

## **Capital Improvement Program**

## **Chart A**

### *Narrative Description*

#### **Next Year's Purchases & Projects**

In FY2016, the Town plans to replace a GPS plotter/printer, a color copy machine, a police cruiser & equipment, internal improvements to the Public Safety Building as well as re-pointing the Public Safety Building funded by a G.O. bond, Ferry Terminal improvements, tree planting, continue the design of Harborview Park, a front end loader, a 1 ton Highway truck, and a waste oil furnace. Additionally, we have accelerated our appropriations for future the replacement of an ambulance, the ladder truck and two defibrillators.

Our bond payments will total some \$833,000 next year in FY16, or about 51% of our annual total CIP appropriation from taxes. \$110,000 of this year's appropriation will come from fund balance for one-time acceleration above the normal annual appropriations (ambulance & ladder truck).

In the School Department, the largest purchase next year will be \$65,000 for replacement of computers and technology. Safety and security will be enhanced with a keyless entry system is installed and there are payments for a copier lease, replacement of some furniture and floor covering as needed, selected playground equipment, roof repairs, as well as replacement of the Emerson entry doors and a \$40,000 Conner's hallway floor replacement.

### **How a Capital Improvement Program Works**

In order to better understand our Capital Improvement Program, it may be helpful to explain its purpose and function. As required by Section C-30.A of the Town Charter, the CIP is "a program consisting of projects any one of which costs more than \$5,000 and meets one or more of the following requirements:

- construction time extends to two or more fiscal years;
- includes planning for, construction of or major renovation of a Town building, wharf, public way, sewer, drain or appurtenant equipment; or
- replacement or acquisition of equipment with life expectancy of five years or longer."

Contemporary thinking further suggests that the CIP Fund should help the Town to avoid surprises by forcing us to look ahead for the next five years or even longer. Typically, this helps stabilize the CIP tax rate, so that it does not exhibit wild swings from year to year despite large changes in expenditures.

Because we should have plenty of notice when to expect most of our large capital expenditures, proper use of the CIP can help us avoid paying unnecessary financing costs, since we can begin raising needed capital a little bit at a time. If we plan it right, we should be able to pay cash for most things, other than buildings and major road/sidewalk projects, thereby reducing our interest expense.

In order to maintain a pay-as-you-go system, it is necessary to plan ahead farther than the five years in the CIP. Accordingly, the budget also includes an "Equipment Replacement Schedule" listing all major equipment and buildings, depreciation rates and proposed replacement dates. The CIP also contains some contingent purchases and projects which will be undertaken only if we are able to obtain the needed additional funds from grants, bonds or equipment trade-ins.

It is also important to note that for capital accounts, appropriations (authorizations to spend) are "continuing appropriations". That is, once Town Meeting authorizes spending capital funds, the authorization to spend the money continues from year to year. The appropriation does not lapse at the end of the year like it does with operating budgets. This funding mechanism has the additional advantage of creating an emergency source of funds, since accumulated reserves can be spent for major repairs or emergency re-

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placements, without the delay inherent in calling a Special Town Meeting.

### **Terminology**

This capital plan covers five fiscal years, the first of which is often referred to as Year One. Although it starts on July 1, 2015, Year One is designated as Fiscal Year 2016, since it ends on June 30, 2016. Fiscal Year 2016 is usually referred to as FY16. This year's Capital Improvement Program covers the five years from FY16 to FY20.

## **Revenues**

### **Non-Tax Revenues**

**State - Urban-Rural Initiative Program (URIP)** – State Law, 23 MRSA 1803-A(1-A) limits the use of URIP funds to capital improvements related to roads.

**Sale of Assets - Plow Truck** – We plan to sell or trade our front end loader when we purchase a new one in Year One. The sale value is estimated at 5% of the purchase price of its replacement.

**Fire Station Cell Phone Antenna Lease** – The revenue from the Fire Station cell phone tower lease has been earmarked for the maintenance of the Public Safety Building.

**Bond Proceeds-PSBuilding Envelope** – This is the estimated amount needed for the repairs and will be borrowed following Town Meeting approval. Debt service is budgeted to start in FY18.

**Bond Proceeds-Transfer Station** – This is the estimated amount needed for the complete renovation of the transfer station facility in FY17 and will be borrowed following Town Meeting approval. Debt service is budgeted to start in FY18.

**Lease Payments by Water Fund** – The rent was calculated as follows: The Water Division will occupy approximately 37.5% of the Public Works Complex space. However, since a portion of the debt service costs includes the pole barn and salt shed we reduce the percentage chargeable to the water division to 33.3%. Debt Service for the next five years is \$1,168,490 divided by 5, times 1/3<sup>rd</sup>. This equals a lease transfer of \$77,821 per year.

**Special Assessment to Lower Main Street** – While the FY19 Lower Main Street Streetscape Project was conceptually approved by Council as part of the DPW Consolidated Capital Work Plan, more detailed financial analysis now indicates that this project can proceed only with a substantial investment by the adjacent property owners. That special assessment is currently estimated at \$224,547.

### **Property Taxes Raised for Capital Improvement Fund:**

**Customary CIP Property Tax Income** – For the five years of the CIP, this amount is shown as equal to the previous year's "Total Property Taxes Raised for CIP", plus a small amount for inflation equal to the annual change in the most recent October Social Security adjustment.

### **Inter-Fund Transfers In:**

**G/F Transfer In from Fund Balance** – On June 3, 2014, Town Meeting approved a \$200,000 transfer of funds from the General Fund to the CIP Fund. Declining amounts are planned for future years, to protect Fund Balance, with \$110,000 budgeted for FY16. These are "catch-up" provisions for funding

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earlier replacements of an ambulance (\$10,000) and the ladder truck (\$100,000).

**Cruise Ship Fund: Port Development Fees** – Annually we will transfer Port Development Fees from the Cruise Ship Fund to the CIP Fund for use on Town owned projects reasonably related to capital improvements benefiting cruise ship passengers. These items partially or wholly funded by the Cruise Ship Fund are denoted with an \* in the body of the CIP Fund.

## **Expenditures**

### **Assessing Division**

**Commercial Property Valuation** – Council Goal A.3 indicates a need to determine if a complete re-valuation of all commercial properties is needed to reduce any inequities discovered.

### **Technology Division**

**Copy Machines** – We have three copy machines in the Town Office that churn out the nearly 200,000 copies needed each year to serve the Town Council, Warrant Committee, Planning Board, Appeals Board, Design Review Board, Harbor Committee, Marine Resources Committee and a dozen other boards, committees and task forces, not to mention staff administrative needs. A fourth copy machine is located in the Public Safety Building. We gain the ability to redeploy the older copiers to locations where less volume is required. We expect to replace the Planning Department copier in FY16 and the Town Clerk's Department copier in FY18. The Finance Department and Police Department receive hand-me-down machines as they become available.

**Geographic Information System** – Many of the Town's maps, surveys and plans are stored digitally for our archives and Geographic Information System (GIS). Think of GIS as a digital, computerized map linked to all kinds of documents in a computer data base: lot lines, deeds, building locations, topographical features, water shutoffs, sewer connections and maintenance records. GIS software allows several Town departments to share our GIS database and generate, edit and retrieve maps and data for Town facilities and other local features. A reserve has been funded to allow replacement of this equipment as it wears out or justifies upgrading. Our five year plan presently includes only the replacement of a printer/plotter unit in FY16.

**Wide Area Network and Cable TV System** – Some of our broadcasting equipment used for the G channel was replaced in FY13 but a full upgrade will occur after a franchise agreement is signed. Renovation of much of our wide area network (WAN) system occurred in FY14. The WAN is a fiber optic cable system between all Town buildings and facilities and is owned by Time Warner.

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**Computer Servers: General** – The Town facilities are linked by our fiber-optic Wide Area Network (WAN) allowing all departments to share information and files, such as digital archiving, assessing, maps, the property and GIS database, word processing, spreadsheets, e-mail backup, scanners, streaming video and broadcasting. In FY14 much of these functions were combined onto a single VMware server, with a second integrated backup server, thus eliminating many of our independent servers and saving considerable energy, maintenance, labor and money. We anticipate replacing these two servers every three years, starting in FY17. The *Crimestar* server will likely need to remain as stand-alone for vendor support reasons.

**Computer Server: Finance** – Due to proprietary software constraints, the Finance Department's Munis accounting system will not run reliably on VMware servers, so this server must be maintained and replaced independently.

**Website Improvements** – A major website rebuild was completed in FY14, and we are funding the next replacement for FY26.

**Ortho Photo Update** – These distortion-free aerial photos of the town are an invaluable tool for our taxpayers, real estate agents, surveyors and town officials. Our ortho photos were last updated in FY14/FY15 as part of a *League of Towns/County* collaboration project which reduced our cost significantly. Due to development, we update them every five years, making FY19 the next expected date.

### **Ambulance Division**

**Ambulance** – Our 2003 ambulance will need to be replaced when it is fifteen years old in FY17. The purchase price includes the equipment.

**Defibrillators** – A defibrillator is a piece of ambulance equipment which electrically stimulates the heart to restore the correct pulse. We plan to replace our units in FY17, as tech support is not available after FY16.

### **Fire Department**

**Fire Engine #4 Reserve** – We had planned on a 30 year replacement cycle for our ladder truck, but increasingly frequent mechanical problems have caused us to rethink that assumption. We now suggest replacing it in FY19, Year Four of our CIP, earlier than previously planned.

**SCBAs & Cascade Compressor System** – A 2009 Port Security Grant provided 75% funding for twenty high-volume SCBA firefighter air packs and a cascade compressor system to fill them. All SCBAs are scheduled for replacement in FY29, at 20 years of age, and the Cascade Compressor System is scheduled for replacement in FY34, when it is 25 years old. The SCBA bottles need to be replaced before they reach 15 years old in FY2024.

### **Police Department**

**Port Security Boat** – Purchased with the FY08 Port Security Grant. Starting in FY12, we funded a reserve with cruise ship Port Development Fees, which will allow replacement of the boat when it is twenty three years old in FY32.

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**Cruiser Equipment** -Each time we purchase a cruiser the equipment in it which has a four year life expectancy gets replaced. This equipment with approximate replacement costs are; console \$400, cage \$450 (sometimes need two), camera mount \$50, charge guard \$100, graphics \$500, antenna and wiring \$400, trunk tray \$350, computer dock top \$750, labor \$1500-\$1700. The remaining equipment in a cruiser is expected to last eight years, or through the life of two cruisers. At the end of that eight year cycle it needs replacement. Equipment included with approximate costs; light bar - \$1750-\$2000, siren control \$500, siren speaker \$170, radar (w/o grant assistance) \$2400, gun rack \$300, in car video system \$3800, two way radio \$2500. Labor for this equipment is included with the 4 year equipment.

