

# TOWN OF BAR HARBOR

## Manager's Office

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May 28, 2020

Memo

To: Town Council

From: Cornell Knight, Town Manager



Re: 2021 Revised Budget

Attached is the revised 2021 budget. Due to the pandemic, revenues were reduced in the general fund as well as the cruise ship and parking budgets. The cruise ship budget reflects no ships in calendar year 2020.

As presented there is no tax increase on the municipal side of the budget and a small increase (.6%) for the Connors Emerson school (see page 6). Adding in the Hancock County and MDI High School assessments, the mil rate is estimated to rise 1.5%, from 11.85 to 12.03. A \$51 increase on a median valued home (see page 6). The school budgets were reduced to reflect lower fuel oil prices and lower health premiums.

Changes in the budget since you first approved it in February have been highlighted in yellow. There is a summary of the changes on page 4. The only addition to the budget is the increase in CIP tennis court repair from \$4,412 to \$25,000, as construction estimates (\$130,000) came back higher than budgeted.

The budget review is Wednesday June 3<sup>rd</sup> at 5 pm by zoom webinar. I will send a connection notice next week.

**Proposed Adjustments to the FY21 Budget since the Town Council Approval of 1/23/2020**Estimated Property Taxes in 1/23/2020 Budget book: \$ **18,321,072***mill rate 12.03 or 1.5%**mill rate -12.03*

## Changes, Due to:

## Assessments:

|                         |    |               |                  |
|-------------------------|----|---------------|------------------|
| Final County Assessment | \$ | (264)         |                  |
| High School Assessment  | \$ | <u>88,722</u> | \$ <b>88,458</b> |

## Municipal Budget:

|   |    |                 |              |
|---|----|-----------------|--------------|
| Exp Eliminate new police hire & benefits    | \$ | (87,121)        |              |
| Exp Other GF line item cuts (9 items)       | \$ | (19,600)        |              |
| Exp Eliminate Island Explorer subsidy       | \$ | <u>(40,902)</u> | \$ (147,623) |
| Rev Reduce Ambulance billings to FY20 bud   | \$ | 23,000          |              |
| Rev Eliminate Mt.Des. PD reimbursement      | \$ | 14,390          |              |
| Rev Reduce Rent on Isl Exp bldg to contract | \$ | 15,902          |              |
| Rev Reduce Transfers in From Cship Fd       | \$ | 302,789         |              |
| Rev Increase Parking Fd support-Hwy wages   | \$ | (53,173)        |              |
| Rev Reduce MV Excise taxes to FY20 bud      | \$ | <u>35,000</u>   | \$ 337,908   |
| CIP Reduce for PSBldg budget error          | \$ | (50,000)        |              |
| CIP Revise Estimate for Tennis Courts       | \$ | 20,588          |              |
| CIP Budget line item cuts (19)              | \$ | (61,388)        |              |
| CIP Refinance 2010 Bond                     | \$ | <u>(47,490)</u> | \$ (138,290) |

Total Proposed adjustments to Municipal budget: \$ **140,453**

## Elementary School:

|   |    |                 |                     |
|---|----|-----------------|---------------------|
| Rev Changes to 3 revenue items            | \$ | (74,000)        |                     |
| Exp Reduced to Health Ins. & Heating Fuel | \$ | <u>(61,147)</u> | \$ <b>(135,147)</b> |

**Revised Estimated Budget:** \$ **18,326,378***mill rate 12.03 or 1.5%**(municipal portion 0% tax rate change)**Other Budget Cuts made that do not impact taxes:*

|                                      |    |                |                   |
|--------------------------------------|----|----------------|-------------------|
| <i>Cruise Ship-Direct Expenses</i>   | \$ | 126,683        |                   |
| <i>Parking Fund-Direct Expenses</i>  | \$ | <u>5,000</u>   |                   |
| <i>Direct Exps - Total</i>           |    |                | \$ 131,683        |
| <i>Cruise Ship-CIP Transfers</i>     | \$ | 211,881        |                   |
| <i>Parking Fund-CIP transfers</i>    | \$ | <u>420,000</u> |                   |
| <i>Capital Transfers to CIP Fund</i> |    |                | \$ <u>631,881</u> |
|                                      |    |                | \$ 763,564        |
| <i>Cruise ShipRevenues</i>           | \$ | 959,568        |                   |
| <i>Parking Fund Revenues</i>         | \$ | <u>182,000</u> |                   |
| <i>Total Revenue cuts</i>            |    |                | \$ 1,141,568      |

## Bar Harbor FY 2021 Budget Tax Calculation

|  | FY18                 | FY19                 | FY20                 | FY21                 | CHANGE             |              |
|--|----------------------|----------------------|----------------------|----------------------|--------------------|--------------|
| DEPARTMENT EXPENSE SUMMARIES             | Actual               | Actual               | Orig. Budget         | Town Council         |                    |              |
| Town Council                             | \$ 33,603            | \$ 35,212            | \$ 39,992            | \$ 36,562            | \$ (3,430)         | -8.6%        |
| Town Manager                             | \$ 122,487           | \$ 124,862           | \$ 131,109           | \$ 132,461           | \$ 1,352           | 1.0%         |
| Town Clerk                               | \$ 114,360           | \$ 118,345           | \$ 124,552           | \$ 126,771           | \$ 2,219           | 1.8%         |
| Finance Dept                             | \$ 336,097           | \$ 352,773           | \$ 357,476           | \$ 366,578           | \$ 9,102           | 2.5%         |
| Town Attorney                            | \$ 39,788            | \$ 54,220            | \$ 47,950            | \$ 47,950            | \$ -               | 0.0%         |
| Elections                                | \$ 11,311            | \$ 13,189            | \$ 18,734            | \$ 22,227            | \$ 3,493           | 18.6%        |
| Technology                               | \$ 177,599           | \$ 155,231           | \$ 164,874           | \$ 159,654           | \$ (5,220)         | -3.2%        |
| Municipal Building                       | \$ 74,682            | \$ 86,046            | \$ 79,511            | \$ 81,632            | \$ 2,121           | 2.7%         |
| Town Offices                             | \$ 38,898            | \$ 43,163            | \$ 42,745            | \$ 44,045            | \$ 1,300           | 3.0%         |
| Employee Benefits                        | \$ 1,573,455         | \$ 1,505,015         | \$ 1,598,164         | \$ 1,828,895         | \$ 230,731         | 14.4%        |
| Code Enforcement                         | \$ 75,499            | \$ 74,430            | \$ 101,923           | \$ 135,662           | \$ 33,739          | 33.1%        |
| Assessing                                | \$ 132,787           | \$ 137,892           | \$ 148,088           | \$ 152,455           | \$ 4,367           | 2.9%         |
| Planning                                 | \$ 123,272           | \$ 126,426           | \$ 209,871           | \$ 212,897           | \$ 3,026           | 1.4%         |
| Miscellaneous                            | \$ 213,140           | \$ 201,464           | \$ 246,583           | \$ 262,900           | \$ 16,317          | 6.6%         |
| Fire / EMS                               | \$ 839,570           | \$ 885,013           | \$ 933,497           | \$ 986,544           | \$ 53,047          | 5.7%         |
| Public Fire Protection                   | \$ 585,604           | \$ 585,604           | \$ 585,602           | \$ 585,602           | \$ -               | 0.0%         |
| Police Dept.                             | \$ 1,209,540         | \$ 1,272,780         | \$ 1,283,376         | \$ 1,319,974         | \$ 36,598          | 2.9%         |
| Dispatch                                 | \$ 223,539           | \$ 220,185           | \$ 234,853           | \$ 246,174           | \$ 11,321          | 4.8%         |
| Public Safety Bldg                       | \$ 41,768            | \$ 45,930            | \$ 49,904            | \$ 45,232            | \$ (4,672)         | -9.4%        |
| Street Lights                            | \$ 64,160            | \$ 65,925            | \$ 71,575            | \$ 20,000            | \$ (51,575)        | -72.1%       |
| Harbor Dept                              | \$ 119,500           | \$ 126,722           | \$ 125,758           | \$ 136,964           | \$ 11,206          | 8.9%         |
| Parks & Rec                              | \$ 352,720           | \$ 416,358           | \$ 438,577           | \$ 444,815           | \$ 6,238           | 1.4%         |
| General Assistance                       | \$ 419               | \$ 496               | \$ 1,187             | \$ 2,460             | \$ 1,273           | 107.2%       |
| Cooperating Agency                       | \$ 45,092            | \$ 45,092            | \$ 57,681            | \$ 58,267            | \$ 586             | 1.0%         |
| Comfort Station                          | \$ 98,939            | \$ 100,368           | \$ 99,728            | \$ 103,773           | \$ 4,045           | 4.1%         |
| Public Works                             | \$ 140,345           | \$ 148,951           | \$ 153,081           | \$ 158,889           | \$ 5,808           | 3.8%         |
| Highway Dept                             | \$ 1,076,031         | \$ 1,082,238         | \$ 1,111,669         | \$ 1,122,436         | \$ 10,767          | 1.0%         |
| Solid Waste                              | \$ 711,426           | \$ 773,154           | \$ 723,540           | \$ 728,530           | \$ 4,990           | 0.7%         |
| <b>SUBTOTAL</b>                          | <b>\$ 8,575,631</b>  | <b>\$ 8,797,084</b>  | <b>\$ 9,181,600</b>  | <b>\$ 9,570,349</b>  | <b>\$ 388,749</b>  | <b>4.2%</b>  |
| Capital Improvements Transfer            | \$ 1,691,003         | \$ 2,296,005         | \$ 2,508,273         | \$ 2,189,694         | \$ (318,579)       | -12.7%       |
| School Local - Transfer (EST)            | \$ 5,400,763         | \$ 5,430,046         | \$ 5,674,670         | \$ 5,763,043         | \$ 88,373          | 1.6%         |
| Other Transfers out                      | \$ -                 | \$ -                 | \$ -                 | \$ -                 | \$ -               |              |
| <b>TOTAL Expense Taxable</b>             | <b>\$ 15,667,397</b> | <b>\$ 16,523,135</b> | <b>\$ 17,364,543</b> | <b>\$ 17,523,086</b> | <b>\$ 158,543</b>  | <b>0.9%</b>  |
| Hancock County                           | \$ 641,082           | \$ 698,528           | \$ 735,028           | \$ 786,763           | \$ 51,735          | 7.0%         |
| MDI High School Assessment (EST)         | \$ 3,122,142         | \$ 3,152,145         | \$ 3,140,660         | \$ 3,338,722         | \$ 198,062         | 6.3%         |
| OVERLAY                                  | \$ 44,079            | \$ 85,019            | \$ 48,332            | \$ 48,332            | \$ -               | 0.0%         |
| <b>TOTAL APPROPRIATIONS</b>              | <b>\$ 19,474,700</b> | <b>\$ 20,458,827</b> | <b>\$ 21,288,563</b> | <b>\$ 21,696,903</b> | <b>\$ 408,340</b>  | <b>1.9%</b>  |
| <b>REVENUES</b>                          |                      |                      |                      |                      |                    |              |
| General Revenues                         | \$ 2,836,441         | \$ 2,942,654         | \$ 2,727,442         | \$ 2,726,438         | \$ (1,004)         | 0.0%         |
| Reserves-Use of Fund Balance             | \$ 85,000            | \$ 70,000            | \$ 55,000            | \$ 55,000            | \$ -               | 0.0%         |
| Transfers In -Cruise Ship & Parkng Fees  | \$ 360,066           | \$ 364,326           | \$ 435,692           | \$ 411,088           | \$ (24,604)        | -5.6%        |
| <b>SUBTOTAL (REVENUES)</b>               | <b>\$ 3,281,507</b>  | <b>\$ 3,376,980</b>  | <b>\$ 3,218,134</b>  | <b>\$ 3,192,526</b>  | <b>\$ (25,608)</b> | <b>-0.8%</b> |
| State Revenue Sharing                    | \$ 128,220           | \$ 135,186           | \$ 178,000           | \$ 178,000           | \$ -               | 0.0%         |
| <b>TOTAL DEDUCTIONS</b>                  | <b>\$ 3,409,727</b>  | <b>\$ 3,512,166</b>  | <b>\$ 3,396,134</b>  | <b>\$ 3,370,526</b>  | <b>\$ (25,608)</b> | <b>-0.8%</b> |
| Net Commitment                           | \$16,409,251         | \$17,418,116         | \$17,892,429         | \$18,326,377         | \$433,948          | 2.4%         |
| Taxable Valuation                        | \$ 1,497,194,400     | \$ 1,506,757,400     | \$ 1,509,909,600     | \$ 1,523,500,000     | \$ 13,590,400      | 0.9%         |
| Mill Rate                                | <b>10.96</b>         | <b>11.56</b>         | <b>11.85</b>         | <b>12.03</b>         | <b>0.18</b>        | <b>1.5%</b>  |
| Total Municipal Budget                   | \$ 10,250,589        | \$ 11,175,205        | \$ 11,689,873        | \$ 11,760,043        |                    |              |
| - Total Deductions                       | \$ 3,049,403         | \$ 3,122,827         | \$ 3,396,134         | \$ 3,370,526         |                    |              |
| = Municipal Property Tax                 | \$ 7,201,186         | \$ 8,052,378         | \$ 8,293,739         | \$ 8,389,517         |                    |              |
| LD-1 Levy Limit - maximum                | \$ 7,389,121         | \$ 7,707,492         | \$ 8,016,991         | \$ 8,279,884         |                    |              |
| <b>Difference for LD-1 (under limit)</b> | <b>\$ (187,935)</b>  | <b>\$ 344,886</b>    | <b>\$ 276,748</b>    | <b>\$ 109,633</b>    | <b>\$ -</b>        |              |