**Cruiser Replacement** – We put approximately 132,500 miles on our fleet of cruisers during 2014. To assure that we have an adequate number of safe and reliable cruisers available at all times, we would like to rely on a fleet of five cruisers. With five funded cruisers we would rely on four front line cars with an adequately equipped spare. The concept outlined below is anticipated to have our cruisers reaching the end of life as a front line patrol car at around 100,000 miles, at that point they become our spare cruiser.

Former years CIP budget notes indicate the PD has five cars. While five cars were listed in the CIP, the practice during past budget cycles was to fund only the three cruisers which are used for daily patrols, rather than the five listed in the CIP. The fourth car, which we utilize as a patrol car when one of the three primary cruisers is out of service, is the oldest in the fleet. This car is actually scheduled for replacement when a new car is purchased but it is retained for a year and is used as a spare and for travel to trainings. The fourth car has never been funded in the CIP nor do we budget for its repairs. It is currently not fully equipped and requires frequent repairs. We keep up with the maintenance providing it is cost effective to do so. The fifth vehicle listed has also not been funded in the CIP, and has actually traditionally been transferred to the Public Works Department for their use.

When we are at full staff, many of our shifts are staffed with three officers and during summer months we commonly schedule five officers to work during evening hours between 10:00 PM and 2:00 AM. Cruiser accidents, breakdowns and maintenance can and do leave us with just two cars functioning while repairs are made. By adjusting this replacement cycle we are attempting to assure that the PD has an adequate number of vehicles for the number of Officers we have working. The purchasing cycle proposed in this CIP funds all five cruisers. To do so, we will purchase one car a year for three years and every fourth year we purchase 2.

Current Fleet as of early December, 2014 –

- Patrol Car – 2014 Dodge Charger – mileage - 37,000
- Patrol Car– 2012 Dodge Ram Truck – mileage - 88,000
- Patrol Car – 2012 Dodge Charger – mileage 147,000
- Spare Car - 2009 Dodge Charger –mileage 161,000

**Night Vision Units** – These will not be replaced and the residual CIP monies previously raised are being transferred to the Cruiser CIP to reduce the tax impact on the appropriations from the taxpayers.

**Communication System Reserve** – The Dispatch Division’s radio console, four base stations, remote control station, Ireson Hill radio building with generator and recording equipment are scheduled for replacement at various times as listed on the Equipment Replacement Schedule, which also shows the de-

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preciation for each piece of equipment. We have funded a replacement reserve based on that depreciation table, so that each piece of equipment can be replaced as it wears out. During the five years of this CIP, we plan to replace In FY17 fourteen receivers, repeaters, controllers, antennas and other equipment will be replaced. The FY19 replacement schedule includes the bulk of our Radio Mobile Data System, including the base station, network controller, data link and nine Mobile Data Radio Units.

### **Public Safety Building**

**Public Safety Building Renovations** – Income from the cell phone antenna lease has been dedicated to renovation of this century old building and the adjacent Police Station. Much work needs to be done, but our priorities at this time are to complete a building envelope design, find a fix for the floor, renovate the Fire Station kitchen, build a police evidence room in, continue work on an air conditioning system for the second floor of the Fire Station, install an updated internal communications system for the Fire Station, and replace some windows on the back side of the Police Station.

**Public Safety Building Envelope** – A bond for \$400,000 is planned to be issued upon approval in FY16 to enable the Town to re-point the masonry/bricks of this 100+ years old building. Detailed design drawings are currently underway to move the project ahead and be ready to go to bid should the Town Meeting approve the bond.

### **Harbor Department**

**Boat & Trailer** – Due to the 2009 acquisition of our Port Security Boat using a federal grant, further funding for this reserve account has been eliminated. Upon the advice of the Harbor Master, we will continue to use and maintain this boat unless major repairs are needed.

**Ferry Terminal Improvements** – This is funded through cruise ship monies and proposes to maintain or replace floats/docks located at the ferry terminal. The entire property is anticipated to be purchased and owned by the Maine Port Authority.

### **Parks Section**

**Museum in the Streets** – Interpretive signs designating historical points of interest around the downtown were erected in FY13. Cruise Ship Port Development Fees are funding annual payments into a maintenance reserve account.

**Grant Park Renovations** – One of the last Town parks still needing renovation is Grant Park, at the easterly end of Albert Meadow. The first step is completing a master plan for the renovation. A survey was completed in FY08, and the Parks & Recreation Committee is now working on a design. An annual replacement reserve has been funded using cruise ship Port Development Fees. This was added to the Council Goals at its 12-2-14 meeting.

**Skatepark Construction** – No funding is planned over the next five years.

**Mount Desert Street Cemetery** – During FY03 we received a bequest from the estate of Crystal T. Sprague, on the condition that the funds be used only for the maintenance and repair of the Mount Desert Street Cemetery. Headstones have been cleaned and a gate was installed at the north end. We anticipate building paths; regrading and reseeding the sod; replacing overgrown shrubs; installing an irrigation

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system; repointing the stone wall, installing fencing; and possibly illuminating the Civil War Memorial. A boundary survey indicates the need for a line agreement between the Town and the westerly abutter. Once this is completed we would like to select a designer and finalize design improvements, with construction to follow.

**Playground Equipment** – This account was established for the purchase of new park equipment or the replacement of worn-out equipment as the need arises for either Park Street or Town Hill. The residual monies from the Town Hill playground equipment fundraising project were also credited to this reserve.

**Village Green Bandstand** – The bandstand was completely rebuilt in FY10, and a replacement reserve was started in FY12 using cruise ship Port Development Fees.

**Harborview Park** – A design is in process with monies previously raised and transferred from the Cruise Ship Fund. This is highlighted in Council Goal E.7.

### **Comfort Stations**

**Restroom Reserve** – Work is now underway for major renovation and expansion of the Town Pier Comfort Stations in FY15. We will also be replacing the roof on the Athletic Field Comfort Station in FY16. This reserve account is being partially funded annually using cruise ship Port Development Fees.

### **Highway Division**

**Backhoes** – We have three backhoes: two at the Highway Division and one at the Transfer Station, which always gets the hand-me-down.

**Road Grader** – Due to lack of funds, replacement of our 23 year old grader has been postponed from FY13 to FY20, when it will be thirty years old.

#### **Road Improvement Program –**

FY2016	MDOT Route #3 Project	-\$540,000	
	Paving	<u>-\$250,000</u>	<b>\$790,000</b>
FY2017	Rodick	-\$163,417	
	Wayman	-\$210,808	
	Cottage	-\$617,045	
	Paving	-\$250,000	
	Livingston	<u>-\$133,388</u>	<b>\$1,374,658</b>
FY2018	Atlantic	-\$147,404	
	Derby Lane	-\$ 86,004	
	Des Isle Ave	-\$127,614	
	Paving	<u>-\$220,000</u>	<b>\$581,022</b>
FY2019	Hancock	-\$264,731	
	Lower Main	-\$360,850	
	Paving	<u>-\$250,000</u>	<b>\$875,581</b>
FY2020	Shannon	-\$394,332	
	Holland	-\$350,960	
	Glen Mary	-\$356,613	

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	Paving		<u>-\$250,000</u>	<u>\$1,351,905</u>	\$4,973,166
<b>Sidewalk Reconstruction</b> – Using primarily cruise ship Port Development Fees as well as taxpayer raised funds.					
FY2016		none			
FY2017	Rodick		-\$ 59,132		
	Wayman		-\$ 33,519		
	Cottage		-\$253,093		
	Livingston		<u>-\$ 27,365</u>	<b>\$373,108</b>	
FY2018	Atlantic		-\$ 48,404		
	Des Isle Ave		<u>-\$ 30,634</u>	<b>\$ 79,038</b>	
FY2019	Hancock		-\$ 82,918		
	Lower Main		<u>-\$603,825</u>	<b>\$686,743</b>	
FY2020	Holland		-\$ 50,873		
	Glen Mary		<u>-\$ 82,630</u>	<b>\$133,503</b>	<b>\$1,272,392</b>

**Water Truck** – The water truck used by the Highway Division to clean the downtown streets and sidewalks several times a week is scheduled for replacement with another used vehicle when it is twenty-one years old in FY22, using cash from its replacement reserve.

**Route Three Reconstruction** – When the Maine Department of Transportation (MDOT) completes the scheduled redesign and reconstruction of Route Three from West Street to Ireson Hill, the Town will be responsible for paying the local share of the construction costs at the end of the project, a cost currently estimated at \$540,000. Note that this \$540,000 is only the Highway Division's share. The Water Division and Wastewater Division will both have to kick-in for their share of the work, using utility revenues. This is highlighted in Council Goal E.1.

**Light Trucks** –

FY16 – Superintendent's eight year old ¾ ton 4x4 pickup with plow and sander

FY17 – A seven year old 1½ ton, 4 door dump truck with plow, wing and sander will be replaced with a 1 ton 4x4 truck, similarly equipped except for the wing.

FY18 – A nine year old ¾ ton 4x4 pickup with plow and sander

**Plow Trucks** – The Town owns six large dump trucks. Experience has shown that, on average, they become unreliable after about eight years of service, so we put two of the older ones in reserve, while running four on the road. Typically, these trucks are replaced on a fourteen year cycle. The price shown for each truck includes all appurtenant equipment, such as plow, wing, rigging, radio, beacons, sander, etc. As with our light trucks, our preferred replacement schedule has been stretched, due to large price increases. Two trucks are scheduled for replacement over the next five years:

FY17 – Our fourteen year old Volvo sand truck

FY19 – A fifteen year old Volvo single axle dump truck

**Bobcat Loader** – Our 1993 Clarke forklift will be twenty-four years old in FY17, when we propose to replace it with a "Bobcat" style skid-steer loader. The reason for the switch is that we feel a "Bobcat" could fill the same function as our present forklift, but with the proper attachments, could also sweep, load, dig, bore and occasionally plow snow when needed to backup our sidewalk plow.

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### **Solid Waste Division**

**Transfer Station Reserve** – Council’s goal E.6 is to “Complete a master plan for the transfer station”. Town Meeting approved funds in FY14 to begin the reconstruction planning process for this overworked and aging infrastructure. FY17 includes a bond of \$1,500,000 to rebuild the transfer station.

### **~ School Capital Projects ~**

#### **School Department**

**A.D.A. Act Renovations** – This is a continuation of a multi-year project to bring both buildings up to ADA standards. We have students enrolled with physical challenges which make this an on-going need. Currently, we are making plans for FY-18 to replace the handicap accessible lift in the Conners Building. At some point the kindergarten ramp leading from the classroom to the playground will need to be replaced, as well as the ramps leading from the upper Emerson Hall.