## Municipal Budget: Budget Summary for Warrant Article

| Fund                                | Appropriation<br>(Expenditures)<br>Requested | Revenues<br>Other Than<br>Prop.Tax | Fund<br>Balance<br>Used | Property<br>Taxes<br>Needed | Tax<br>Rate<br>Change |
|-------------------------------------|--|------------------------------------|-------------------------|-----------------------------|-----------------------|
| <b>Assessments</b>                  |  |                                    |                         |                             |                       |
| County Assessment                   | 786,763                                      | 0                                  | 0                       | 786,763                     | 7.6%                  |
| High School Assessment              | 3,338,722                                    | 0                                  | 0                       | 3,338,722                   | 5.1%                  |
| Overlay                             | 48,332                                       | 0                                  | 0                       | 48,332                      | 0.0%                  |
| Total Assessments                   | 4,173,817                                    | 0                                  | 0                       | 4,173,817                   | 5.6%                  |
| <b>Municipal Budget</b>             |  |                                    |                         |                             |                       |
| General Fund                        | 9,570,350                                    | 3,315,526                          | 0                       | 6,254,824                   | 6.1%                  |
| Capital Improvement Program Fund    | 3,929,989                                    | 1,740,295                          | 55,000                  | 2,134,694                   | -13.5%                |
| Dog Control Reserve Fund            | 2,900  | 2,900                              | 0                       | 0                           | n/a                   |
| Shellfish Conservation Reserve Fund | 3,300  | 3,300                              | 0                       | 0                           | n/a                   |
| Cruise Ship Fund                    | 332,147                                      | 126,559                            | 205,588                 | 0                           | n/a                   |
| Parking Meter Fund                  | 1,654,342                                    | 1,385,750                          | 268,592                 | 0                           | n/a                   |
| Total Municipal Budget              | 15,493,028                                   | 6,574,330                          | 529,180                 | 8,389,518                   | 0.0%                  |
|                                     | Approp. warrant                              |                                    |                         | LD-1                        |                       |
| <b>Education Budget</b>             |  |                                    |                         |                             |                       |
| Elementary School Fund              | 6,702,519                                    | 583,000                            | 356,476                 | 5,763,043                   | 0.6%                  |
| Total Education Budget              | 6,702,519                                    | 583,000                            | 356,476                 | 5,763,043                   | 0.6%                  |
|                                     |  | 9%                                 | 5%                      | 86%                         |                       |
| <b>Grand Totals</b>                 | 26,369,364                                   | 7,157,330                          | 885,656                 | 18,326,378                  | 1.5%                  |

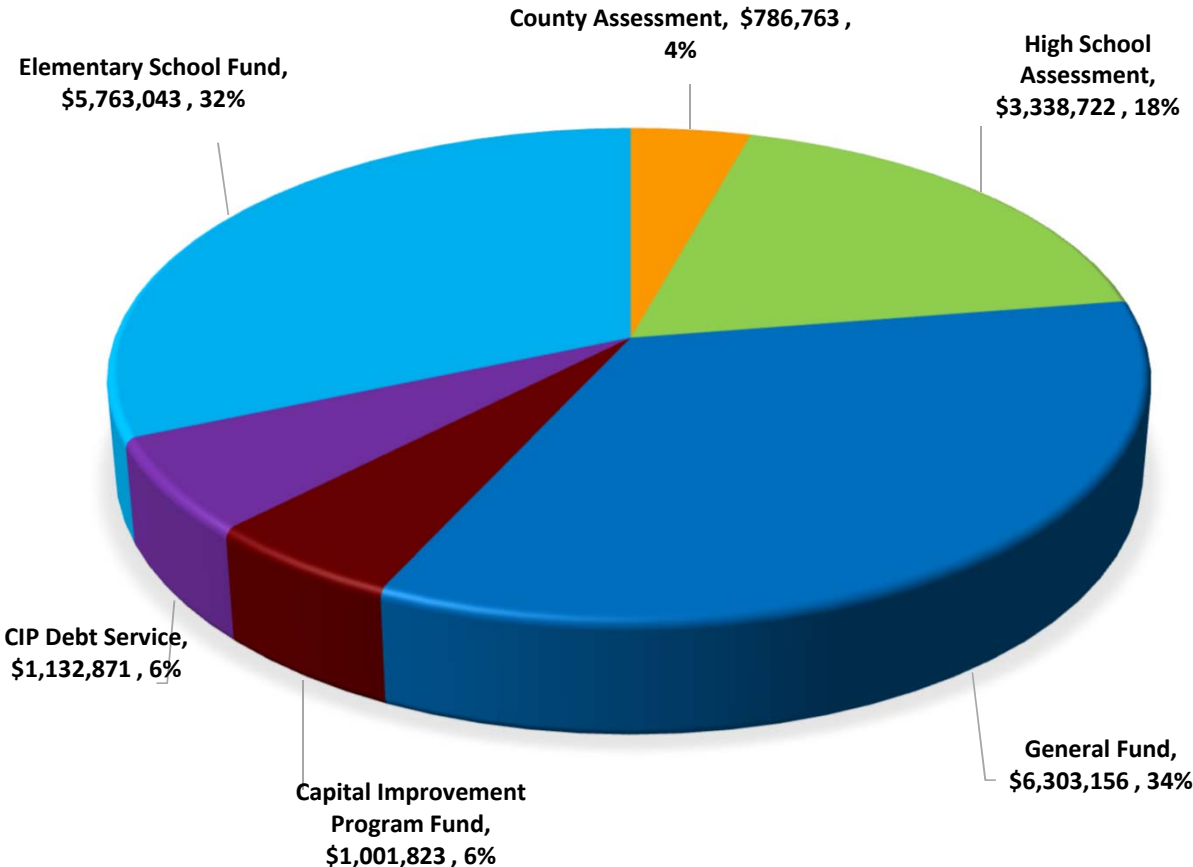
mill rate calc:  
 $\frac{18,326,378}{1,523,500,000} = 0.01203$

| <b>Tax Rate Change</b>       |         |
|------------------------------|---------|
| Estimated Tax Rate Next Year | \$12.03 |
| Actual Tax Rate This Year    | \$11.85 |
| Est. Tax Rate Increase       | \$0.18  |
|                              | 1.5%    |

Total Taxable Valuation Next Year  
 \$1,523,500,000

| <b>What Will It Cost Me?</b> |                              |                             |
|------------------------------|------------------------------|-----------------------------|
| Median Home Value            | Total Tax Increase Per Month | Total Tax Increase Per Year |
| \$286,700                    | \$4.28                       | \$51                        |

**TAX BILL BREAKDOWN**  
**PROPERTY TAX COMMITMENT = \$18,326,378**



**TOWN OF BAR HARBOR**  
**NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS**  
**2021 FISCAL YEAR 2021 BUDGET**

|                                  |                                  |   |    | 2019              | 2020              | 2020              | 2021              | FY21 VS       |
|----------------------------------|----------------------------------|---|----|-------------------|-------------------|-------------------|-------------------|---------------|
|                                  |                                  |   |    | ACTUAL            | ORIG BUD          | PROJECTION        | TWN COUN          | FY20          |
|                                  |                                  |   |    |                   |                   |                   |                   | ORIG BUD      |
| <b>1014 TOWN CLERK</b>           |                                  |   |    |                   |                   |                   |                   |               |
| 1014                             | 4300                             | CLERK'S FEES                                | \$ | 1,447             | \$ 1,800          | \$ 1,800          | \$ 1,800          | 0.0%          |
| 1014                             | 4301                             | BIRTH CERTIFICATE                           | \$ | 2,561             | \$ 3,100          | \$ 3,100          | \$ 3,100          | 0.0%          |
| 1014                             | 4303                             | BIRTH CERTIFICATE MULTI                     | \$ | 487               | \$ 490            | \$ 490            | \$ 490            | 0.0%          |
| 1014                             | 4305                             | MARRIAGE CERTIFICATE                        | \$ | 3,014             | \$ 2,100          | \$ 2,400          | \$ 2,100          | 0.0%          |
| 1014                             | 4307                             | MARRIAGE CERT MULTI                         | \$ | 1,165             | \$ 850            | \$ 950            | \$ 850            | 0.0%          |
| 1014                             | 4309                             | DEATH CERTIFICATE                           | \$ | 585               | \$ 560            | \$ 560            | \$ 560            | 0.0%          |
| 1014                             | 4311                             | DEATH CERTIFICATE MULTI                     | \$ | 890               | \$ 720            | \$ 720            | \$ 720            | 0.0%          |
| 1014                             | 4315                             | MARRIAGE LICENSE                            | \$ | 6,120             | \$ 4,900          | \$ 4,900          | \$ 4,900          | 0.0%          |
| 1014                             | 4400                             | LIQUOR LICENSES                             | \$ | 3,820             | \$ 3,700          | \$ 3,700          | \$ 3,700          | 0.0%          |
| 1014                             | 4402                             | SPECIAL AMUSEMENT PRMTS                     | \$ | 3,483             | \$ 3,200          | \$ 3,200          | \$ 3,200          | 0.0%          |
| 1014                             | 4404                             | TAXI / BUS LICENSES                         | \$ | 4,613             | \$ 2,900          | \$ 2,900          | \$ 2,900          | 0.0%          |
| <b>TOTAL</b>                     | <b>TOWN CLERK</b>                |   |    | <b>\$ 28,186</b>  | <b>\$ 24,320</b>  | <b>\$ 24,720</b>  | <b>\$ 24,320</b>  | <b>0.0%</b>   |
| <b>FINANCE</b>                   |                                  |   |    |                   |                   |                   |                   |               |
| 1016                             | 4302                             | VEHICLE REGISTRATION FEES                   | \$ | 16,191            | \$ 16,000         | \$ 16,300         | \$ 16,900         | 5.6%          |
| 1016                             | 4304                             | BOAT REGISTRATION FEES                      | \$ | 475               | \$ 700            | \$ 700            | \$ 700            | 0.0%          |
|                                  |                                  | <i>Fees regulated by the State</i>          |    |                   |                   |                   |                   |               |
| 1016                             | 4306                             | RECREATIONAL VEH REG FEE                    | \$ | 121               | \$ 170            | \$ 170            | \$ 170            | 0.0%          |
| 1016                             | 4308                             | SNOWMOBILE REG FEE                          | \$ | 769               | \$ 800            | \$ 800            | \$ 800            | 0.0%          |
| 1016                             | 4310                             | ADMIN SERVICES-SEWER                        | \$ | 81,890            | \$ 79,952         | \$ 79,952         | \$ 82,091         | 2.7%          |
| 1016                             | 4312                             | ADMIN SERVICES-WATER                        | \$ | 81,612            | \$ 81,774         | \$ 81,774         | \$ 83,183         | 1.7%          |
| <b>TOTAL</b>                     | <b>FINANCE</b>                   |   |    | <b>\$ 181,058</b> | <b>\$ 179,396</b> | <b>\$ 179,696</b> | <b>\$ 183,844</b> | <b>2.5%</b>   |
| <b>MUNICIPAL BUILDING</b>        |                                  |   |    |                   |                   |                   |                   |               |
| 1024                             | 4368                             | MUNICIPAL BLDG RENTS                        | \$ | 36,705            | \$ 33,000         | \$ 34,000         | \$ 34,000         | 3.0%          |
| <b>TOTAL</b>                     | <b>MUNICIPAL BUILDING</b>        |   |    | <b>\$ 36,705</b>  | <b>\$ 33,000</b>  | <b>\$ 34,000</b>  | <b>\$ 34,000</b>  | <b>3.0%</b>   |
| <b>CODE ENFORCEMENT DIVISION</b> |                                  |   |    |                   |                   |                   |                   |               |
| 1030                             | 4372                             | FINES & LATE FEES                           | \$ | 1,442             | \$ 800            | \$ 500            | \$ 800            | 0.0%          |
| 1030                             | 4430                             | BUILDING PERMITS                            | \$ | 137,282           | \$ 101,000        | \$ 110,000        | \$ 105,000        | 4.0%          |
|                                  |                                  | <i>\$ fee on declared construction cost</i> |    |                   |                   |                   |                   |               |
|                                  |                                  | <i>Fees increased by 2.5% in FY20</i>       |    |                   |                   |                   |                   |               |
| 1030                             | 4432                             | PLUMBING PERMITS                            | \$ | 14,710            | \$ 20,000         | \$ 19,000         | \$ 20,000         | 0.0%          |
| 1030                             | 4434                             | ELECTRICAL PERMITS                          | \$ | 31,887            | \$ 26,000         | \$ 26,000         | \$ 26,500         | 1.9%          |
| 1030                             | 4435                             | SEPTIC PERMIT                               | \$ | 8,743             | \$ 6,000          | \$ 6,500          | \$ 6,500          | 8.3%          |
| 1030                             | 4436                             | VACATN RNTAL PRMTS/INSPEC                   | \$ | 20,150            | \$ 175,000        | \$ 125,000        | \$ 125,000        | -28.6%        |
|                                  |                                  | <i>\$250 annual fee effective 7/1/19</i>    |    |                   |                   |                   |                   |               |
| <b>TOTAL</b>                     | <b>CODE ENFORCEMENT DIVISION</b> |   |    | <b>\$ 214,213</b> | <b>\$ 328,800</b> | <b>\$ 287,000</b> | <b>\$ 283,800</b> | <b>-13.7%</b> |
| <b>PLANNING</b>                  |                                  |   |    |                   |                   |                   |                   |               |
| 1034                             | 4376                             | COPIES/MAPS/TAPES/ ETC                      | \$ | 946               | \$ 350            | \$ 532            | \$ 350            | 0.0%          |
| 1034                             | 4378                             | MISC/CURB CUT/FLOOD ZN                      | \$ | 432               | \$ 700            | \$ 600            | \$ 700            | 0.0%          |
| 1034                             | 4440                             | DESIGN REVIEW BOARD FEES                    | \$ | 1,435             | \$ 1,200          | \$ 1,000          | \$ 1,200          | 0.0%          |
| 1034                             | 4442                             | APPEALS BOARD FEES                          | \$ | 1,545             | \$ 1,300          | \$ 1,000          | \$ 1,300          | 0.0%          |
| 1034                             | 4444                             | SUBDIV & REZONE FEES                        | \$ | 12,360            | \$ 4,500          | \$ 8,000          | \$ 4,600          | 2.2%          |
| 1034                             | 4446                             | SITE PLAN REVIEW FEES                       | \$ | 12,629            | \$ 8,500          | \$ 7,000          | \$ 8,400          | -1.2%         |
| <b>TOTAL</b>                     | <b>PLANNING</b>                  |   |    | <b>\$ 29,347</b>  | <b>\$ 16,550</b>  | <b>\$ 18,132</b>  | <b>\$ 16,550</b>  | <b>0.0%</b>   |

|                                |                                |                           | 2019   | 2020              | 2020              | 2021              | FY21 VS      |  |
|--------------------------------|--------------------------------|---------------------------|--|-------------------|-------------------|-------------------|--------------|--|
|                                |                                |                           | ACTUAL   | ORIG BUD          | PROJECTION        | TWN COUN          | FY20         |  |
|                                |                                |                           |  |                   |                   |                   | ORIG BUD     |  |
| <b>AMBULANCE/FIRE DIVISION</b> |                                |                           |  |                   |                   |                   |              |  |
| 1040                           | 4316                           | AMBULANCE BILLINGS        | \$ 542,632   | \$ 585,000        | \$ 575,000        | \$ 585,000        | 0.0%         |  |
| 1040                           | 4318                           | AMBULANCE BILL WRITE OFFS | \$ (202,994)                                       | \$ (253,000)      | \$ (253,000)      | \$ (253,000)      | 0.0%         |  |
| 1040                           | 4334                           | PUBLIC SAFTY DETAILS-AMB  | \$ 880   | \$ 1,200          | \$ 1,320          | \$ 1,200          | 0.0%         |  |
| <b>TOTAL</b>                   | <b>AMBULANCE/FIRE DIVISION</b> |                           | <b>\$ 340,518</b>                                  | <b>\$ 333,200</b> | <b>\$ 323,320</b> | <b>\$ 333,200</b> | <b>0.0%</b>  |  |
| <b>FIRE</b>                    |                                |                           |  |                   |                   |                   |              |  |
| 1042                           | 4334                           | PUBLIC SAFTY DETAILS-FIRE | \$ 200   | \$ -              | \$ -              | \$ -              | 0.00%        |  |
| 1042                           | 4512                           | DONATIONS / GRANTS        | \$ 1,500   | \$ -              | \$ -              | \$ -              | 0.00%        |  |
| 1042                           | 4513                           | BURN PERMIT REVENUE       | \$ 36  | \$ -              | \$ -              | \$ -              | 0.00%        |  |
| <b>TOTAL</b>                   | <b>FIRE</b>                    |                           | <b>\$ 1,736</b>                                    | <b>\$ -</b>       | <b>\$ -</b>       | <b>\$ -</b>       | <b>0.00%</b> |  |
| <b>POLICE</b>                  |                                |                           |  |                   |                   |                   |              |  |
| 1045                           | 4310                           | ADMIN ASST REIMBURSEMENT  | \$ 24,101  | \$ 26,832         | \$ 26,411         | \$ 27,325         | 1.8%         |  |
|                                |                                |                           | <i>MD pays 40% of wages &amp; bene; E1045-5108</i> |                   |                   |                   |              |  |
| 1045                           | 4312                           | SPC SERV SGT REIMB-MT D   | \$ -   | \$ -              | \$ -              | \$ -              |              |  |
|                                |                                |                           | <i>1/6 MtD reimb (1/3 CrS, 1/3 Prk, 1/6 GF)</i>    |                   |                   |                   |              |  |
| 1045                           | 4330                           | COURT/ACCDNT REPTS/TAPES  | \$ 2,103   | \$ 1,200          | \$ 2,448          | \$ 1,400          | 16.7%        |  |
| 1045                           | 4332                           | PARKING TICKETS           | \$ 30,909  | \$ -              | \$ -              | \$ -              |              |  |
| 1045                           | 4334                           | PUBLIC SAFTY DETAILS      | \$ 14,438  | \$ 11,592         | \$ 9,000          | \$ 12,400         | 7.0%         |  |
|                                |                                |                           | <i>E#1045-5135 wages/benefit offset</i>            |                   |                   |                   |              |  |
| 1045                           | 4336                           | WITNESS FEES              | \$ 6,299   | \$ 1,200          | \$ 3,000          | \$ 2,500          | 108.3%       |  |
| 1045                           | 4338                           | ORDINANCE FINES/RSTITUTN  | \$ 5   | \$ 749            | \$ 500            | \$ 749            | 0.0%         |  |
| 1045                           | 4344                           | POLICE AUCTION SALES      | \$ 623   | \$ 500            | \$ -              | \$ 500            | 0.0%         |  |
| 1045                           | 4410                           | CONCEALED WEAPONS PERMT   | \$ 542   | \$ 500            | \$ 500            | \$ 500            | 0.0%         |  |
| 1045                           | 4511                           | MDEA REIMBURSEMENT        | \$ 98,184  | \$ 88,824         | \$ 90,000         | \$ 107,500        | 21.0%        |  |
|                                |                                |                           | <i>E#1045-5122 wages/benefit offset</i>            |                   |                   |                   |              |  |
| 1045                           | 4512                           | POLICE GRANTS/DONATIONS   | \$ 130   | \$ -              | \$ -              | \$ -              |              |  |
| 1045                           | 4515                           | MUTUAL AID PD             | \$ 32,745  | \$ 35,880         | \$ 23,967         | \$ 37,000         | 3.1%         |  |
|                                |                                |                           | <i>E#1045-5138 wages/benefit offset</i>            |                   |                   |                   |              |  |
| <b>TOTAL</b>                   | <b>POLICE</b>                  |                           | <b>\$ 210,078</b>                                  | <b>\$ 167,277</b> | <b>\$ 155,826</b> | <b>\$ 189,874</b> | <b>13.5%</b> |  |
| <b>DISPATCH</b>                |                                |                           |  |                   |                   |                   |              |  |
| 1047                           | 4515                           | MUTUAL AID PD             | \$ 6,208   | \$ 3,450          | \$ 2,271          | \$ 3,450          | 0.0%         |  |
|                                |                                |                           | <i>E#1047-5138 wages/benefit offset</i>            |                   |                   |                   |              |  |
| <b>TOTAL</b>                   | <b>DISPATCH</b>                |                           | <b>\$ 6,208</b>                                    | <b>\$ 3,450</b>   | <b>\$ 2,271</b>   | <b>\$ 3,450</b>   | <b>0.0%</b>  |  |
| <b>HARBOR</b>                  |                                |                           |  |                   |                   |                   |              |  |
| 1053                           | 4350                           | DOCKING FEES              | \$ 50,377  | \$ 39,000         | \$ 46,500         | \$ 41,000         | 5.1%         |  |
|                                |                                |                           | <i>Yacht visits - \$ per night / foot</i>          |                   |                   |                   |              |  |
| 1053                           | 4352                           | MOORING RENTALS           | \$ 4,153   | \$ 4,600          | \$ 5,060          | \$ 4,900          | 6.5%         |  |
| 1053                           | 4354                           | HARBOR UTILITY SERVICES   | \$ 3,463   | \$ 3,500          | \$ 4,000          | \$ 3,500          | 0.0%         |  |
| 1053                           | 4362                           | FLOAT STORAGE             | \$ 2,253   | \$ 2,200          | \$ 2,200          | \$ 2,200          | 0.0%         |  |
| 1053                           | 4420                           | SKIFF PERMITS             | \$ 1,085   | \$ 1,200          | \$ 1,200          | \$ 1,200          | 0.0%         |  |
| 1053                           | 4422                           | MOORING REGISTN'S-ANNUAL  | \$ 7,510   | \$ 8,400          | \$ 7,800          | \$ 8,000          | -4.8%        |  |
| <b>TOTAL</b>                   | <b>HARBOR</b>                  |                           | <b>\$ 68,841</b>                                   | <b>\$ 58,900</b>  | <b>\$ 66,760</b>  | <b>\$ 60,800</b>  | <b>3.2%</b>  |  |
| <b>PARKS &amp; RECREATION</b>  |                                |                           |  |                   |                   |                   |              |  |
| 1059                           | 4384                           | PARKS & RECREATION FEES   | \$ 900   | \$ 800            | \$ 800            | \$ 800            | 0.0%         |  |
| <b>TOTAL</b>                   | <b>PARKS &amp; RECREATION</b>  |                           | <b>\$ 900</b>                                      | <b>\$ 800</b>     | <b>\$ 800</b>     | <b>\$ 800</b>     | <b>0.0%</b>  |  |