**Capital Outlay Reserve** – Any school CIP appropriations leftover at the end of a project are closed to this account. Similarly, projects that cost more than expected draw down this account. These funds can also be used when the need for further renovation or building occurs or when an unexpected emergency arises.

**Asbestos Removal** – We have maintained funding in this line item for unexpected removal of asbestos during any renovation or repair.

**Furniture and Equipment** – In order to replace school furnishings in an orderly fashion while keeping costs reasonable, we plan to purchase new furniture for one classroom in each building every year. In addition, we will also replace cafeteria tables and other general program large furniture items for the music room, library, etc. as needed. The expenditures will vary by need and cost. We have budgeted expenditures between \$5,000-\$10,000 per year.

**Computers & Technology** – Ongoing implementation of AOS #91 technology program and infrastructure support for 7<sup>th</sup> and 8<sup>th</sup> grade MLTI program, as well as replacement of computers older than 4 years. We currently have a 1:1 iPad/student ratio for grades 4-8.

**Copier Lease/Purchase** – This figure is for 5 copiers which are located in both offices, library and work rooms. This was rebid in FY12 for a five-year contract.

**Floor Covering Replacement** – We will continue to replace floor coverings in both classrooms and multi-purpose areas on an as-needed basis. In FY16 we will replace two classroom rugs this summer.

**Repaving** – As part of a proactive plan, we anticipate the need to repave the parking/court areas in the future. We anticipate repaving the Conners Parking Lot and Basketball Courts in FY19. We will be raising money over the next few years, with an anticipated project expense of \$85,000.

**Pickup Truck Replacement** – FY14 we purchased a new truck with plow. We will maintain this line item in order to replace our truck in seven years.

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**Playground** – This is a continuation of a multi-year project in which we look to upgrade and maintain the playground equipment and grounds for K-8 students.

**Roof Repair Reserve** – This summer we expect to replace sections of the Conners Building roof. Money is being put aside over a number of years, since we anticipate eventual roof replacement projects for both buildings. In addition, each year there are repairs to be made.

**Storage Units** – This is a continuation of a multi-year project in which we look to upgrade and maintain the classroom and hallway spaces.

**Conners/ Emerson Windows** – The windows of the Emerson School have been replaced. Conners school will need to be replaced eventually. We are being proactive in building this fund.

**Safety & Access Control** – This will be a permanent line in the CIP account to address any safety/security issues, which may arise from new state and federal recommendations.

**Indoor Pipe Replacement** – Project completed FY-15.

**Boiler Replacement Reserve** – The current boilers are approaching 20 years of age. In FY-11 we began raising money for the inevitable replacement of the boilers. We are currently researching the best system and anticipate replacing both boilers during FY-18.

**Tractor/Plow Reserve** – This is the reserve to replace the tractor/plow when needed or by FY-21.

**Entrance to Emerson** – The upper entrance to the Emerson School needs to be reconfigured. The present stonewall along the sidewalk is in disrepair.

**Kitchen Equipment** – The equipment in the kitchen is approaching 20 years of age. We have started a reserve account for replacement of pieces as they wear out.

**Gym Divider** – Project completed FY-15.

**Conners Hallway Floors** – In keeping with maintaining the facility, the hallway floors in the Conners Building will need to be replaced. The floor is uneven and the tiles are breaking. We anticipate this project taking place during FY-16.

**CES Entry Doors**- This project will allow for a waiting area for parents, as well as an easier pathway for students to exit school and board the buses. This project should be completed during FY-16.

**Facility Audit**- This line item would fund a study to look into the current facilities and help plan for future repairs/renovations during FY-17

**Energy Audit**- This line item would fund a study to look into the energy needs/usage in the two buildings and help plan for better energy efficiency in FY-20.

FY16 Budget - CIP REVENUE

		Actual	Actual	Budgeted	Estimated	Requested	Estimated	Estimated	Estimated	Estimated
		Year Before	Last Year	This Year	This Year	Year One	Year Two	Year Three	Year Four	Year Five
Account Description		Last: FY13	FY14	FY15	FY15	FY16	FY17	FY18	FY19	FY20
<b>21</b>	<b>FUND BALANCE - Capital Improvement Program Fund</b>									
	Starting Fund Balance	4,515,725	7,298,655	4,229,169	4,409,984	3,565,848	3,495,284	3,616,436	3,685,073	3,616,821
	Revenues & Other Sources	5,386,510	2,181,414	4,597,045	4,585,927	2,552,577	5,360,403	2,904,455	4,028,855	2,439,467
	Expenditures & Other Uses	2,603,580	5,070,085	5,593,033	5,430,063	2,623,141	5,239,251	2,835,818	4,097,107	3,289,291
	Ending Fund Balance	7,298,655	4,409,984	3,233,181	3,565,848	3,495,284	3,616,436	3,685,073	3,616,821	2,766,998
	Designated Fund Balance (Ending)	7,281,197	4,406,938	3,203,445	3,573,920	5,007,570	3,628,722	3,699,573	3,633,535	2,785,926
	Unassigned Fund Balance (Ending)	17,458	67,536	29,736	(8,073)	(1,512,287)	(12,287)	(14,500)	(16,714)	(18,928)
	Change in Unassigned Fund Balance	442	50,078	(37,800)	(75,609)	(1,504,214)	1,500,000	(2,214)	(2,214)	(2,214)
<b>21</b>	<b>REVENUES - Capital Improvement Program Fund</b>									
	<b>Non-Tax Revenue (* = See Chart A)</b>									
	<b>Federal Grants (Town not School)</b>									
	82-4232 none anticipated	0	0	0	0	0	37,500	0	0	0
	<b>State Grants: (does not reflect all state grants to school)</b>									
	92-4204 Urban-Rural Initiative Program (URIP) * <i>New Acct.</i>	63,962	69,000	55,132	56,000	56,000	56,000	56,000	56,000	56,000
	82-4363 Maine Port Authority - Ferry Terminal Phase 2 Feasibility S	0	0	0	0	0	0	0	0	0
	<b>Sale of Fixed Assets:</b>	1,588	19,333	-	-	-	-	-	-	-
	82-4518 Plow Truck	-	-	8,000	8,000	0	0	0	8,762	0
	82-4518 Loader - Komatsu WA250, w/plow & bucket	-	-	0	0	7,417	0	0	0	0
	82-4518 Backhoe	-	-	0	0	0	6,279	0	0	0
	82-4518 Ambulance	-	-	0	0	0	8,250	0	0	0
	<b>Sale of Bonds or Other Financing:</b>									
	82-4600 T - Public Works Complex	3,350,000	0	0	0	0	0	0	0	0
	82-4600 U- Muni.Bldg.Renov.'15	0	0	2,200,000	2,200,000	0	0	0	0	0
	82-4600 U - Downtown Signs '15 **	0	0	242,250	242,000	0	0	0	0	0
	82-4600 Pub Safety Building Envelope	0	0	0	0	400,000				
	82-4600 Transfer Station						1,500,000			
	82-4600 Roads Re-construction						1,500,000		1,400,000	
	82-4600 Recycling Facility							550,000		
	<b>Other Local Sources (Interest &amp; Misc.)</b>									
	82-4520 Fire Station Cell Phone Antenna Lease *	21,600	22,140	21,600	21,600	24,870	24,870	24,870	24,870	24,870
	82-4700 Investment Interest	6,233	38,244	16,260	19,260	26,634	27,247	27,873	28,514	29,170
	82-4522 Lease Payments by Water Fund *	0	1,750	58,541	58,541	77,821	77,821	77,821	77,821	77,821
	82-4944 Special Assessmnt - Lower Main St * <i>New Acct.</i>	0	0	0	0	0	0	0	224,547	0
	<b>Total Non-Tax Revenue</b>	<b>3,379,421</b>	<b>145,429</b>	<b>2,615,651</b>	<b>2,604,533</b>	<b>592,742</b>	<b>3,237,967</b>	<b>736,564</b>	<b>1,820,514</b>	<b>187,861</b>
	<b>Property Taxes Raised for Capital Improvement Fund</b>									
	Customary CIP Property Tax Income *	1,773,987	1,583,682	1,620,106	1,620,106	1,643,435	1,688,839	1,754,179	1,824,435	1,897,501
	Oct Annual SSA Adjustment				0%	1.4%	2.8%	4.0%	4.0%	4.0%
	<b>Total Property Taxes Raised for CIP</b>	<b>1,773,987</b>	<b>1,583,682</b>	<b>1,620,106</b>	<b>1,620,106</b>	<b>1,643,435</b>	<b>1,688,839</b>	<b>1,754,179</b>	<b>1,824,435</b>	<b>1,897,501</b>
						1.4%	2.8%	3.9%	4.0%	4.0%
	<b>Inter-Fund Transfers In</b>									
	88-4806 G/F Transfer In from Fund Balance *	0	155,160	200,000	200,000	110,000	150,000	130,000	100,000	70,000
	<b>Total General Fund Transfers-In</b>	<b>0</b>	<b>155,160</b>	<b>200,000</b>	<b>200,000</b>	<b>110,000</b>	<b>150,000</b>	<b>130,000</b>	<b>100,000</b>	<b>70,000</b>
	88-4364 Cruise Ship Fund: Port Development Fees *	233,102	297,143	161,288	161,288	206,400	283,597	283,712	283,906	284,105
	<b>Total Transfers from Other Funds</b>	<b>233,102</b>	<b>452,303</b>	<b>361,288</b>	<b>361,288</b>	<b>316,400</b>	<b>433,597</b>	<b>413,712</b>	<b>383,906</b>	<b>354,105</b>
						-12%	37%	-5%	-7%	-8%
	<b>Total Revenues &amp; Other Sources</b>	<b>5,386,510</b>	<b>2,181,414</b>	<b>4,597,045</b>	<b>4,585,927</b>	<b>2,552,577</b>	<b>5,360,403</b>	<b>2,904,455</b>	<b>4,028,855</b>	<b>2,439,467</b>

Capital Improvement Program																	
Year By Year Overview																	
Account Number	Account Description	This Year FY15	Year One FY16			Year Two FY17			Year Three FY18			Year Four FY19			Year Five FY20		
21		Yr.End Bal.	Appropriation	Spending	Balance	Funding	Spending	Balance	Funding	Spending	Balance	Funding	Spending	Balance	Funding	Spending	Balance
<b>32</b>	<b>Assessing Division</b>																
6115	Geographic Info. Eqpmnt	24,832	389	20,549	4,672	3,389	0	8,061	3,389	0	11,450	3,389	0	14,839	3,389	8,200	10,028
6160	Ortho Photo Update	18,073	1,286	0	19,359	4,286	0	23,645	4,286	0	27,931	4,286	30,000	2,217	4,286	0	6,503
	Commercial Prop Reval	0	8,333	0	8,333	8,333	0	16,667	8,333	25,000	0	8,333	0	8,333	8,333	0	16,667
6150	Assessing Vehicle Reserve	5,420	0	0	5,420	0	0	5,420	0	0	5,420	0	0	5,420	0	0	5,420
	<i>Total Assessing</i>	48,325	<b>10,008</b>	20,549	37,784	16,008	0	53,793	16,008	25,000	44,801	16,008	30,000	30,809	16,008	8,200	38,618
<b>22</b>	<b>Technology Division</b>																
6114	Copy Machines	4,195	4,805	9,000	0	4,805	0	4,805	4,805	9,200	410	4,805	0	5,215	4,805	0	10,020
6120	WAN & Cable TV System	26,332	2,656	0	28,988	7,646	0	36,634	7,646	0	44,280	7,646	0	51,926	7,646	0	59,572
6121	Audio Visual Equipment	1,525	605	0	2,130	605	0	2,735	605	0	3,340	605	3,943	2	605	0	607
6122	Document Imaging System	7,019	500	0	7,519	3,000	0	10,519	3,000	0	13,519	3,000	0	16,519	3,000	0	19,519
6124	Computer Servers: General	22,064	9,667	0	31,731	14,667	0	46,398	14,667	44,000	17,065	14,667	0	31,732	14,667	0	46,399
6125	Computer Servers: Finance	5,947	4,500	0	10,447	4,500	13,500	1,447	4,500	0	5,947	4,500	0	10,447	4,500	13,500	1,447
6126	Website Improvements	1,096	2,917	0	4,013	2,917	0	6,929	2,917	0	9,846	2,917	0	12,763	2,917	0	15,679
6231	Security Camera System	20,709	1,867	0	22,576	1,867	0	24,442	1,867	0	26,309	1,867	0	28,176	1,867	28,000	2,042
	Fire Prot Syst-Server Rm	0	1,716	0	1,716	1,716	0	3,432	1,716	0	5,148	1,716	0	6,864	1,716	0	8,580
6128	Town Phone System	3,800	2,200	0	6,000	6,200	0	12,200	6,200	0	18,400	6,200	0	24,600	6,200	0	30,800
	<i>Total Technology</i>	92,687	<b>31,432</b>	9,000	115,120	47,922	13,500	149,542	47,922	53,200	144,264	47,922	3,943	188,244	47,922	41,500	194,666
<b>24</b>	<b>Municipal Building</b>																
6130	Building Renovations	0	4,169	0	4,169	11,169	0	15,338	11,169	0	26,507	11,169	0	37,676	11,169	0	48,845
	<i>Total Muni. Bldg.</i>	0	<b>4,169</b>	0	4,169	11,169	0	15,338	11,169	0	26,507	11,169	0	37,676	11,169	0	48,845
<b>30</b>	<b>Code Enforcement Division</b>																
6150	Code Vehicle Reserve	16,088	500	0	16,588	5,769	22,000	357	2,500	0	2,857	2,500	0	5,357	2,500	0	7,857
	<i>Total Code</i>	16,088	<b>500</b>	0	16,588	5,769	22,000	357	2,500	0	2,857	2,500	0	5,357	2,500	0	7,857
<b>34</b>	<b>Planning Department</b>																
6160	Backyard Parking	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	<i>Total Planning</i>	0	<b>0</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>40</b>	<b>Ambulance Division</b>																
6200	Ambulances (3)	67,191	49,000	0	116,191	49,000	165,000	191	36,429	0	36,619	36,429	0	73,048	36,429	0	109,476
6202	Defibrillators	30,550	22,300	0	52,850	22,200	75,000	50	6,250	0	6,300	6,250	0	12,550	6,250	0	18,800
	<i>Total Ambulance</i>	97,741	<b>71,300</b>	0	169,041	71,200	240,000	241	42,679	0	42,919	42,679	0	85,598	42,679	0	128,276
<b>42</b>	<b>Fire Department</b>																
6214	Fire Engine #2 Reserve	86,894	9,741	0	96,635	9,741	0	106,376	9,741	0	116,118	9,741	0	125,859	9,741	0	135,600
6216	Fire Engine #3 Reserve	48,538	13,930	0	62,468	13,930	0	76,397	13,930	0	90,327	13,930	0	104,257	13,930	0	118,186
6218	Fire Engine #4 Ladder	239,689	129,500	0	369,189	129,500	0	498,689	129,500	0	628,189	129,500	756,000	1,689	30,240	0	31,929
6220	Fire Engine #5 Reserve	104,771	13,928	0	118,699	13,928	0	132,628	13,928	0	146,556	13,928	0	160,484	13,928	0	174,413
6224	Pickup Truck - Fire Chief's	8,313	4,138	0	12,451	4,138	0	16,590	4,138	0	20,728	4,138	0	24,867	4,138	0	29,005
6222	Pickup Truck - Crew's	5,456	3,056	0	8,511	3,056	0	11,567	3,056	0	14,623	3,056	0	17,679	3,056	0	20,735
6204	Rescue Tools	8,488	1,100	0	9,588	1,100	0	10,687	1,100	0	11,787	1,100	0	12,886	1,100	0	13,986
6226	Thermal Imaging Cameras	9,698	(9,698)	0	0	889	0	889	889	0	1,778	889	0	2,667	889	0	3,556
6227	SCBAs & Cascade System	20,316	8,954	0	29,270	8,954	0	38,223	8,954	0	47,177	8,954	0	56,130	8,954	0	65,084
	<i>Total Fire</i>	532,163	<b>174,649</b>	0	706,811	185,236	0	892,047	185,236	0	1,077,283	185,236	756,000	506,519	85,976	0	592,494
<b>45</b>	<b>Police Department</b>																
6230	Cruiser Equipment	86	16,000	16,000	86	16,200	5,000	11,286	16,000	21,000	6,286	16,000	5,000	17,286	16,000	16,000	17,286
6232	Night Vision Units-Don't replace	11,650	(11,650)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
6233	Port Security Boat **	26,457	10,870	0	37,327	10,870	0	48,196	10,870	0	59,066	10,870	0	69,935	10,870	0	80,805

**Capital Improvement Program**  
**Year By Year Overview**

Account Number	Account Description	This Year		Year One			Year Two			Year Three			Year Four			Year Five		
		FY15	FY16	FY16	FY16	FY17	FY17	FY17	FY18	FY18	FY18	FY19	FY19	FY19	FY20	FY20	FY20	
21		Yr.End Bal.	Appropriation	Spending	Balance	Funding	Spending	Balance	Funding	Spending	Balance	Funding	Spending	Balance	Funding	Spending	Balance	
6234	Cruiser Replacement	6,076	39,000	29,000	16,076	39,000	30,000	25,076	35,825	60,500	401	35,825	30,000	6,226	35,825	30,000	12,051	
6239	Communication System	55,949	15,076	0	71,025	15,076	45,000	41,101	15,076	0	56,177	15,076	65,000	6,253	15,076	0	21,329	
	Range Trailer	0	400	0	400	400	0	800	400	0	1,200	400	0	1,600	400	0	2,000	
6241	Speed Trailer	4,491	600	0	5,091	600	0	5,691	600	0	6,291	600	0	6,891	600	0	7,491	
	<i>Total Police</i>	104,709	<b>70,296</b>	45,000	130,005	82,146	80,000	132,150	78,771	81,500	129,421	78,771	100,000	108,192	78,771	46,000	140,962	
<b>49</b>	<b>Public Safety Building</b>																	
6242	P.S. Bldg. Generator Resv.	8,276	1,064	0	9,340	1,064	0	10,404	1,064	0	11,468	1,064	0	12,532	1,064	0	13,597	
6243	Shelter Generator Reserve	3,335	2,828	0	6,162	2,828	0	8,990	2,828	0	11,818	2,828	0	14,646	2,828	0	17,474	
6244	P.S. Bldg. Renovations	0	24,870	24,870	0	24,870	24,870	0	24,870	24,870	0	24,870	24,870	0	24,870	24,870	0	
6246	P.S. Bldg. Envelope Repairs	0	400,000	400,000	0	0	0	0	0	0	0	0	0	0	0	0	0	
	<i>Total P.S.Bldg.</i>	11,610	<b>428,762</b>	424,870	15,502	28,762	24,870	19,394	28,762	24,870	23,286	28,762	24,870	27,178	28,762	24,870	31,070	
<b>53</b>	<b>Harbor Department</b>																	
6250	Boat & Trailer	14,544	0	0	14,544	0	0	14,544	0	0	14,544	0	0	14,544	0	0	14,544	
6252	Floats	22,958	16,500	0	39,458	16,500	24,000	31,958	16,500	48,000	458	9,666	0	10,124	9,666	0	19,790	
6254	Gangways	18,935	1,732	0	20,667	1,732	0	22,400	1,732	0	24,132	1,732	18,000	7,865	1,732	0	9,597	
	Fishermen's Hoist	0	980	0	980	980	0	1,960	980	0	2,940	980	0	3,920	980	0	4,900	
	Ferry Terminal Improvmnts **	0	55,600	55,600	0	0	0	0	0	0	0	0	0	0	0	0	0	
6266	Pier Renovations **	0	2,894	0	2,894	12,894	0	15,788	12,894	0	28,682	12,894	0	41,576	12,894	0	54,470	
	<i>Total Harbor</i>	56,437	<b>77,706</b>	55,600	78,543	32,106	24,000	86,650	32,106	48,000	70,756	25,272	18,000	78,029	25,272	0	103,301	
<b>59</b>	<b>Parks Section</b>																	
5448	Museum in the Streets **	1,643	1,900	0	3,543	1,900	0	5,443	1,900	0	7,343	1,900	0	9,243	1,900	0	11,143	
6302	Grant Park Renovations **	16,806	5,741	0	22,547	5,741	0	28,288	5,741	0	34,029	5,741	0	39,770	5,741	0	45,511	
6304	Tree Planting	7,420	8,000	15,420	0	8,000	8,000	0	8,000	8,000	0	8,000	8,000	0	8,000	8,000	0	
6308	Skatepark Construction	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
6310	Mt. Desert St. Cemetery	60,728	0	0	60,728	0	0	60,728	0	0	60,728	0	0	60,728	0	0	60,728	
6312	Playground Equipment	10,837	6,426	0	17,263	6,426	0	23,689	6,426	0	30,115	6,426	0	36,541	6,426	0	42,967	
6314	Launch Ramp @ Hadley Pt.	4,488	2,700	0	7,188	2,700	0	9,888	2,700	0	12,588	2,700	0	15,288	2,700	0	17,988	
6318	Village Green Bandstand **	4,932	1,467	0	6,399	1,467	0	7,866	1,467	0	9,332	1,467	0	10,799	1,467	0	12,266	
6332	Glen Mary Renovations	30,385	8,720	0	39,105	8,720	0	47,825	8,720	0	56,545	8,720	0	65,265	8,720	0	73,985	
6334	Harborview Park **	185,867	0	0	185,867	0	185,867	0	0	0	0	0	0	0	0	0	0	
	Village Green Renovations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
6335	Tennis & Basketball Crts	0	3,750	0	3,750	3,750	0	7,500	3,750	0	11,250	3,750	0	15,000	3,750	0	18,750	
	<i>Total Parks</i>	323,106	<b>38,704</b>	15,420	346,390	38,704	193,867	191,226	38,704	8,000	221,930	38,704	8,000	252,633	38,704	8,000	283,337	
<b>70</b>	<b>Comfort Stations</b>																	
6353	Restroom Reserve **	0	13,020	0	13,020	13,020	0	26,040	13,020	0	39,060	13,020	0	52,080	13,020	0	65,100	
	<i>Total Comfort Stations</i>	0	<b>13,020</b>	0	13,020	13,020	0	26,040	13,020	0	39,060	13,020	0	52,080	13,020	0	65,100	
<b>77</b>	<b>Highway Division</b>																	
6400	Air Compressors (2)	6,450	2,500	0	8,950	2,500	0	11,450	2,500	0	13,950	2,500	16,428	22	1,071	0	1,093	
6402	Backhoes (2)	71,113	27,300	0	98,413	27,300	125,583	130	24,162	0	24,292	24,162	0	48,453	24,162	0	72,615	
6404	Brush Chipper	24,598	1,479	0	26,077	1,479	0	27,555	1,479	0	29,034	1,479	29,571	941	1,479	0	2,420	
6408	Road Grader	126,955	4,733	0	131,688	4,733	0	136,422	4,733	0	141,155	4,733	0	145,888	4,733	142,000	8,622	
6412	Hydraulic Truck Lifts	4,095	3,700	0	7,795	3,700	0	11,495	3,700	0	15,195	3,700	0	18,895	3,700	22,408	187	
6414	Front End Loader	138,447	9,889	148,335	1	10,116	0	10,117	10,349	0	20,467	10,587	0	31,054	10,831	0	41,884	
6420	Road Improvement Program	142,078	496,435	250,000	388,513	1,864,621	1,374,658	878,476	97,758	581,022	395,212	1,650,407	875,581	1,170,038	231,655	1,351,905	49,788	
6424	Sidewalk Plow	26,488	15,200	0	41,688	15,200	0	56,888	15,200	0	72,088	15,200	0	87,288	15,200	0	102,488	