|  |                              |                             | 2019                | 2020                | 2020                | 2021                | FY21 VS      |  |
|--|------------------------------|-----------------------------|---------------------|---------------------|---------------------|---------------------|--------------|--|
|  |                              |                             | ACTUAL              | ORIG BUD            | PROJECTION          | TWN COUN            | FY20         |  |
|  |                              |                             |                     |                     |                     |                     | ORIG BUD     |  |
| <b>HIGHWAY DIVISION</b>  |                              |                             |                     |                     |                     |                     |              |  |
| 1077   | 4388                         | HWY SOLAR FARM LEASE        | \$ 942              | \$ 945              | \$ 960              | \$ 970              | 2.6%         |  |
| 1077   | 4390                         | PWKS PICK UP SERVICES       | \$ -                | \$ 60               | \$ 60               | \$ 60               | 0.0%         |  |
| 1077   | 4392                         | SAND/SALT/GAS SALES         | \$ 10,581           | \$ 9,300            | \$ 14,363           | \$ 9,800            | 5.4%         |  |
| <i>ANPark &amp; Housing Authority</i>  |                              |                             |                     |                     |                     |                     |              |  |
| 1077   | 4450                         | ROAD OPENING PERMITS        | \$ 1,920            | \$ 1,480            | \$ 1,000            | \$ 1,000            | -32.4%       |  |
| <b>TOTAL</b>   | <b>HIGHWAY DIVISION</b>      |                             | <b>\$ 13,443</b>    | <b>\$ 11,785</b>    | <b>\$ 16,383</b>    | <b>\$ 11,830</b>    | <b>0.4%</b>  |  |
| <b>SOLID WASTE</b>   |                              |                             |                     |                     |                     |                     |              |  |
| 1079   | 4394                         | TRANSFER PASS RENTER        | \$ 240              | \$ 120              | \$ 120              | \$ 120              | 0.0%         |  |
| 1079   | 4396                         | SALE OF RECYCLABLES         | \$ 9,900            | \$ -                | \$ 3,443            | \$ -                | 0.0%         |  |
| 1079   | 4398                         | WHITE GOODS DISP FEES       | \$ 135              | \$ 300              | \$ 200              | \$ 300              | 0.0%         |  |
| <b>TOTAL</b>   | <b>SOLID WASTE</b>           |                             | <b>\$ 10,275</b>    | <b>\$ 420</b>       | <b>\$ 3,763</b>     | <b>\$ 420</b>       | <b>0.0%</b>  |  |
| <b>SUBTOTAL - DEPARTMENTAL</b>   |                              |                             | <b>\$ 1,141,507</b> | <b>\$ 1,157,898</b> | <b>\$ 1,112,671</b> | <b>\$ 1,142,888</b> | <b>-1.3%</b> |  |
| <b>UNCLASSIFIED</b>  |                              |                             |                     |                     |                     |                     |              |  |
| 1082   | 4500                         | PILOT-JACKSON LAB           | \$ 93,900           | \$ 91,165           | \$ 104,500          | \$ 104,500          | 14.6%        |  |
| 1082   | 4502                         | PILOT-HOUSING AUTHORITY     | \$ 33,724           | \$ 30,000           | \$ 34,115           | \$ 32,000           | 6.7%         |  |
| 1082   | 4504                         | PILOT-MDI BIO LAB           | \$ 5,000            | \$ 5,000            | \$ 5,000            | \$ 5,000            | 0.0%         |  |
| 1082   | 4506                         | PILOT-COA                   | \$ 7,000            | \$ 7,000            | \$ 7,000            | \$ 7,000            | 0.0%         |  |
| 1082   | 4508                         | PILOT-ALL OTHER             | \$ 7,437            | \$ 4,100            | \$ 4,100            | \$ 4,100            | 0.0%         |  |
| <i>YWCA &amp; Churches</i>   |                              |                             |                     |                     |                     |                     |              |  |
| 1082   | 4510                         | CABLE TV FRANCHISE FEES     | \$ 90,998           | \$ 84,000           | \$ 85,000           | \$ 41,000           | -51.2%       |  |
| <i>5% fee collected from customers, but reduced by new FCC rule in FY21 for "in-kind" costs for free cable fiber</i> |                              |                             |                     |                     |                     |                     |              |  |
| 1082   | 4512                         | MISC GRANTS/DONATNS-AARP    | \$ 1,000            | \$ -                | \$ -                | \$ -                | 0.0%         |  |
| 1082   | 4514                         | MMA INSURANCE DIVIDENDS     | \$ 8,697            | \$ 8,000            | \$ 8,752            | \$ 8,100            | 1.3%         |  |
| 1082   | 4516                         | OVRPAYMNTS/MISC SALES       | \$ 663              | \$ 500              | \$ 500              | \$ 500              | 0.0%         |  |
| 1082   | 4520                         | OTHER RENTS-TANK/P LOT LEAS | \$ 6,032            | \$ 3,093            | \$ 3,093            | \$ 3,100            | 0.2%         |  |
| 1082   | 4521                         | LEASE REV.-ISL EXPLR BLDG   | \$ 21,657           | \$ 22,517           | \$ 22,517           | \$ 7,500            | -66.7%       |  |
| <i>10 yr bldg lease to FY22</i>  |                              |                             |                     |                     |                     |                     |              |  |
| 1082   | 4522                         | KIDS CORNER BLDG LEASE      | \$ 6,650            | \$ 6,800            | \$ 6,800            | \$ 6,950            | 2.2%         |  |
| <i>15 yr bldg lease to 4/2032</i>  |                              |                             |                     |                     |                     |                     |              |  |
| 1082   | 4700                         | INVESTMENT INTEREST         | \$ 149,788          | \$ 54,000           | \$ 82,000           | \$ 68,000           | 25.9%        |  |
| <b>TOTAL</b>   | <b>UNCLASSIFIED</b>          |                             | <b>\$ 432,547</b>   | <b>\$ 316,175</b>   | <b>\$ 363,377</b>   | <b>\$ 287,750</b>   | <b>-9.0%</b> |  |
| <b>OPER TRANSFERS IN/OUT</b>   |                              |                             |                     |                     |                     |                     |              |  |
| 1088   | 4800                         | SHELLFISH WARDEN FEES       | \$ 2,863            | \$ 3,200            | \$ 3,200            | \$ 3,300            | 3.1%         |  |
| 1088   | 4802                         | CEMETERY INTRST TRANSFRS    | \$ 89               | \$ 25               | \$ 50               | \$ 50               | 100.0%       |  |
| 1088   | 4804                         | DOG FUND TRANSFRS           | \$ 2,636            | \$ 2,900            | \$ 2,800            | \$ 2,900            | 0.0%         |  |
| 1088   | 4806                         | TRNSFR IN FROM CSHIP FND    | \$ 358,353          | \$ 369,821          | \$ 369,822          | \$ 91,408           | -75.3%       |  |
| 1088   | 4810                         | TRANSFER IN FRM PARK FUND   | \$ -                | \$ 59,746           | \$ 59,746           | \$ 313,430          | 424.6%       |  |
| <b>TOTAL</b>   | <b>OPER TRANSFERS IN/OUT</b> |                             | <b>\$ 363,941</b>   | <b>\$ 435,692</b>   | <b>\$ 435,618</b>   | <b>\$ 411,088</b>   | <b>-5.6%</b> |  |



|   |      |                              | 2019<br>ACTUAL       | 2020<br>ORIG BUD     | 2020<br>PROJECTION   | 2021<br>TWN COUN     | FY21 VS<br>FY20<br>ORIG BUD |
|---|------|------------------------------|----------------------|----------------------|----------------------|----------------------|-----------------------------|
| <b>TAX REVENUES</b>                             |      |                              |                      |                      |                      |                      |                             |
| 1090  | 4100 | PROPERTY TAXES               | \$ 17,241,788        | \$ 17,892,429        | \$ 17,917,086        | \$ 18,326,378        | 2.4%                        |
| <b>OTHER TAXES</b>                              |      |                              |                      |                      |                      |                      |                             |
| 1090  | 4102 | VEHICLE EXCISE TAXES         | \$ 1,085,709         | \$ 960,000           | \$ 1,020,000         | \$ 960,000           | 0.0%                        |
| <i>Taxed on valuation</i>                       |      |                              |                      |                      |                      |                      |                             |
| 1090  | 4104 | BOAT EXCISE TAXES            | \$ 14,537            | \$ 13,500            | \$ 13,500            | \$ 13,600            | 0.7%                        |
| 1090  | 4106 | DEL. TAX INTEREST            | \$ 56,842            | \$ 51,000            | \$ 50,000            | \$ 51,000            | 0.0%                        |
| <i>9% max per State Statute</i>                 |      |                              |                      |                      |                      |                      |                             |
| 1090  | 4108 | TAX LIEN FEES                | \$ 10,749            | \$ 10,500            | \$ 10,000            | \$ 10,500            | 0.0%                        |
|   |      | <b>TOTAL OTHER TAXES</b>     | <b>\$ 1,167,837</b>  | <b>\$ 1,035,000</b>  | <b>\$ 1,093,500</b>  | <b>\$ 1,035,100</b>  | <b>0.0%</b>                 |
| <b>TOTAL</b>                                    |      | <b>TAX REVENUES</b>          | <b>\$ 18,409,625</b> | <b>\$ 18,927,429</b> | <b>\$ 19,010,586</b> | <b>\$ 19,361,478</b> | <b>2.3%</b>                 |
| <b>INTERGOVERNMENTAL</b>                        |      |                              |                      |                      |                      |                      |                             |
| 1092  | 4200 | ME-GENERAL ASSISTANCE        | \$ 347               | \$ 400               | \$ 400               | \$ 400               | 0.0%                        |
| 1092  | 4202 | ME-REVENUE SHARING           | \$ 135,186           | \$ 178,000           | \$ 178,000           | \$ 178,000           | 0.0%                        |
| 1092  | 4210 | ME-HOMESTEAD REIMBSMT        | \$ 115,289           | \$ 128,572           | \$ 134,437           | \$ 175,000           | 36.1%                       |
| <i>70% of Exemption to be reimb</i>             |      |                              |                      |                      |                      |                      |                             |
| <i>HE increase \$20k to \$25,000</i>            |      |                              |                      |                      |                      |                      |                             |
| <i>reimb reduced by sales ratio (870 units)</i> |      |                              |                      |                      |                      |                      |                             |
| 1092  | 4211 | ME-BETE REIMBURSEMENT        | \$ 35,557            | \$ 41,097            | \$ 41,097            | \$ 37,000            | -10.0%                      |
| 1092  | 4212 | ME-VETERANS REIMBURSMT       | \$ 1,860             | \$ 2,100             | \$ 1,942             | \$ 2,100             | 0.0%                        |
| 1092  | 4214 | ME-TREE GROWTH               | \$ 5,181             | \$ 4,200             | \$ 5,145             | \$ 4,200             | 0.0%                        |
| 1092  | 4230 | FED-ACADIA NAT PARK PILT     | \$ 42,647            | \$ 42,000            | \$ 42,000            | \$ 42,000            | 0.0%                        |
| <b>TOTAL</b>                                    |      | <b>INTERGOVERNMENTAL</b>     | <b>\$ 336,068</b>    | <b>\$ 396,369</b>    | <b>\$ 403,021</b>    | <b>\$ 438,700</b>    | <b>10.7%</b>                |
| <b>BEG FUND BALANCE USED</b>                    |      |                              |                      |                      |                      |                      |                             |
| 1093  | 4820 | BEG FUND BALANCE USED        | \$ -                 | \$ 55,000            | \$ 55,000            | \$ 55,000            | 0.0%                        |
| <i>FB transfer for CIP fund use</i>             |      |                              |                      |                      |                      |                      |                             |
| <b>TOTAL</b>                                    |      | <b>BEG FUND BALANCE USED</b> | <b>\$ -</b>          | <b>\$ 55,000</b>     | <b>\$ 55,000</b>     | <b>\$ 55,000</b>     | <b>0.0%</b>                 |
| <b>GRAND TOTAL</b>                              |      |                              | <b>\$ 20,683,688</b> | <b>\$ 21,288,563</b> | <b>\$ 21,380,273</b> | <b>\$ 21,696,904</b> | <b>1.9%</b>                 |

**TOWN OF BAR HARBOR**  
**NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS**  
**2021 FISCAL YEAR 2021 BUDGET**

|   |                      |                              |           | 2019           | 2020              | 2020              | 2021              | FY21 VS      |  |
|---|----------------------|------------------------------|-----------|----------------|-------------------|-------------------|-------------------|--------------|--|
|   |                      |                              |           | ACTUAL         | ORIG BUD          | PROJECTION        | TWN COUN          | FY20         |  |
|   |                      |                              |           |                |                   |                   |                   | ORIG BUD     |  |
| <b>1010 TOWN COUNCIL</b>                    |                      |                              |           |                |                   |                   |                   |              |  |
| 1010  | 5100                 | WAGES-SALARIES               | \$        | 10,800         | \$ 10,800         | \$ 10,800         | \$ 10,800         | 0.0%         |  |
| 1010  | 5304                 | CONT SRV-AUDIT & ACCOUNTING  | \$        | 12,115         | \$ 12,400         | \$ 12,435         | \$ 12,650         | 2.0%         |  |
| 1010  | 5808                 | PROFESSIONAL DUES & LICENSES | \$        | 11,421         | \$ 10,860         | \$ 10,700         | \$ 11,580         | 6.6%         |  |
| 1010  | 5810                 | DUES-CABLE CONSORTIUM        | \$        | -              | \$ 4,400          | \$ 4,400          | \$ -              | -100.0%      |  |
| <i>Will utilize encumbered \$ from FY20</i> |                      |                              |           |                |                   |                   |                   |              |  |
| 1010  | 5844                 | TRAINING/WORKSHOPS/ETC       | \$        | 457            | \$ 932            | \$ 932            | \$ 932            | 0.0%         |  |
| 1010  | 5846                 | TRAVEL RMS MILES & MEALS     | \$        | 419            | \$ 600            | \$ 600            | \$ 600            | 0.0%         |  |
| <b>TOTAL</b>                                | <b>TOWN COUNCIL</b>  |                              | <b>\$</b> | <b>35,212</b>  | <b>\$ 39,992</b>  | <b>\$ 39,867</b>  | <b>\$ 36,562</b>  | <b>-8.6%</b> |  |
| <b>1012 TOWN MANAGER</b>                    |                      |                              |           |                |                   |                   |                   |              |  |
| 1012  | 5100                 | WAGES-SALARIES               | \$        | 111,894        | \$ 113,789        | \$ 113,789        | \$ 116,341        | 2.2%         |  |
| 1012  | 5155                 | WAGES-CAR ALLOWANCE          | \$        | 3,000          | \$ 3,250          | \$ 3,250          | \$ 3,250          | 0.0%         |  |
| 1012  | 5334                 | CONT SRV-PERS. MGT & FEES    | \$        | 5,916          | \$ 9,000          | \$ 7,000          | \$ 9,000          | 0.0%         |  |
| 1012  | 5808                 | PROFESSIONAL DUES & LICENSES | \$        | 1,041          | \$ 1,070          | \$ 1,100          | \$ 1,070          | 0.0%         |  |
| 1012  | 5844                 | TRAINING/WORKSHOPS/ETC       | \$        | 796            | \$ 600            | \$ 755            | \$ 600            | 0.0%         |  |
| 1012  | 5846                 | TRAVEL RMS MILES & MEALS     | \$        | 2,215          | \$ 3,400          | \$ 3,400          | \$ 2,200          | -35.3%       |  |
| <b>TOTAL</b>                                | <b>TOWN MANAGER</b>  |                              | <b>\$</b> | <b>124,862</b> | <b>\$ 131,109</b> | <b>\$ 129,294</b> | <b>\$ 132,461</b> | <b>1.0%</b>  |  |
| <b>1014 TOWN CLERK</b>                      |                      |                              |           |                |                   |                   |                   |              |  |
| 1014  | 5105                 | WAGES-HOURLY (2)             | \$        | 101,229        | \$ 107,453        | \$ 106,000        | \$ 109,325        | 1.7%         |  |
| 1014  | 5110                 | WAGES-OVERTIME               | \$        | 3,201          | \$ 6,740          | \$ 6,700          | \$ 6,740          | 0.0%         |  |
| 1014  | 5302                 | CONT SRV-ARCHIVAL SERVICES   | \$        | 1,717          | \$ 2,063          | \$ 2,063          | \$ 2,410          | 16.8%        |  |
| <i>Birth Vols 3 &amp; 4 resewn</i>          |                      |                              |           |                |                   |                   |                   |              |  |
| 1014  | 5350                 | CONT SRV-ORDINANCE CODING    | \$        | 9,670          | \$ 5,000          | \$ 7,434          | \$ 5,000          | 0.0%         |  |
| 1014  | 5368                 | CONT SRV-COMPUTER LIC & SPPT | \$        | 1,195          | \$ 1,195          | \$ 1,195          | \$ 1,195          | 0.0%         |  |
| 1014  | 5704                 | EQP PURCH-OPERATING          | \$        | 179            | \$ 200            | \$ 200            | \$ 200            | 0.0%         |  |
| 1014  | 5808                 | PROFESSIONAL DUES & LICENSES | \$        | 250            | \$ 295            | \$ 152            | \$ 295            | 0.0%         |  |
| 1014  | 5844                 | TRAINING/WORKSHOPS/ETC       | \$        | 365            | \$ 460            | \$ 460            | \$ 460            | 0.0%         |  |
| 1014  | 5846                 | TRAVEL RMS MILES & MEALS     | \$        | 539            | \$ 1,146          | \$ 1,146          | \$ 1,146          | 0.0%         |  |
| <b>TOTAL</b>                                | <b>TOWN CLERK</b>    |                              | <b>\$</b> | <b>118,345</b> | <b>\$ 124,552</b> | <b>\$ 125,350</b> | <b>\$ 126,771</b> | <b>1.8%</b>  |  |
| <b>1016 FINANCE</b>                         |                      |                              |           |                |                   |                   |                   |              |  |
| 1016  | 5100                 | WAGES-SALARIES (2)           | \$        | 161,017        | \$ 163,751        | \$ 163,751        | \$ 167,106        | 2.0%         |  |
| 1016  | 5105                 | WAGES-HOURLY (3)             | \$        | 136,459        | \$ 138,840        | \$ 138,840        | \$ 143,187        | 3.1%         |  |
| <i>Longevity adjustments</i>                |                      |                              |           |                |                   |                   |                   |              |  |
| 1016  | 5110                 | WAGES-OVERTIME               | \$        | 1,652          | \$ 900            | \$ 900            | \$ 1,500          | 66.7%        |  |
| 1016  | 5115                 | WAGES-PART TIME              | \$        | 1,490          | \$ 6,650          | \$ 2,000          | \$ 6,080          | -8.6%        |  |
| 1016  | 5368                 | CONT SRV-COMPUTER LIC & SPPT | \$        | 37,803         | \$ 37,130         | \$ 38,022         | \$ 38,500         | 3.7%         |  |
| 1016  | 5418                 | SUPPLIES-FORMS/CHECKS & ETC. | \$        | 3,031          | \$ 1,500          | \$ 1,500          | \$ 1,500          | 0.0%         |  |
| 1016  | 5702                 | EQP PURCH-OFFICE             | \$        | 827            | \$ 400            | \$ 400            | \$ 400            | 0.0%         |  |
| 1016  | 5808                 | PROFESSIONAL DUES & LICENSES | \$        | 970            | \$ 905            | \$ 905            | \$ 905            | 0.0%         |  |
| 1016  | 5840                 | REGISTRY COSTS (TAX LIENS)   | \$        | 5,772          | \$ 6,000          | \$ 6,100          | \$ 6,000          | 0.0%         |  |
| 1016  | 5844                 | TRAINING/WORKSHOPS/ETC       | \$        | 2,900          | \$ 600            | \$ 600            | \$ 600            | 0.0%         |  |
| 1016  | 5846                 | TRAVEL RMS MILES & MEALS     | \$        | 852            | \$ 800            | \$ 700            | \$ 800            | 0.0%         |  |
| <b>TOTAL</b>                                | <b>FINANCE</b>       |                              | <b>\$</b> | <b>352,773</b> | <b>\$ 357,476</b> | <b>\$ 353,718</b> | <b>\$ 366,578</b> | <b>2.5%</b>  |  |
| <b>1018 LEGAL COUNSEL</b>                   |                      |                              |           |                |                   |                   |                   |              |  |
| 1018  | 5334                 | CONT SRV-PROF FEES-OTHER     | \$        | 2,742          | \$ 1,200          | \$ 1,200          | \$ 1,200          | 0.0%         |  |
| 1018  | 5338                 | CONT SRV-LEGAL-CODE & APPLS  | \$        | 7,360          | \$ 6,000          | \$ 5,000          | \$ 6,000          | 0.0%         |  |
| 1018  | 5340                 | CONT SRV-LEGAL-GENERAL       | \$        | 32,650         | \$ 35,000         | \$ 34,000         | \$ 35,000         | 0.0%         |  |
| 1018  | 5342                 | CONT SRV-LEGAL-PLANNING      | \$        | 12,113         | \$ 5,000          | \$ 5,000          | \$ 5,000          | 0.0%         |  |
| 1018  | 5432                 | SUPPLIES-COPIES/PHOTOS & ETC | \$        | 959            | \$ 250            | \$ 250            | \$ 250            | 0.0%         |  |
| 1018  | 5828                 | LEGAL COST REIMBURSEMENT     | \$        | (1,912)        | \$ -              | \$ -              | \$ -              | 0.0%         |  |
| 1018  | 5846                 | TRAVEL RMS MILES & MEALS     | \$        | 308            | \$ 500            | \$ 500            | \$ 500            | 0.0%         |  |
| <b>TOTAL</b>                                | <b>LEGAL COUNSEL</b> |                              | <b>\$</b> | <b>54,220</b>  | <b>\$ 47,950</b>  | <b>\$ 45,950</b>  | <b>\$ 47,950</b>  | <b>0.0%</b>  |  |