Capital Improvement Program																	
Year By Year Overview																	
Account Number	Account Description	This Year FY15	Year One FY16			Year Two FY17			Year Three FY18			Year Four FY19			Year Five FY20		
21		Yr.End Bal.	Appropriation	Spending	Balance	Funding	Spending	Balance									
6426	Sidewalk Reconstruction **	381,390	90,432	0	471,822	135,209	373,108	233,923	200,000	79,038	354,885	332,000	686,743	142	134,000	133,503	639
6430	Steamer/Pressure Washer	10,404	1,100	0	11,504	1,100	0	12,604	1,100	0	13,704	1,100	11,000	3,804	1,100	0	4,904
6434	Street Sweeper (broom)	77,713	8,667	0	86,380	8,667	0	95,046	8,667	0	103,713	8,667	0	112,380	8,667	0	121,046
6436	Street Sweeper (vacuum)	33,283	19,750	0	53,033	19,750	0	72,783	19,750	0	92,533	19,750	0	112,283	19,750	0	132,033
6438	Public Works Complex	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
6442	Tag Trailer	13,104	840	0	13,944	840	0	14,784	840	0	15,624	840	0	16,464	840	0	17,304
6446	Water Truck	3,000	1,117	0	4,117	1,142	0	5,259	1,169	0	6,428	1,196	0	7,623	1,223	0	8,846
6432	Route 3 Reconstruction	540,000	0	540,000	0	n/a											
6450	Light Trucks (5)	77,863	45,001	46,035	76,828	45,001	78,490	43,339	45,001	46,035	42,305	45,001	0	87,305	45,001	67,225	65,081
6452	Plow Trucks (7)	38,550	87,434	0	125,984	87,434	146,514	66,903	87,434	0	154,337	87,434	175,236	66,534	87,434	0	153,968
6453	Bobcat Loader	28,851	2,093	0	30,944	2,093	31,396	1,641	2,093	0	3,734	2,093	0	5,827	2,093	0	7,920
6454	Roller, Vibratory	34,060	2,300	0	36,360	2,300	0	38,660	2,300	0	40,960	2,300	43,000	260	2,300	0	2,560
6455	Waste Oil Furnace	3,919	1,342	5,259	2	1,315	0	1,317	1,315	0	2,632	1,315	0	3,946	1,315	0	5,261
	Fuel Pump System	0	3,500	0	3,500	3,500	0	7,000	3,500	0	10,500	3,500	0	14,000	3,500	0	17,500
	Street Lights-Main St.	0	6,809	0	6,809	6,809	0	13,617	6,809	0	20,426	6,809	0	27,234	6,809	0	34,043
NewAcct	Downtown Signs	0	500	0	500	500	0	1,000	500	0	1,500	500	0	2,000	500	0	2,500
	<b>Total Highway</b>	<b>1,782,360</b>	<b>832,119</b>	<b>989,629</b>	<b>1,624,851</b>	<b>2,245,308</b>	<b>2,129,749</b>	<b>1,740,410</b>	<b>540,357</b>	<b>706,095</b>	<b>1,574,671</b>	<b>2,225,270</b>	<b>1,837,559</b>	<b>1,962,383</b>	<b>607,361</b>	<b>1,717,041</b>	<b>852,702</b>
<b>79</b>	<b>Solid Waste Division</b>																
6456	Recycling Facility Resv.	5,645	3,068	0	8,713	3,138	0	11,851	550,000	561,851	0	3,284	0	3,284	3,360	0	6,644
6458	Transfer Station Reserve	10,536	0	10,536	0	1,503,560	1,500,000	3,560	3,642	0	7,202	3,726	0	10,928	3,812	0	14,740
6460	Storage Trailers	5,514	455	0	5,970	455	0	6,425	455	0	6,880	455	0	7,336	455	0	7,791
6462	Bailers	3,242	1,971	0	5,213	1,971	0	7,184	1,971	0	9,155	1,971	0	11,126	1,971	0	13,097
6464	Crusher, Glass	5,198	968	0	6,165	968	0	7,133	968	0	8,100	968	0	9,068	968	0	10,036
6466	Forklifts	13,373	3,095	0	16,468	3,095	0	19,563	3,095	0	22,658	3,095	0	25,753	3,095	0	28,848
	<b>Total Solid Waste</b>	<b>43,508</b>	<b>9,557</b>	<b>10,536</b>	<b>42,529</b>	<b>1,513,187</b>	<b>1,500,000</b>	<b>55,716</b>	<b>560,131</b>	<b>561,851</b>	<b>53,996</b>	<b>13,499</b>	<b>0</b>	<b>67,495</b>	<b>13,661</b>	<b>0</b>	<b>81,156</b>
<b>84</b>	<b>Town Debt Service ( See Chart DD)</b>																
6502	O - Agamont Pk.& Seawall	0	55,480	55,480	0	53,880	53,880	0	52,280	52,280	0	50,680	50,680	0	49,080	49,080	0
6510	P - Public Works: FY10	0	278,888	278,888	0	274,263	274,263	0	269,175	269,175	0	263,625	263,625	0	258,075	258,075	0
6506	T - Public Works Complex	0	234,588	234,588	0	231,988	231,988	0	234,338	234,338	0	235,888	235,888	0	231,688	231,688	0
6504	U- Muni.Bldg.Renov.'15	161,845	22,130	183,975	0	180,125	180,125	0	175,725	175,725	0	171,875	171,875	0	168,025	168,025	0
	Harborview Park Debt '17 **	0	0	0	0	94,568	94,568	0	94,568	94,568	(0)	94,568	94,568	(0)	94,568	94,568	(1)
	Pub Saftey Bldg Envelope	0	0	0	0	0	0	0	28,785	28,785	0	28,785	28,785	0	28,785	28,785	0
	Roads Bonding	0	0	0	0	0	0	0	107,493	107,493	0	107,493	107,493	0	107,493	107,493	0
	Transfer Station Bonding	0	0	0	0	0	0	(0)	107,493	107,493	0	107,493	107,493	0	107,493	107,493	0
	Recycling Facility Bond	0	0	0	0	0	0	0	0	0	0	0	0	(0)	39,579	39,579	(0)
	Roads Bonding	0	0	0	0	0	0	0	0	0	0	0	0	0	100,747	100,747	0
6514	U - Downtown Signs '15 **	0	20,480	20,480	0	23,000	23,000	0	22,400	22,400	0	21,875	21,875	0	21,350	21,350	0
<b>82</b>	<b>Total Town Debt</b>	<b>161,845</b>	<b>611,566</b>	<b>773,411</b>	<b>0</b>	<b>857,824</b>	<b>857,824</b>	<b>(0)</b>	<b>1,092,257</b>	<b>1,092,257</b>	<b>(0)</b>	<b>1,082,282</b>	<b>1,082,282</b>	<b>(1)</b>	<b>1,206,883</b>	<b>1,206,883</b>	<b>(1)</b>
6190	Unallocated	67,536	(30,510)	0	37,026	0	0	37,026	0	0	37,026	0	0	37,026	0	0	37,026
	<b>Town Totals</b>	<b>3,338,116</b>	<b>2,343,278</b>	<b>2,344,015</b>	<b>3,337,379</b>	<b>5,148,361</b>	<b>5,085,810</b>	<b>3,399,930</b>	<b>2,689,621</b>	<b>2,600,773</b>	<b>3,488,778</b>	<b>3,811,094</b>	<b>3,860,654</b>	<b>3,439,218</b>	<b>2,218,687</b>	<b>3,052,494</b>	<b>2,605,411</b>
	<b>Funds Available</b>		<b>2,343,278</b>			<b>5,148,361</b>			<b>2,689,621</b>			<b>3,811,093</b>		<b>2,218,686</b>			
	<b>Surplus (Shortfall)</b>		<b>0</b>			<b>0</b>			<b>0</b>			<b>(1)</b>		<b>(1)</b>			
<b>94</b>	<b>SCHOOL C.I.P</b>																
6602	ADA Act Renovations	10,897	0	1,000	9,897	7,500	0	17,397	2,000	19,398	(1)	2,500	0	2,499	2,500	0	4,999
6604	Capital Outlay Reserve	35,729	0	0	35,729	1,845	0	37,574	0	0	37,574	539	0	38,113	18,060	0	56,173