|  |                            |                                | 2019              | 2020              | 2020              | 2021              | FY21 VS      |
|--|----------------------------|--------------------------------|-------------------|-------------------|-------------------|-------------------|--------------|
|  |                            |                                | ACTUAL            | ORIG BUD          | PROJECTION        | TWN COUN          | FY20         |
|  |                            |                                |                   |                   |                   |                   | ORIG BUD     |
| <b>1020 ELECTIONS</b>                                  |                            |                                |                   |                   |                   |                   |              |
| 1020   | 5110                       | WAGES-OVERTIME                 | \$ 1,498          | \$ 1,846          | \$ 1,846          | \$ 3,200          | 73.3%        |
| 1020   | 5334                       | CONT SRV-GEN'L & PROF FEES     | \$ 860            | \$ 900            | \$ 900            | \$ 900            | 0.0%         |
| 1020   | 5350                       | CONT SRV-BALLOT BX PROGRAM     | \$ 1,627          | \$ 1,927          | \$ 1,927          | \$ 1,927          | 0.0%         |
| 1020   | 5360                       | CONT SRV-ANNUAL REPORTS        | \$ 3,995          | \$ 4,600          | \$ 4,500          | \$ 4,600          | 0.0%         |
| 1020   | 5364                       | CONT SRV-LEASE VOTE MACH       | \$ 589            | \$ 3,600          | \$ 3,600          | \$ 3,600          | 0.0%         |
| <i>New vendor/lease starting w/ Nov 2020 elections</i> |                            |                                |                   |                   |                   |                   |              |
| 1020   | 5376                       | CONT SRV-TEMP ELECTION WRKRS   | \$ 2,334          | \$ 3,283          | \$ 3,283          | \$ 5,000          | 52.3%        |
| <i>need to staff 80-100 hrs/wk for 2 wks</i>           |                            |                                |                   |                   |                   |                   |              |
| <i>prior to Nov elec for AV in aud</i>                 |                            |                                |                   |                   |                   |                   |              |
| 1020   | 5418                       | SUPPLIES-FORMS & BALLOTS       | \$ 1,677          | \$ 2,078          | \$ 2,078          | \$ 2,500          | 20.3%        |
| <i>New vendor starting w/ Nov 2020 elections</i>       |                            |                                |                   |                   |                   |                   |              |
| 1020   | 5438                       | SUPPLIES-OPERATING SUPPLIES    | \$ 608            | \$ 500            | \$ 600            | \$ 500            | 0.0%         |
| <b>TOTAL</b>   | <b>ELECTIONS</b>           |                                | <b>\$ 13,189</b>  | <b>\$ 18,734</b>  | <b>\$ 18,734</b>  | <b>\$ 22,227</b>  | <b>18.6%</b> |
| <b>1022 TECHNOLOGY DIVISION</b>                        |                            |                                |                   |                   |                   |                   |              |
| 1022   | 5100                       | WAGES-SALARIES                 | \$ 81,507         | \$ 82,734         | \$ 82,734         | \$ 84,889         | 2.6%         |
| 1022   | 5115                       | WAGES-PART TIME BROADCAST      | \$ 8,157          | \$ 7,500          | \$ 7,300          | \$ 8,000          | 6.7%         |
| 1022   | 5334                       | CONT SRV-GEN'L & PROF FEES     | \$ 3,730          | \$ 4,000          | \$ 4,000          | \$ 3,500          | -12.5%       |
| <i>On call services as needed</i>                      |                            |                                |                   |                   |                   |                   |              |
| 1022   | 5368                       | CONT SRV-TECH. LIC & SPPT      | \$ 10,116         | \$ 13,700         | \$ 13,000         | \$ 13,515         | -1.4%        |
| <i>new- Exchange Outlk for staff</i>                   |                            |                                |                   |                   |                   |                   |              |
| 1022   | 5390                       | CONT SRV-WEB SITE SERVICES     | \$ 15,259         | \$ 14,900         | \$ 15,000         | \$ 15,450         | 3.7%         |
| <i>Includes broadcast host/streamng</i>                |                            |                                |                   |                   |                   |                   |              |
| 1022   | 5512                       | UTIL-INTERNET/WEB ACCESS       | \$ 3,472          | \$ 3,240          | \$ 3,240          | \$ 3,600          | 11.1%        |
| 1022   | 5600                       | REPAIRS-SEC CAM/BROADCAST EQPT | \$ 1,548          | \$ 1,000          | \$ 1,000          | \$ 1,400          | 40.0%        |
| 1022   | 5612                       | REPAIRS-COMPTR & TELE EQP      | \$ 4,766          | \$ 4,800          | \$ 4,800          | \$ 5,000          | 4.2%         |
| 1022   | 5700                       | EQP PURCH-COMPUTER/PRNTRS      | \$ 26,633         | \$ 32,700         | \$ 32,500         | \$ 24,000         | -26.6%       |
| <i>New ID maker/11 pc replacements</i>                 |                            |                                |                   |                   |                   |                   |              |
| 1022   | 5846                       | TRAVEL RMS MILES & MEALS       | \$ 42             | \$ 300            | \$ 300            | \$ 300            | 0.0%         |
| <b>TOTAL</b>   | <b>TECHNOLOGY DIVISION</b> |                                | <b>\$ 155,232</b> | <b>\$ 164,874</b> | <b>\$ 163,874</b> | <b>\$ 159,654</b> | <b>-3.2%</b> |
| <b>1024 MUNICIPAL BUILDING</b>                         |                            |                                |                   |                   |                   |                   |              |
| 1024   | 5115                       | WAGES-PART TIME                | \$ 21,243         | \$ 21,530         | \$ 21,500         | \$ 21,965         | 2.0%         |
| 1024   | 5300                       | CONT SRV-FIRE/SECRTY ALARM     | \$ 738            | \$ 1,785          | \$ 1,520          | \$ 1,785          | 0.0%         |
| 1024   | 5310                       | CONT SRV-CLEANING SERVICES     | \$ 513            | \$ -              | \$ 500            | \$ 500            | 0.0%         |
| 1024   | 5320                       | CONT SRV-RUBBISH DISPOSAL      | \$ 639            | \$ 620            | \$ 620            | \$ 660            | 6.5%         |
| 1024   | 5324                       | CONT SRV-ELEVATORS             | \$ 3,595          | \$ 3,790          | \$ 3,685          | \$ 3,800          | 0.3%         |
| 1024   | 5332                       | CONT SRV-GENERATORS            | \$ 1,058          | \$ 510            | \$ 508            | \$ 550            | 7.8%         |
| 1024   | 5334                       | CONT SRV-HVAC EQPMNT           | \$ 1,803          | \$ 1,404          | \$ 1,404          | \$ 1,440          | 2.6%         |
| 1024   | 5370                       | CONT SRV-SPRINKLERS            | \$ 2,617          | \$ 2,195          | \$ 2,108          | \$ 2,245          | 2.3%         |
| 1024   | 5408                       | SUPPLIES-CLEANNG/BATHROOM      | \$ 522            | \$ 1,300          | \$ 1,200          | \$ 1,300          | 0.0%         |
| 1024   | 5438                       | SUPPLIES-OPERATING SUPPLIES    | \$ 2,087          | \$ 2,550          | \$ 2,500          | \$ 2,550          | 0.0%         |
| 1024   | 5504                       | UTIL-ELECTRICITY               | \$ 16,670         | \$ 17,500         | \$ 16,900         | \$ 17,500         | 0.0%         |
| 1024   | 5508                       | UTIL-HEATING OIL               | \$ 21,548         | \$ 16,000         | \$ 16,000         | \$ 17,500         | 9.4%         |
| <i>\$2.15/g-FY20; \$1.99/gal-FY21</i>                  |                            |                                |                   |                   |                   |                   |              |
| 1024   | 5524                       | UTIL-SEWER                     | \$ 530            | \$ 1,200          | \$ 1,200          | \$ 1,100          | -8.3%        |
| 1024   | 5530                       | UTIL-WATER                     | \$ 1,153          | \$ 1,200          | \$ 1,200          | \$ 1,200          | 0.0%         |
| 1024   | 5602                       | REPAIRS-BUILDINGS              | \$ 4,007          | \$ 2,200          | \$ 2,500          | \$ 2,400          | 9.1%         |
| 1024   | 5616                       | REPAIRS-ELECTRICAL             | \$ 946            | \$ 1,100          | \$ 900            | \$ 1,100          | 0.0%         |
| 1024   | 5618                       | REPAIRS-EQUIPMENT              | \$ 1,708          | \$ 1,200          | \$ 1,300          | \$ 1,300          | 8.3%         |
| 1024   | 5636                       | REPAIRS-PLMB & HEATNG          | \$ 3,371          | \$ 2,500          | \$ 2,500          | \$ 1,800          | -28.0%       |
| 1024   | 5704                       | EQP PURCH-OPERATING            | \$ 1,068          | \$ 600            | \$ 600            | \$ 600            | 0.0%         |
| 1024   | 5832                       | FACILITY PERMITS & FEES        | \$ 129            | \$ 237            | \$ 237            | \$ 237            | 0.0%         |
| 1024   | 5846                       | TRAVEL RMS MILES & MEALS       | \$ 101            | \$ 90             | \$ 90             | \$ 100            | 11.1%        |
| <b>TOTAL</b>   | <b>MUNICIPAL BUILDING</b>  |                                | <b>\$ 86,046</b>  | <b>\$ 79,511</b>  | <b>\$ 78,972</b>  | <b>\$ 81,632</b>  | <b>2.7%</b>  |

|                                  |                          |  | 2019                | 2020                | 2020                | 2021                | FY21 VS      |  |
|----------------------------------|--------------------------|--|---------------------|---------------------|---------------------|---------------------|--------------|--|
|                                  |                          |  | ACTUAL              | ORIG BUD            | PROJECTION          | TWN COUN            | FY20         |  |
|                                  |                          |  |                     |                     |                     |                     | ORIG BUD     |  |
| <b>1026 TOWN OFFICES</b>         |                          |  |                     |                     |                     |                     |              |  |
| 1026                             | 5314                     | CONT SRV-COPIER EQUIPMENT                        | \$ 3,893            | \$ 3,200            | \$ 3,000            | \$ 3,400            | 6.3%         |  |
| 1026                             | 5364                     | CONT SRV-POSTAGE SYSTEM                          | \$ 1,693            | \$ 1,694            | \$ 1,700            | \$ 1,694            | 0.0%         |  |
| 1026                             | 5402                     | SUPPLIES-BOOKS & PUBLICATNS                      | \$ 541              | \$ 535              | \$ 1,017            | \$ 535              | 0.0%         |  |
| 1026                             | 5412                     | SUPPLIES-COPIER & CMPTR SUP                      | \$ 5,619            | \$ 3,800            | \$ 3,500            | \$ 4,400            | 15.8%        |  |
| 1026                             | 5436                     | SUPPLIES-OFFICE SUPPLIES                         | \$ 9,293            | \$ 6,000            | \$ 7,000            | \$ 6,600            | 10.0%        |  |
| 1026                             | 5528                     | UTIL-TELEPHONE & CELLULAR                        | \$ 9,728            | \$ 9,000            | \$ 8,800            | \$ 9,400            | 4.4%         |  |
| 1026                             | 5800                     | ADVERTISING                                      | \$ 5,517            | \$ 6,016            | \$ 5,200            | \$ 6,016            | 0.0%         |  |
| 1026                             | 5836                     | POSTAGE & SHIP COSTS                             | \$ 6,878            | \$ 12,500           | \$ 12,500           | \$ 12,000           | -4.0%        |  |
| <b>TOTAL</b>                     | <b>TOWN OFFICES</b>      |  | <b>\$ 43,163</b>    | <b>\$ 42,745</b>    | <b>\$ 42,717</b>    | <b>\$ 44,045</b>    | <b>3.0%</b>  |  |
| <b>1028 EMPLOYEE BENEFITS</b>    |                          |  |                     |                     |                     |                     |              |  |
| 1028                             | 5160                     | WAGES-ICMA 457 PLAN                              | \$ 78,368           | \$ 84,500           | \$ 84,000           | \$ 88,000           | 4.1%         |  |
|                                  |                          | <i>20 Participants - \$4400 per-FY21</i>         |                     |                     |                     |                     |              |  |
|                                  |                          | <i>20 Participants - \$4225 per-FY20</i>         |                     |                     |                     |                     |              |  |
|                                  |                          | <i>19 Participants - \$4125 per-Act'19</i>       |                     |                     |                     |                     |              |  |
| 1028                             | 5162                     | WAGES-INS OPT OUT STIPEND                        | \$ 14,865           | \$ 16,000           | \$ 10,000           | \$ 7,150            | -55.3%       |  |
|                                  |                          | <i>1 Participant</i>                             |                     |                     |                     |                     |              |  |
| 1028                             | 5200                     | BEN-FICA/MEDICARE                                | \$ 298,509          | \$ 311,000          | \$ 308,000          | \$ 337,431          | 8.5%         |  |
| 1028                             | 5210                     | BEN-MSRS RETIREMENT                              | \$ 220,851          | \$ 188,500          | \$ 200,000          | \$ 261,500          | 38.7%        |  |
|                                  |                          | <i>Participation increase</i>                    |                     |                     |                     |                     |              |  |
|                                  |                          | <i>20 Gen Govt 10.1% contrib</i>                 |                     |                     |                     |                     |              |  |
|                                  |                          | <i>21 PublicSafety 9.3% contrib</i>              |                     |                     |                     |                     |              |  |
|                                  |                          | <i>\$6378 per employee-FY21</i>                  |                     |                     |                     |                     |              |  |
|                                  |                          | <i>\$5095 per employee-FY20</i>                  |                     |                     |                     |                     |              |  |
|                                  |                          | <i>\$6135 per employee-Act'19</i>                |                     |                     |                     |                     |              |  |
| 1028                             | 5215                     | BEN-WORKERS COMPENSATION                         | \$ 93,474           | \$ 92,000           | \$ 92,000           | \$ 96,000           | 4.3%         |  |
|                                  |                          | <i>Payroll \$ incr. &amp; incr. in WC</i>        |                     |                     |                     |                     |              |  |
|                                  |                          | <i>rates for Fire/PD &amp; WW classes</i>        |                     |                     |                     |                     |              |  |
| 1028                             | 5220                     | BEN-UEMPLOYMENT COMPNSTN                         | \$ 2,545            | \$ 16,000           | \$ 11,000           | \$ 15,500           | -3.1%        |  |
| 1028                             | 5225                     | BEN-HEALTH INSURANCE PREM                        | \$ 502,466          | \$ 605,000          | \$ 595,000          | \$ 657,630          | 8.7%         |  |
|                                  |                          | <i>2 new postions each in FY20 &amp; FY21</i>    |                     |                     |                     |                     |              |  |
|                                  |                          | <i>27 Family 15 Single</i>                       |                     |                     |                     |                     |              |  |
|                                  |                          | <i>\$16,682 blended cost per empl-FY21</i>       |                     |                     |                     |                     |              |  |
|                                  |                          | <i>\$16,351 blended cost per empl-FY20</i>       |                     |                     |                     |                     |              |  |
|                                  |                          | <i>\$13,957 blended cost per empl-Act'19</i>     |                     |                     |                     |                     |              |  |
| 1028                             | 5230                     | BEN-HEALTH INS. OPT OUT PROG                     | \$ 234,547          | \$ 180,000          | \$ 220,000          | \$ 248,000          | 37.8%        |  |
|                                  |                          | <i>21 Particpnts-\$12,381 avg reimb - FY21</i>   |                     |                     |                     |                     |              |  |
|                                  |                          | <i>20 Particpnts-\$9,350 avg reimb - FY20</i>    |                     |                     |                     |                     |              |  |
|                                  |                          | <i>20 Particpnts-\$11,727 avg reimb - Act'19</i> |                     |                     |                     |                     |              |  |
| 1028                             | 5240                     | BEN-ADMIN HRA FLEX PROGRAM                       | \$ 3,305            | \$ 2,900            | \$ 2,900            | \$ 3,300            | 13.8%        |  |
| 1028                             | 5245                     | BEN-RET. HEALTH SAVINGS ACCT                     | \$ 14,159           | \$ 15,500           | \$ 15,000           | \$ 15,500           | 0.0%         |  |
| 1028                             | 5250                     | BEN-OTHER MISC BENEFIT COSTS                     | \$ 1,792            | \$ 2,134            | \$ 2,200            | \$ 2,134            | 0.0%         |  |
| 1028                             | 5280                     | BEN-WELLNESS                                     | \$ (106)            | \$ -                | \$ 1,200            | \$ 1,000            | 0.0%         |  |
| 1028                             | 5290                     | BEN-HRA ACCOUNT                                  | \$ 40,239           | \$ 84,630           | \$ 79,000           | \$ 95,750           | 13.1%        |  |
|                                  |                          | <i>42 on plan - \$2875 blended reimb-FY21</i>    |                     |                     |                     |                     |              |  |
|                                  |                          | <i>37 on plan - \$2287 blended reimb-FY20</i>    |                     |                     |                     |                     |              |  |
|                                  |                          | <i>36 on plan - \$2236 blended reimb-Act19</i>   |                     |                     |                     |                     |              |  |
| <b>TOTAL</b>                     | <b>EMPLOYEE BENEFITS</b> |  | <b>\$ 1,505,015</b> | <b>\$ 1,598,164</b> | <b>\$ 1,620,300</b> | <b>\$ 1,828,895</b> | <b>14.4%</b> |  |
| <b>1030 CODE ENFORCEMENT DIV</b> |                          |  |                     |                     |                     |                     |              |  |
| 1030                             | 5105                     | WAGES-HOURLY-CEO's (2)                           | \$ 63,138           | \$ 63,981           | \$ 90,000           | \$ 121,472          | 89.9%        |  |
|                                  |                          | <i>New Asst CEO has \$1.50 cert adjstmts</i>     |                     |                     |                     |                     |              |  |
| 1030                             | 5110                     | WAGES-OVERTIME                                   | \$ 3,961            | \$ 3,000            | \$ 2,500            | \$ 3,000            | 0.0%         |  |
| 1030                             | 5334                     | CONT SRV-SHRT TRM RENT ENFR                      | \$ -                | \$ 28,000           | \$ -                | \$ -                | -100.0%      |  |
| 1030                             | 5368                     | CONT SRV-COMPUTER LIC & SPPT                     | \$ 3,728            | \$ 2,100            | \$ 3,320            | \$ 2,500            | 19.0%        |  |
| 1030                             | 5402                     | SUPPLIES-BOOKS & PUBLICATNS                      | \$ 219              | \$ 592              | \$ 590              | \$ 790              | 33.4%        |  |
| 1030                             | 5410                     | SUPPLIES-SHOES & CLOTHING                        | \$ -                | \$ -                | \$ 200              | \$ 400              | 0.0%         |  |
| 1030                             | 5438                     | SUPPLIES-OPERATING SUPPLIES                      | \$ 250              | \$ 200              | \$ 200              | \$ 200              | 0.0%         |  |
| 1030                             | 5458                     | SUPPLIES-VEHICLE SUPPLIES                        | \$ -                | \$ 400              | \$ 350              | \$ 400              | 0.0%         |  |
| 1030                             | 5516                     | UTIL-MOTOR FUEL-UNLEAD GAS                       | \$ 327              | \$ 550              | \$ 500              | \$ 550              | 0.0%         |  |

|  |                             |                               | 2019              | 2020              | 2020              | 2021              | FY21 VS      |
|--|-----------------------------|-------------------------------|-------------------|-------------------|-------------------|-------------------|--------------|
|  |                             |                               | ACTUAL            | ORIG BUD          | PROJECTION        | TWN COUN          | FY20         |
|  |                             |                               |                   |                   |                   |                   | ORIG BUD     |
| <b>1030 CODE ENFORCEMENT DIV CONTINUED</b>   |                             |                               |                   |                   |                   |                   |              |
| 1030   | 5658                        | REPAIRS-VEHICLE REPAIRS       | \$ -              | \$ 700            | \$ 600            | \$ 700            | 0.0%         |
| 1030   | 5700                        | EQP PURCH-COMPUTER/PRNTRS     | \$ -              | \$ -              | \$ 1,535          | \$ -              | 0.0%         |
| 1030   | 5702                        | EQP PURCH-OFFICE              | \$ -              | \$ 500            | \$ 500            | \$ 850            | 70.0%        |
| 1030   | 5808                        | PROFESSIONAL DUES & LICENSES  | \$ 235            | \$ 350            | \$ 335            | \$ 700            | 100.0%       |
| 1030   | 5844                        | TRAINING/WORKSHOPS/ETC        | \$ 1,325          | \$ 1,050          | \$ 1,500          | \$ 3,400          | 223.8%       |
| 1030   | 5846                        | TRAVEL RMS MILES & MEALS      | \$ 1,247          | \$ 500            | \$ 450            | \$ 700            | 40.0%        |
| <b>TOTAL</b>   | <b>CODE ENFORCEMENT DIV</b> |                               | <b>\$ 74,430</b>  | <b>\$ 101,923</b> | <b>\$ 102,580</b> | <b>\$ 135,662</b> | <b>33.1%</b> |
| <b>1032 ASSESSING</b>  |                             |                               |                   |                   |                   |                   |              |
| 1032   | 5100                        | WAGES-SALARIES                | \$ 70,939         | \$ 82,197         | \$ 82,197         | \$ 84,663         | 3.0%         |
| <i>GIS Admin /TSA Backup - +1%</i>   |                             |                               |                   |                   |                   |                   |              |
| 1032   | 5105                        | WAGES-HOURLY                  | \$ 44,820         | \$ 44,491         | \$ 45,160         | \$ 46,592         | 4.7%         |
| 1032   | 5110                        | WAGES-OVERTIME                | \$ 881            | \$ 600            | \$ 500            | \$ 500            | -16.7%       |
| 1032   | 5334                        | CONT SRV-GEN'L & PROF FEES    | \$ 500            | \$ 1,100          | \$ 2,500          | \$ 1,000          | -9.1%        |
| 1032   | 5368                        | CONT SRV-COMPUTER LIC & SPPT  | \$ 10,680         | \$ 12,100         | \$ 11,300         | \$ 12,100         | 0.0%         |
| 1032   | 5438                        | SUPPLIES-OPERATING SUPPLIES   | \$ 664            | \$ 800            | \$ 700            | \$ 800            | 0.0%         |
| 1032   | 5458                        | SUPPLIES-VEHICLE SUPPLIES     | \$ 238            | \$ 500            | \$ 400            | \$ 400            | -20.0%       |
| 1032   | 5516                        | UTIL-MOTOR FUEL-UNLEAD GAS    | \$ 149            | \$ 600            | \$ 500            | \$ 500            | -16.7%       |
| 1032   | 5658                        | REPAIRS-VEHICLE REPAIRS       | \$ 248            | \$ 500            | \$ 400            | \$ 400            | -20.0%       |
| 1032   | 5702                        | EQP PURCH-OFFICE              | \$ 2,270          | \$ -              | \$ -              | \$ -              | 0.0%         |
| 1032   | 5808                        | DUES/ LICENSES & OTHER        | \$ 593            | \$ 500            | \$ 628            | \$ 800            | 60.0%        |
| 1032   | 5838                        | REGISTRY OF DEEDS COSTS       | \$ -              | \$ 500            | \$ 300            | \$ 400            | -20.0%       |
| 1032   | 5844                        | TRAINING/WORKSHOPS/ETC        | \$ 743            | \$ 2,400          | \$ 1,500          | \$ 2,500          | 4.2%         |
| 1032   | 5846                        | TRAVEL RMS MILES & MEALS      | \$ 5,168          | \$ 1,800          | \$ 2,700          | \$ 1,800          | 0.0%         |
| <b>TOTAL</b>   | <b>ASSESSING</b>            |                               | <b>\$ 137,892</b> | <b>\$ 148,088</b> | <b>\$ 148,785</b> | <b>\$ 152,455</b> | <b>2.9%</b>  |
| <b>1034 PLANNING</b>   |                             |                               |                   |                   |                   |                   |              |
| 1034   | 5100                        | WAGES-SALARIES-PLANNING DIR   | \$ 51,318         | \$ 83,200         | \$ 83,200         | \$ 85,080         | 2.3%         |
| 1034   | 5105                        | WAGES-HOURLY- OF.MGR & PLANNR | \$ 39,747         | \$ 98,326         | \$ 92,000         | \$ 101,317        | 3.0%         |
| 1034   | 5106                        | WAGES-INTERIM STIPEND         | \$ 6,229          | \$ 2,000          | \$ -              | \$ -              | -100.0%      |
| 1034   | 5110                        | WAGES-OVERTIME                | \$ 1,745          | \$ 2,000          | \$ 1,500          | \$ 2,500          | 25.0%        |
| 1034   | 5334                        | CONT SRV-GEN'L PROF FEES      | \$ 410            | \$ 7,500          | \$ -              | \$ 5,000          | -33.3%       |
| <i>Assist with LUO amendments, grant applications, etc</i>                                 |                             |                               |                   |                   |                   |                   |              |
| 1034   | 5356                        | CONT SRV-PLANNING SERV        | \$ 5,232          | \$ 1,785          | \$ 2,200          | \$ -              | -100.0%      |
| 1034   | 5368                        | CONT SRV-COMPUTER LIC & SPPT  | \$ -              | \$ 400            | \$ 400            | \$ -              | -100.0%      |
| 1034   | 5402                        | SUPPLIES-BOOKS & PUBLICATNS   | \$ 1,790          | \$ 850            | \$ 800            | \$ 1,500          | 76.5%        |
| 1034   | 5700                        | EQP PURCH-COMPUTER/PRNTRS     | \$ 2,330          | \$ -              | \$ 3,335          | \$ -              | 0.0%         |
| 1034   | 5702                        | EQP PURCH-OFFICE              | \$ 617            | \$ -              | \$ 1,121          | \$ -              | 0.0%         |
| 1034   | 5800                        | ADVERTISING                   | \$ 4,945          | \$ 4,000          | \$ 4,600          | \$ 4,000          | 0.0%         |
| <i>Now publishing agendas &amp; town wide mailing notices</i>                              |                             |                               |                   |                   |                   |                   |              |
| 1034   | 5806                        | CONSERVATION COMMISSION       | \$ 150            | \$ 400            | \$ 5,100          | \$ 400            | 0.0%         |
| 1034   | 5808                        | PROFESSIONAL DUES & LICENSES  | \$ 95             | \$ 800            | \$ 800            | \$ 2,100          | 162.5%       |
| <i>APA, MCDA, MAp; 2 persons</i>   |                             |                               |                   |                   |                   |                   |              |
| 1034   | 5812                        | DUES-HANCK CTY PLAN COM       | \$ -              | \$ 1,410          | \$ -              | \$ -              | -100.0%      |
| 1034   | 5834                        | PLANNING BOARD EXPS           | \$ -              | \$ 100            | \$ 100            | \$ 500            | 400.0%       |
| <i>MMA workshop, Roberts Rules of Order etc</i>  |                             |                               |                   |                   |                   |                   |              |
| 1034   | 5836                        | POSTAGE & SHIP COSTS          | \$ 5,978          | \$ 5,000          | \$ 5,000          | \$ 7,000          | 40.0%        |
| <i>Town wide mailngs for listen &amp; public info sessions for LUO, VR, licensing etc.</i> |                             |                               |                   |                   |                   |                   |              |
| 1034   | 5844                        | TRAINING/WORKSHOPS/ ETC       | \$ 4,093          | \$ 1,300          | \$ 1,500          | \$ 2,000          | 53.8%        |
| <i>APA Nat conf/Leadershp Hanck</i>  |                             |                               |                   |                   |                   |                   |              |
| 1034   | 5846                        | TRAVEL RMS MILES & MEALS      | \$ 1,747          | \$ 800            | \$ 1,000          | \$ 1,500          | 87.5%        |
| <b>TOTAL</b>   | <b>PLANNING</b>             |                               | <b>\$ 126,426</b> | <b>\$ 209,871</b> | <b>\$ 202,656</b> | <b>\$ 212,897</b> | <b>1.4%</b>  |
| <b>1036 MISCELLANEOUS</b>  |                             |                               |                   |                   |                   |                   |              |
| 1036   | 5105                        | WAGES-1% ADJUSTMENT           | \$ -              | \$ -              | \$ -              | \$ 35,000         |              |
| <i>To bring all staff to at least 2.6% to 3% increase</i>                                  |                             |                               |                   |                   |                   |                   |              |
| 1036   | 5170                        | WAGES-ACCRUALS-27TH PP        | \$ 6,108          | \$ 16,000         | \$ 15,000         | \$ 16,400         | 2.5%         |
| <i>Accrual for 27th PayPer 11 yrs; next is FY23</i>  |                             |                               |                   |                   |                   |                   |              |
| 1036   | 5175                        | WAGES-VACATION ACCRLS         | \$ 33,068         | \$ 19,000         | \$ 19,000         | \$ 19,500         | 2.6%         |
| <i>Accrual for Incr. liability</i>   |                             |                               |                   |                   |                   |                   |              |