Capital Improvement Program																	
Year By Year Overview																	
Account	This Year	Year One			Year Two			Year Three			Year Four			Year Five			
Number	FY15	FY16	FY16	FY16	FY17	FY17	FY17	FY18	FY18	FY18	FY19	FY19	FY19	FY20	FY20	FY20	
21	Account Description	Yr.End Bal.	Appropriation	Spending	Balance	Funding	Spending	Balance									
6605	Asbestos Removal	7,310	0	1,000	6,310	0	0	6,310	0	0	6,310	2,000	0	8,310	2,500	0	10,810
6606	Furniture & Equipment	5,329	5,000	7,500	2,829	7,500	7,500	2,829	7,500	7,500	2,829	7,500	7,500	2,829	7,500	7,500	2,829
6608	Computers & Technology	12,388	55,000	65,000	2,388	60,000	62,300	88	60,000	60,000	88	65,000	65,000	88	65,000	65,000	88
6610	Copier Lease/Purchase	0	14,993	14,993	0	14,993	14,993	0	14,993	14,993	0	15,500	15,500	0	15,500	15,500	0
6612	Floor Covering Replacement	32,491	0	5,000	27,491	0	0	27,491	0	0	27,491	0	0	27,491	5,000	30,000	2,491
6614	Repaving	22,500	0	0	22,500	20,000	0	42,500	12,500	0	55,000	39,000	85,000	9,000	0	0	9,000
6618	Pickup Truck Replacement	7,676	2,270	0	9,946	5,986	0	15,932	6,000	0	21,932	6,000	0	27,932	6,000	33,900	32
6620	Playground	7,386	5,000	12,386	0	0	0	0	0	0	0	5,000	0	5,000	5,924	0	10,924
6624	Roof Repair Reserve	33,168	2,000	35,000	168	2,500	2,500	168	10,000	3,000	7,168	2,500	3,000	6,668	5,000	3,000	8,668
6626	Storage Units	3,000	0	0	3,000	5,000	8,000	0	0	0	0	0	0	0	0	0	0
6632	Connors/Emerson Windows	12,065	0	0	12,065	0	0	12,065	0	0	12,065	0	0	12,065	0	0	12,065
6646	Emerson Entry Doors	7,500	0	7,500	0	0	0	0	0	0	0	0	0	0	0	0	0
6650	Safety & Access Control	11,351	2,500	10,000	3,851	5,000	5,000	3,851	3,000	5,000	1,851	5,000	0	6,851	5,000	5,000	6,851
6652	Indoor Pipe Replacement	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
6660	Boiler Replacement Reserve	19,640	5,789	0	25,429	10,000	3,000	32,429	36,660	65,000	4,089	2,000	0	6,089	2,000	0	8,089
6662	Tractor/Plow Reserve	5,000	0	0	5,000	2,270	0	7,270	0	0	7,270	2,270	0	9,540	0	0	9,540
6665	Entrance to Emerson	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
6666	Kitchen Equipment	2,000	2,000	0	4,000	2,000	0	6,000	2,027	0	8,027	2,500	0	10,527	0	0	10,527
6670	Gym Divider	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
6611	Connors Hallway Floor	0	55,000	40,000	15,000	0	0	15,000	0	0	15,000	0	0	15,000	0	0	15,000
6628	Technology Infrastructure	1,713	0	0	1,713	0	0	1,713	0	0	1,713	0	0	1,713	0	0	1,713
6648	Upgrade Connors Entrance	0	0	0	0	7,500	7,500	0	0	0	0	0	0	0	0	0	0
6656	Floor Machine	0	0	0	0	0	0	0	0	0	0	0	0	0	20,000	15,000	5,000
	<b>Total School Projects</b>	<b>237,143</b>	<b>149,552</b>	<b>199,379</b>	<b>187,316</b>	<b>152,094</b>	<b>110,793</b>	<b>228,617</b>	<b>154,680</b>	<b>174,891</b>	<b>208,406</b>	<b>157,309</b>	<b>176,000</b>	<b>189,715</b>	<b>159,984</b>	<b>174,900</b>	<b>174,799</b>
	Funds Available		149,552			152,094			154,680			157,309			159,984		
	Surplus (Shortfall)		(0)			0			(0)			0			(0)		
<b>84</b>	<b>School Debt Service</b>		( See Chart DD)														
6704	Bond Issue L: 2004 Heat	0	n/a														
6706	Bond Issue M: 2004 Heat	0	59,747	59,747	0	59,948	59,948	0	60,154	60,154	0	60,453	60,453	0	60,797	60,797	0
	<b>Total School Debt</b>	<b>0</b>	<b>59,747</b>	<b>59,747</b>	<b>0</b>	<b>59,948</b>	<b>59,948</b>	<b>0</b>	<b>60,154</b>	<b>60,154</b>	<b>0</b>	<b>60,453</b>	<b>60,453</b>	<b>0</b>	<b>60,797</b>	<b>60,797</b>	<b>0</b>
	<b>School Totals</b>	<b>237,143</b>	<b>209,299</b>	<b>259,126</b>	<b>187,316</b>	<b>212,042</b>	<b>170,741</b>	<b>228,617</b>	<b>214,834</b>	<b>235,045</b>	<b>208,406</b>	<b>217,762</b>	<b>236,453</b>	<b>189,715</b>	<b>220,781</b>	<b>235,697</b>	<b>174,799</b>
	<b>C.I.P. Fund Grand Totals</b>	<b>3,575,259</b>	<b>2,552,577</b>	<b>2,603,141</b>	<b>3,524,695</b>	<b>5,360,403</b>	<b>5,256,551</b>	<b>3,628,547</b>	<b>2,904,455</b>	<b>2,835,818</b>	<b>3,697,184</b>	<b>4,028,856</b>	<b>4,097,107</b>	<b>3,628,933</b>	<b>2,439,468</b>	<b>3,288,191</b>	<b>2,780,210</b>
	Funds Available		2,552,577			5,360,403			2,904,455			4,028,855			2,439,467		
	Surplus (Shortfall)		0			0			0			(1)			(1)		
<b>Notes:</b>		<b>Notes:</b>															

Capital Improvement Program

EQUIPMENT REPLACEMENT SCHEDULE -

Unit No.	Equipment Description: Make, Model, Year	FY in Service	- Proposed -		Orig. Cost Equipped (Total)	Proposed Years Until Replaced	Replacement Cost in Chosen Year	Annual Funding Year One	Comments
			Replacement Fiscal Year	Replacement Age					

ASSESSING DIVISION

Car - Subaru Impreza, 4 Door, AWD, 2012	2013	2023	10	18,915	8	22,689	2,269		
<b>Geographic Information System</b>									
GPS Unit, Trimble	2010	2020	10	7,295	5	8,200	820	Replace with Tablet, GPS components	
Scanner, Wide Format, Savin 2400, B&W	2008	2016	8	20,087	1	20,549	2,569	TO BE REPLACED IN FY16. TRANSFER TO DPW.	
Plotter, Map, HP DJ T1200PS, 44"	2010	n/a	n/a	9,209	n/a	n/a	n/a	FY14 - Combine with scanner & transfer this to WW.	
Plotter, Map HP DJI30R 24"	2005	n/a	n/a	5,685	n/a	n/a	n/a	FY14 - TO BE SOLD OR SCRAPPED.	
Tax Maps, Digital	2005	2055	50	94,344	40	28,749	3,389	Total GIS Equipment systems	
Tax Revaluation - Commercial	2006	2018	12	266,000	3	100,000	2,400	not funded through CIP	
Ortho Photos, Color, Infrared (CIR)	2008	2015	7	31,400	0	30,000	8,333	review commercial properties	
							4,286	Replace without CIR layer in FY14, with CIR in FY19.	
							<b>20,677</b>	<b>Total Assessing</b>	

TECHNOLOGY DIVISION

Photocopy Machines

Copier - Xerox WC7545P Full Color MFP	2013	2016	6	8,279	1	9,000	1,500	Planning
Copier - Xerox 5638PT	2010	2016	6	6,751	1	0	0	Finance-transfer frm Planning
Copier - Xerox WC 7845 Color	2014	2018	6	8,400	3	9,200	1,533	Town Clerk
Copier - Xerox 5638, collating, stapling	2008	n/a	n/a	6,910	n/a	n/a	n/a	at Police Dept
Copier - Xerox 4150	2011	n/a	n/a	3,635	n/a	n/a	n/a	at Fire Dept
							<b>3,033</b>	<b>Total Photocopy Machines</b>

Other Eqmt

Security Camera System - Sony Real Shot	2009	2024	15	24,677	9	28,000	1,867	Port Security Grant FY09 #1
Civic Plus Web Site	2014	2026	12	21,404	11	35,000	2,917	
Doc. Image System	2009	2034	25	71,062	19	75,000	3,000	
Wide Area Network	2013	2023	10	22,060	8	26,461	2,646	
TV Broadcast Equipment	2005	2015	10	43,865	0	50,000	5,000	7,646
LCD Projector & Doc. Camera	2008-9	2019	10	3,600	4	3,943	394	
Fire Suppression System for Server Room	2012	2027	15	19,592	12	25,739	1,716	
Phone System - Mitel, VOIP	2014	2024	10	54,392	9	62,000	6,200	

Computer Servers

Server - HP ML350 - Aemulis	2011	n/a	n/a	n/a	n/a	n/a	n/a	Backup IP Mobinet server
Server - HP ML350 - Legion	2011	n/a	n/a	n/a	n/a	n/a	n/a	Streaming media server
Server - HP ML370 - Old file serv	2011	n/a	n/a	n/a	n/a	n/a	n/a	TO BE RETIRED IN FY15 -Backup
Server - HP ML370 - Munis	2013	2017	3	13,500	2	13,500	4,500	Dedicated to Munis accounting system.
VM Servers (2)-DL 360-Hospes & Virtus	2014	2018	3	40,284	2	44,000	14,667	w/ 2 storage NAS;
							<b>19,167</b>	
							<b>45,940</b>	<b>Total Technology</b>

Capital Improvement Program

EQUIPMENT REPLACEMENT SCHEDULE -

Unit No.	Equipment Description: Make, Model, Year	FY in Service	- Proposed -		Orig. Cost Equipped (Total)	Proposed Years Until Replaced	Replacement Cost in Chosen Year	Annual Funding Year One	Comments
			Replacement Fiscal Year	Replacement Age					
<b>MUNICIPAL BUILDING</b>									
	Generator - Onan, 60 kw, Diesel	2003	2033	30	24,148	18	30,000	1,000	
	Oil Heating System - Hot Water, Baseboard	1996	2020	24	115,082	5	128,939	5,372	Replaced one boiler in November 2013.
	Building Identification Sign	2005	2020	15	5,034	5	5,640	376	
	Fire Alarm System	2010	2030	20	29,000	15	40,788	2,039	Only Phase One equipment
	Air Conditioning for Council Chambers	2013	2033	20	31,626	18	47,622	2,381	
					204,890			11,169	<b>Total Municipal Building</b>
<b>CODE ENFORCEMENT DIVISION</b>									
Car 3	Subaru, 2007, Forester	2008	2017	9	18,672	2	22,000	2,444	Bought used in FY08.
<b>AMBULANCE DIVISION</b>									
R-2	Ambulance - Ford 450, Type 3 (08 Model)	2008	2022	14	100,695	7	170,000	12,143	Main Station - w/Power Stretcher
R-1	Ambulance - Chevy, Type 3 (2012 Model)	2013	2027	14	149,900	12	175,000	12,500	Main Station - w/Power Stretcher
R-3	Ambulance - Ford E450, Type 3 (02 Model)	2003	2017	14	85,766	2	165,000	11,786	Town Hill Station -rusting w/Power Stretcher
(2)	Defibrillator, PhysioControl, Lifepack 12 (2)	2004-06	2017	12	36,037	2	75,000	36,429	Total Ambulance
					372,398			6,250	tech support not available after 2016
								42,679	<b>Total Ambulance Division</b>
<b>FIRE DEPARTMENT</b>									
Eng.2	Pumper/Tanker, Navistar/Metal Fab, 1250 GPM	2003	2033	30	194,077	18	292,237	9,741	
Eng.3	Pumper - International/MetalFab, 1250 GPM	2009	2039	30	242,129	24	417,890	13,930	
Eng.4	Ladder/Pumper, HME, 75 foot, 1000 GPM	1994	2019	25	349,023	4	756,000	30,240	
Eng.5	Pumper - International/Ferrara,1250 GPM	1994	2024	30	127,000	9	417,850	13,928	
Car 1	Pickup, Dodge Ram, 4X4 -Chief	2013	2020	7	25,856	5	28,969	4,138	Transfer to Harbor FY20
Car 2	Pickup, Chevy Silverado, 1/2 Ton, 4X4	2010	2020	10	27,275	5	30,559	3,056	
(2)	Thermal Imaging Cameras (2)	2007-15	2021	18	28,075	6	16,000	889	
(2)	Rescue tool, Holmatro, w/ cutters & pumps	1995-03	2020	25	25,100	4	27,490	1,100	
(20)	Self Contained Breathing Apparatus (SCBA)	2009	2029	20	77,499	14	100,160	5,008	current pricing
	SCBA air bottles	2009	2024	15	26,400	9	32,184	2,146	current pricing
	Cascade Air Compr. System	2009	2034	25	30,695	19	45,000	1,800	8,954
	Trailer, Mass Casualty, Harvey, 7'x14'	2010	2030	20	4,500	15	6,329	316	
					1,157,629			86,292	<b>Total Fire Department</b>

Capital Improvement Program

EQUIPMENT REPLACEMENT SCHEDULE -

Unit No.	Equipment Description: Make, Model, Year	FY in Service	~ Proposed ~		Orig. Cost Equipped (Total)	Proposed Years Until Replaced	Replacement Cost in Chosen Year	Annual Funding Year One	Comments
			Replacement Fiscal Year	Replacement Age					
<b>POLICE DEPARTMENT</b>									
<b>Cruisers</b>									
505	Cruiser, Dodge, Charger, 2012	2012	2016	4	27,398	1	29,000	7,250	
2088	Cruiser, Dodge, Charger, 2009	2009	2017/21	4	24,340	2	30,000	7,500	
506	Cruiser, Dodge, Charger, 2014	2014	2018	4	27,384	3	29,500	7,375	
508	Cruiser, AWD, 2015	2015	2019	4	28,220	4	30,000	7,500	
507	Cruiser, Dodge 1500 Pickup 4/4, Crew, 2012	2013	2018	5	26,112	3	31,000	6,200	Transfer to PWorks Director in FY18
	<b>Cruiser Equipment</b>							<b>35,825</b>	<b>Total Police Dept. Cruisers</b>
	Radar, Video, 2 Way Radio	2015	2023	8	11,000	8	11,000	1,375	
	Radar, Video, 2 Way Radio	2008	2016	8	11,000	1	11,000	1,375	
	Radar, Video, 2 Way Radio	2010	2018	8	11,000	3	11,000	1,375	
	Radar, Video, 2 Way Radio	2012	2020	8	11,000	5	11,000	1,375	
	Radar, Video, 2 Way Radio	2014	2022	8	11,000	7	11,000	1,375	
	Cruiser Uprfitting	2015	2019	4	5,000	4	5,000	1,250	
	Cruiser Uprfitting	2012	2016	4	5,000	1	5,000	1,250	
	Cruiser Uprfitting	2009	2017	4	5,000	2	5,000	1,250	
	Cruiser Uprfitting	2013	2018	4	5,000	3	5,000	1,250	
	Cruiser Uprfitting	2014	2018	4	5,000	3	5,000	1,250	
								<b>13,125</b>	<b>Total Police Cruiser Equipment</b>
<b>Communication System</b>									
209-15	Ireson Hill Radio Building	1994	2029	35	12,600	14	17,000	486	Tower is owned by Housing Authority.
RCRDR3	Recorder: Phone & Radio, DSS Investigator	2012	2022	10	10,400	7	12,194	1,219	Purchased with federal Port Security Grant FY09 #2
(5)	Radio, Base Station, MTR 2000 (5)	2004	2018	14	22,500	3	24,000	1,714	
	Radio Base Control Station: MTR 3000	2015	2029	14	4,500	14	5,200	371	Highway
	Radio Console - Command model	2012	2027	15	12,600	12	16,000	1,067	Purchased with federal Port Security Grant FY09 #2
	VHF Repeater, 100 Watt, Police-MTR2000	2007	2021	14	6,825	6	8,000	571	
(4)	Repeater Antenna System, Police-PD220	2007	2021	14	1,675	6	2,000	143	
(4)	VHF Auxiliary Receiver, -MTR2000 (4)	2007	2021	14	23,280	6	27,000	1,929	Aux. Recrs with 2-MDS4710 UHF Link Radios
(4)	Receiver Antenna System, (4)	2007	2021	14	5,720	6	7,000	500	RD4509A VHF Ant-RDE4510A UHF Yagi Ant's-SNV12Vc
(2)	Signal-to-Noise Voting Controller, Police-JPS	2007	2021	14	9,500	6	11,000	786	Three - SVM- 2 site Voter Modules
	Duplexer, DPW-RDD4761A	2007	2021	14	4,100	6	4,699	336	
	Generator, Generac, 14kw	2009	2039	30	7,316	24	12,627	421	
	Radio Mobile Data System	2009	See Detail Below		n/a	n/a	n/a		Detail shown below
(9)	- Base Station at Ireson Hill Tower Site	2009	2024	15	19,929	9	24,000	1,600	Purchased with FY08 Federal Port Security Grant
	- Mobile Data Radio Units (4 Fire, 5 PD)	2009	2024	15	33,515	9	41,000	2,733	FY08 Federal Port Security Grant
	- IP Network Controller (IPNC)	2009	2024	15	9,000	9	11,000	733	FY08 Federal Port Security Grant
	- Data Link (900 MHz)	2009	2024	15	6,097	9	7,000	467	FY08 Federal Port Security Grant
								<b>15,076</b>	<b>Total Communication System</b>
<b>Other Equipment</b>									
303-284	Radar Trailer - Galaxy, OnSite 350	2008	2028	20	8,270	13	12,000	600	
(2)	Night Vision Units (2), ATN	2006	2026	20	13,600	n/a	0	0	do not replace
	Boat, Brunswick, 27', w/ Trailer & Engines	2009	2032	23	182,114	17	250,000	10,870	Purchased with FY08 Federal Port Security Grant
	Range Trailer, 8'x16', Maine, Model 1816TA2	2010	2040	30	8,250	25	12,000	400	Purchased with Federal JAG/Byrne Grant
								<b>75,896</b>	<b>Total Police Department</b>
					<b>615,245</b>				

Capital Improvement Program

EQUIPMENT REPLACEMENT SCHEDULE -

Unit No.	Equipment Description: Make, Model, Year	FY in Service	- Proposed -		Orig. Cost Equipped (Total)	Proposed Years Until Replaced	Replacement Cost in Chosen Year	Annual Funding Year One	Comments
			Replacement Fiscal Year	Replacement Age					
<b>PUBLIC SAFETY BUILDING</b>									
n/a	Generator, Onan, 35kw, LP gas, #35-GG-FB	2000	2030	30	22,699	15	31,926	1,064	
	Heating System - Steam, Baseboard	1997	2027	30	20,000	12	26,275	876	In PSB renovations funding
	Vehicle Exhaust Ventilation System	2004	2034	30	50,000	19	77,021	2,567	In PSB renovations funding
	Shelter Generator, Onan, 140 kw, Propane	2009	2039	30	49,154	24	84,835	2,828	Located at Emerson School
					141,853			7,335	<b>Total Public Safety Building</b>
<b>HARBOR DEPARTMENT</b>									
	Boat, Mitchell Cove, 20', w/ Trailer & Engine	1998	2023	25	31,743	8	38,076	1,523	Incl/electronics. Replaced engine FY10.
<b>Floats</b>	Float, Dinghy 8' x 36'	2007	2032	25	18,225	17	19,000	760	In storage for Harborview Park
	Ramp, for Dinghy	2007	2032	25	7,650	17	8,000	320	In storage-paid by ME grant
	Float, Winter, 16'x 24'	1993	n/a	n/a	6,000	n/a	n/a	n/a	
(2)	Float, Fisherman's, 16'x 24' - two	1993	2017	24	14,500	2	24,000	1,000	Fully depreciated when float taken out of summer service.
(4)	Float, Public, 16'x 24' - four	1993	n/a	n/a	21,500	n/a	n/a	n/a	Rehabilitated in FY08. Do not replace until needed.
(4)	Float, Public, 16'x 24' - four	1997	2018	21	28,052	3	48,000	2,286	In storage for possible temporary use at ferry terminal.
(4)	Float, Public, 16'x 24' - four	2014	2034	20	48,852	19	70,000	3,500	Delaying scheduled replacement until worn out.
(4)	Float, Finger, 8'x30' - four	2002	2022	20	36,175	7	36,000	1,800	
								9,666	<b>Total Floats</b>
<b>Gangways</b>	Gangway, 50', fisherman's, winter	1984	2019	35	10,000	4	11,000	314	ADA requires replacements to be 80' long.
	Gangway, 50', fisherman's, summer	2002	2022	20	10,194	7	12,000	600	ADA requires replacements to be 80' long.
	Gangway, 50', public, heavy-duty	2004	2024	20	7,950	9	10,000	500	ADA requires replacements to be 80' long.
	Gangway, 50', public, heavy-duty	1997	2019	22	6,225	4	7,000	318	ADA requires replacements to be 80' long.
<b>Other Equipment</b>	Fisherman's Hoist	2010	2020	10	8,166	5	9,800	980	
	Pickup, Ford, 1/2 Ton, 4X4,	2006	See Note	n/a	n/a	n/a	n/a	n/a	transferred in from Fire Dept
					255,232			13,901	
<b>PUBLIC WORKS DEPARTMENT</b>									
	Chevy Pickup, 4x4, 2008	2009	2017	8	35,045	2	n/a	n/a	Transfer in from Police.
<b>PARKS SECTION</b>									
	Launch Ramp, Hadley Point	2006	2036	30	50,468	21	81,000	2,700	
	Village Green Bandstand, Rebuilt	2010	2040	30	37,000	25	44,000	1,467	
	Glen Mary Wading Pool	2009	2034	25	141,891	19	218,000	8,720	
	Tennis & Basketball Courts	1991	2031	40	43,303	16	150,000	3,750	
	Museum in the Streets signage	2013	2033	20	25,553	18	38,000	1,900	
	Playground Equipment - Park Street	1993	2020	27	8,000	5	25,000	926	
	Playground Equipment - Town Hill	2007	2027	20	90,100	12	110,000	5,500	6,426
					396,315			24,963	<b>Total Parks Section</b>
<b>COMFORT STATION SECTION</b>									
	Newport Comfort Station	2011	2061	50	328,792	46	400,000	8,000	
	Town Pier Comfort Station	1986	2036	50	90,488	21	120,000	2,400	
	Village Green Comfort Station	1989	2039	50	51,000	24	85,000	1,700	
	Athletic Field Comfort Station	1986	2036	50	30,000	21	46,000	920	
					500,280			13,020	<b>Total Comfort Stations</b>

Capital Improvement Program

EQUIPMENT REPLACEMENT SCHEDULE -

Unit No.	Equipment Description: Make, Model, Year	FY in Service	~ Proposed ~		Orig. Cost Equipped (Total)	Proposed Years Until Replaced	Replacement Cost in Chosen Year	Annual Funding Year One	Comments
			Replacement Fiscal Year	Replacement Age					
<b>HIGHWAY DIVISION</b>									
68-9901	Air Compressor, Mobile, Leroi, 180 cfm	1999	2019	20	15,000	4	16,428	821	
76-9801	Air Compressor, Stationary, Town Garage	1998	2018	20	4,000	3	5,000	250	
24-1401	Backhoe - Cat, 590SN with loader, 4x4	2014	2029	12	103,782	14	142,686	11,890	total Compressors
24-0901	Backhoe - Case 590M+ Series 3, w/ loader, 4x4	2009	2024	12	120,000	9	147,252	12,271	
91-0001	Chipper - Morbark, Storm, model 2012-D	1999	2019	20	27,000	4	29,571	24,162	Total Backhoes (Including Solid Waste)
30-9001	Road Grader - John Deere, 670B	1990	2020	30	125,000	5	142,000	1,479	
<b>Equipment Lifts</b>									
99-0001	Truck Lift, Rotary, 15 ton, 6M 301	2000	2020	20	20,000	5	22,408	1,120	
99-0401	Car Lift, Rotary, 5 ton	2004	2024	20	8,000	9	9,817	491	
<b>Other Equipment</b>									
23-0101	Loader - Komatsu WA250, w/plow & bucket	2001	2016	15	145,000	1	148,335	1,611	Total Equipment Lifts
25-1201	Sidewalk Plow - Trackless MT6, w/tools	2013	2023	10	132,435	8	152,000	9,889	
37-1001	Steamer/Pressure Washer,	2009	2019	10	9,500	4	11,000	1,100	
12-0602	Sweeper-Elgin Pelican, Broom Type	2006	2021	15	116,000	6	130,000	8,667	Incl. snow blower, sander, sweeper & plow.
12-0412	Sweeper: Galaxy, R4, Vacuum Type, 2012	2013	2021	8	144,629	6	158,000	19,750	
17-0004	Tag Trailer - Custom, Flat Bed, 20 Ton	2000	2025	25	17,000	10	21,000	840	55,446
<b>Light Trucks</b>									
06-0102	Water Truck - Freightliner, Model FL80	2001	2022	21	20,000	7	23,451	1,117	Purchased used in FY12. Replace with used.
02-0901	Pickup - GMC, 3/4 Ton, 4x4, with plow	2009	2018	9	31,000	3	46,035	5,115	Mechanic's. Price includes plow, sander, radio, beacons, etc
02-0803	Pickup - Ford, 3/4 Ton, 4x4, with plow	2008	2016	8	45,000	1	46,035	5,754	Supt's. Price includes plow, sander, radio, beacons, etc.
02-1401	Pickup - Chevy, 3/4 Ton, 4x4, Crew Cab	2014	2020	6	60,000	5	67,225	11,204	Foreman's. Price includes plow, sander, radio, beacons, etc.
03-1001	Dump Truck - Ford, 1.5 Ton, 4 Dr., w/ wing	2010	2017	7	75,000	2	78,490	11,213	Replace with a one ton truck.
03-1501	Dump Truck, Chevy 1 Ton	2015	2022	7	75,000		82,000	11,714	
<b>Heavy Trucks</b>									
08-0210	Sand Truck - Volvo VHD (w/ sander)	2003	2017	14	140,000	2	146,514	45,001	Total Light Trucks
08-0411	Plow Truck - Volvo VHD, Dump, Single Axle	2004	2019	15	160,000	4	175,236	10,465	Price includes drop-in sander, radio, beacons, etc.
08-0701	Plow Truck - Volvo VHD 42B200, Muni Body	2007	2022	15	160,000	7	187,607	11,682	Price includes plow, wing, sander, radio, beacons, etc.
08-9909	Plow Truck - Volvo, Dump, Flo & Go Body	1999	2015	16	160,000	0	160,000	12,507	Price includes plow, wing, sander, radio, beacons, etc.
09-1001	Plow Truck - 2008 IH 7600, Dump, Wheeler	2010	2025	15	175,000	10	219,682	10,000	Spare Truck - Price includes plow, wing, sander, radio, etc.
08-1201	Plow Truck - 2012 IH 7500, Dump, Single Axle	2012	2027	15	160,000	12	210,000	14,000	Wheeler - 2008 model year, but bought new.
08-1502	Plow Truck - 2015 Freightliner Single Axle	2015	2030	15	160,000	15	212,000	14,000	Price includes plow, wing, sander, radio, beacons, etc.
<b>Other Equipment</b>									
15-8203	Forklift - Clarke, C500Y45, Gasoline Engine	1993	2017	24	30,000	2	0	87,434	Total Heavy Trucks
63-9002	Bobcat - new in 2017; eliminate forklift	2017	2032	15		4	31,396	0	Replace with Bobcat to make machine more versatile.
14-8101	Roller - Vibratory, Bomag	1990	2019	29	40,000	4	43,000	2,093	Bought used in FY99.
76-1101	Bulldozer - John Deere, Crawler	1981	See Note	n/a	n/a	n/a	n/a	n/a	Do not replace. When worn out, rent one.
	Waste Oil Furnace - Clean Burn 2500	2012	2016	4	5,141	1	5,259	1,315	
	Fuel Pump System	2014	2024	10	29,000	9	35,000	3,500	
	Street Lights, Electric (40) - Main Street	1975	2022	47	87,500	7	320,000	6,809	
	Street Lights, Electric (7) - West Street	2013	2053	40	19,600	38	50,000	1,250	not on CIP schedule
								234,903	Total Highway Division
								2,619,587	

Capital Improvement Program

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<b>SOLID WASTE DIVISION</b>									
<b>Trailers</b>									
15-1101	Semi-Trailer, Pmc 48', S/N IPNV482B9VH204772	1997	2032	35	4,500	17	6,624	189	Bought used in 2011. Replace with used.
15-7501	Semi-Trailer, Gindy, 40' S/N: 123282N	1975	n/a	n/a	n/a	n/a	n/a	n/a	Used for comugated.
15-9612	Semi-Trailer: Pmc, 48', 1996	2012	2047	35	4,500	32	9,316	266	VIN = IPNV482B9VH204772
<b>Bailers</b>									
15-1201	Bailer, 3000 PSI, Harris Selco V5-HD-15	2012	2042	30	9,500	27	17,554	455	Total Trailers
15-7802	Bailer, 900 PSI, Furnas, S/N: DG554	1978	2021	43	15,000	6	23,500	547	Used for newsprint.
15-0101	Bailer, 78,000 PSI, MaxPak	2001	2031	30	17,500	16	25,180	839	Used for plastic.
								1,971	Total Bailers
								968	
<b>Forklifts</b>									
15-1103	Forklift, Toyota, Electric, M# 7FBEU15	2012	2032	20	22,585	17	33,243	1,662	
15-0102	Forklift, Hyster, Propane Engine	2001	2021	20	25,000	6	28,655	1,433	
								3,095	Total Forklifts
03-0201	Dump Truck - Chevy, 1 ton, w/ plow	2002	See Note	n/a	37,396	n/a	n/a	n/a	to be sold in FY2015
03-0802	Dump Truck - Ford, 1 Ton, w/ plow & sander	2008	2015	n/a	75,000	n/a	n/a	n/a	transfer from Highway
24-0002	Backhoe - Case 590L Series 2, w/ loader, 4x4	2000	2017	17	120,000	2	125,583	7,387	transfer from Highway
110-34	Recycling Buildings: Shop, Shed, Garage	1991	2021	30	91,094	6	104,410	3,480	
110-56	Transfer Station	1984	2024	40	100,000	9	122,710	3,068	
								20,424	Total Solid Waste Division
<b>GRAND TOTALS</b>								599,642	Total Annual Depreciation
								7,164,687	