|  |      |                                | 2019              | 2020              | 2020              | 2021              | FY21 VS     |  |
|--|------|--------------------------------|-------------------|-------------------|-------------------|-------------------|-------------|--|
|  |      |                                | ACTUAL            | ORIG BUD          | PROJECTION        | TWN COUN          | FY20        |  |
|  |      |                                |                   |                   |                   |                   | ORIG BUD    |  |
| <b>1036 MISCELLANEOUS CONTINUED</b>              |      |                                |                   |                   |                   |                   |             |  |
| 1036   | 5334 | CONT SRV-POLCO/BH ENTERPRS     | \$ 5,700          | \$ 8,700          | \$ 9,500          | \$ 10,000         | 14.9%       |  |
| <i>Polco &amp; local related services for TC</i> |      |                                |                   |                   |                   |                   |             |  |
| 1036   | 5356 | CLIMATE CHANGE TASK FORCE      | \$ -              | \$ -              | \$ -              | \$ 17,000         |             |  |
| 1036   | 5806 | CHARTER COMMISSION             | \$ 136            | \$ 500            | \$ 88             | \$ -              | -100.0%     |  |
| 1036   | 5822 | INSURANCES-GEN.LIABLT & CRIME  | \$ 27,860         | \$ 29,000         | \$ 30,000         | \$ 30,000         | 3.4%        |  |
| 1036   | 5824 | INSURANCES-PROP & CASLTY       | \$ 24,534         | \$ 26,000         | \$ 26,640         | \$ 27,000         | 3.8%        |  |
| 1036   | 5826 | INSURANCES-VEHICLES            | \$ 34,890         | \$ 37,500         | \$ 37,438         | \$ 38,000         | 1.3%        |  |
| 1036   | 5835 | P&C INS DED. & REIMBURSE       | \$ 376            | \$ 1,000          | \$ 1,000          | \$ 1,000          | 0.0%        |  |
| 1036   | 5906 | CONTINGENCY ACCOUNT            | \$ 15,000         | \$ 53,366         | \$ 40,000         | \$ 54,000         | 1.2%        |  |
| <i>Town Council available funds</i>              |      |                                |                   |                   |                   |                   |             |  |
| 1036   | 5924 | ISLAND EXPLORER                | \$ 40,157         | \$ 40,517         | \$ 40,157         | \$ -              | -100.0%     |  |
| <i>Lease expires 10-31-21; see chart</i>         |      |                                |                   |                   |                   |                   |             |  |
| 1036   | 5974 | TAX ABATEMENTS                 | \$ 13,635         | \$ 15,000         | \$ 5,000          | \$ 15,000         | 0.0%        |  |
| <b>TOTAL MISCELLANEOUS</b>                       |      |                                | <b>\$ 201,464</b> | <b>\$ 246,583</b> | <b>\$ 223,823</b> | <b>\$ 262,900</b> | <b>6.6%</b> |  |
| <b>1042 FIRE</b>                                 |      |                                |                   |                   |                   |                   |             |  |
| 1042   | 5100 | WAGES-SALARIES-CHIEF           | \$ 87,366         | \$ 88,940         | \$ 88,940         | \$ 90,363         | 1.6%        |  |
| 1042   | 5105 | WAGES-HOURLY (12)              | \$ 546,535        | \$ 619,869        | \$ 617,657        | \$ 649,913        | 4.8%        |  |
| <i>4 FF's-longevity union contract</i>           |      |                                |                   |                   |                   |                   |             |  |
| <i>1 FF hired 11/19 now in bud</i>               |      |                                |                   |                   |                   |                   |             |  |
| 1042   | 5110 | WAGES-OVERTIME                 | \$ 57,622         | \$ 68,133         | \$ 63,623         | \$ 72,714         | 6.7%        |  |
| 1042   | 5115 | WAGES-PART TIME-CALL FORCE     | \$ 34,282         | \$ 17,637         | \$ 26,000         | \$ 13,000         | -26.3%      |  |
| <i>Call pay increase from \$12 to \$13</i>       |      |                                |                   |                   |                   |                   |             |  |
| 1042   | 5120 | WAGES-LEAVE OVERTIME           | \$ 26,994         | \$ 5,000          | \$ 8,000          | \$ 10,000         | 100.0%      |  |
| 1042   | 5125 | WAGES-TRAINING OVERTIME        | \$ 10,828         | \$ 8,000          | \$ 6,000          | \$ 8,000          | 0.0%        |  |
| 1042   | 5150 | WAGES-HOLIDAY LEAVE            | \$ 23,263         | \$ 27,925         | \$ 26,579         | \$ 29,075         | 4.1%        |  |
| 1042   | 5225 | BEN-VOL ACCIDENT INS           | \$ 476            | \$ 622            | \$ 646            | \$ 650            | 4.5%        |  |
| 1042   | 5255 | BEN-INNOCLULTNS & PHYS EXMS    | \$ 391            | \$ 700            | \$ 925            | \$ 700            | 0.0%        |  |
| 1042   | 5314 | CONT SRV-COPIER EQUIPMENT      | \$ -              | \$ 440            | \$ 440            | \$ 440            | 0.0%        |  |
| 1042   | 5368 | CONT SRV-COMPUTER LIC & SPPT   | \$ 8,882          | \$ 8,985          | \$ 13,600         | \$ 18,385         | 104.6%      |  |
| <i>New Amb insurance/address software</i>        |      |                                |                   |                   |                   |                   |             |  |
| 1042   | 5378 | CONT SRV-TESTNG-EQUIPMENT      | \$ 4,819          | \$ 6,735          | \$ 4,400          | \$ 5,840          | -13.3%      |  |
| 1042   | 5410 | SUPPLIES-UNIFORMS & CLOTHING   | \$ 8,162          | \$ 9,450          | \$ 8,325          | \$ 9,775          | 3.4%        |  |
| 1042   | 5412 | SUPPLIES-COPIER & CMPTR SUP    | \$ 696            | \$ 650            | \$ 700            | \$ 650            | 0.0%        |  |
| 1042   | 5416 | SUPPLIES-FIRE PREVENTION       | \$ 437            | \$ 460            | \$ 460            | \$ 500            | 8.7%        |  |
| 1042   | 5436 | SUPPLIES-OFFICE SUPPLIES       | \$ 510            | \$ 550            | \$ 601            | \$ 550            | 0.0%        |  |
| 1042   | 5437 | SUPPLIES-EMS OPERATING SUP     | \$ 15,038         | \$ 15,000         | \$ 14,800         | \$ 15,000         | 0.0%        |  |
| 1042   | 5438 | SUPPLIES-FIRE OPERATING SUP    | \$ 3,946          | \$ 4,000          | \$ 4,400          | \$ 4,400          | 10.0%       |  |
| 1042   | 5458 | SUPPLIES-VEHICLE SUPPLIES      | \$ 8,150          | \$ 7,600          | \$ 7,316          | \$ 7,600          | 0.0%        |  |
| 1042   | 5514 | UTIL-MOTOR FUEL-DIESEL         | \$ 5,755          | \$ 5,500          | \$ 7,572          | \$ 6,000          | 9.1%        |  |
| 1042   | 5516 | UTIL-MOTOR FUEL-UNLEAD GAS     | \$ 5,031          | \$ 4,000          | \$ 5,500          | \$ 5,200          | 30.0%       |  |
| 1042   | 5528 | UTIL-TELEPHONE & CELLULAR      | \$ 4,954          | \$ 4,144          | \$ 4,400          | \$ 5,024          | 21.2%       |  |
| 1042   | 5618 | REPAIRS-EQUIPMENT & GEN        | \$ 3,073          | \$ 1,450          | \$ 2,000          | \$ 1,450          | 0.0%        |  |
| 1042   | 5644 | REPAIRS-RADIOS                 | \$ 1,964          | \$ 1,950          | \$ 1,800          | \$ 1,950          | 0.0%        |  |
| 1042   | 5658 | REPAIRS-VEHICLE REPAIRS        | \$ 4,798          | \$ 6,700          | \$ 6,700          | \$ 7,450          | 11.2%       |  |
| 1042   | 5704 | EQP PURCH-OPERATING            | \$ 6,912          | \$ 6,170          | \$ 6,000          | \$ 6,370          | 3.2%        |  |
| 1042   | 5808 | PROFESSIONAL DUES & LICENSES   | \$ 3,454          | \$ 3,471          | \$ 3,400          | \$ 3,509          | 1.1%        |  |
| 1042   | 5822 | INSURANCES-AMB LIABILITY       | \$ 2,607          | \$ 2,661          | \$ 2,606          | \$ 2,661          | 0.0%        |  |
| 1042   | 5836 | POSTAGE & SHIP COSTS           | \$ 526            | \$ 600            | \$ 600            | \$ 600            | 0.0%        |  |
| 1042   | 5844 | TRAINING/WORKSHOPS/ETC         | \$ 5,093          | \$ 3,755          | \$ 4,000          | \$ 6,175          | 64.4%       |  |
| <i>Advanced EMT training (new)</i>               |      |                                |                   |                   |                   |                   |             |  |
| 1042   | 5846 | TRAVEL RMS MILES & MEALS       | \$ 2,451          | \$ 2,400          | \$ 2,400          | \$ 2,600          | 8.3%        |  |
| <b>TOTAL FIRE</b>                                |      |                                | <b>\$ 885,013</b> | <b>\$ 933,497</b> | <b>\$ 940,390</b> | <b>\$ 986,544</b> | <b>5.7%</b> |  |
| <b>1043 PUBLIC FIRE PROTECTION</b>               |      |                                |                   |                   |                   |                   |             |  |
| 1043   | 5510 | PUBLIC FIRE PROTECTION-HYDRANT | \$ 585,604        | \$ 585,602        | \$ 585,602        | \$ 585,602        | 0.0%        |  |
| <b>TOTAL PUBLIC FIRE PROTECTION</b>              |      |                                | <b>\$ 585,604</b> | <b>\$ 585,602</b> | <b>\$ 585,602</b> | <b>\$ 585,602</b> | <b>0.0%</b> |  |

|                                      |               |                                | 2019                | 2020                | 2020                | 2021                | FY21 VS     |
|--------------------------------------|---------------|--------------------------------|---------------------|---------------------|---------------------|---------------------|-------------|
|                                      |               |                                | ACTUAL              | ORIG BUD            | PROJECTION          | TWN COUN            | FY20        |
|                                      |               |                                |                     |                     |                     |                     | ORIG BUD    |
| <b>1045 POLICE</b>                   |               |                                |                     |                     |                     |                     |             |
| 1045                                 | 5105          | WAGES-HOURLY (12)              | \$ 670,967          | \$ 680,448          | \$ 660,000          | \$ 715,912          | 5.2%        |
| 1045                                 | 5108          | WAGES-PD ADMIN ASST            | \$ 46,881           | \$ 47,590           | \$ 47,000           | \$ 49,587           | 4.2%        |
| <i>R1045-4310 40% reimb from MD</i>  |               |                                |                     |                     |                     |                     |             |
| 1045                                 | 5110          | WAGES-OVERTIME                 | \$ 66,246           | \$ 69,751           | \$ 67,000           | \$ 65,000           | -6.8%       |
| 1045                                 | 5115          | WAGES-PART TIME/SEASONAL       | \$ 8,542            | \$ 8,218            | \$ 7,977            | \$ 8,550            | 4.0%        |
| <i>X-ing Guards - ACO</i>            |               |                                |                     |                     |                     |                     |             |
| 1045                                 | 5117          | WAGES-PART TIME TRAINING       | \$ 16,781           | \$ 17,280           | \$ 17,280           | \$ 17,568           | 1.7%        |
| <i>Funded by C.S. fund</i>           |               |                                |                     |                     |                     |                     |             |
| 1045                                 | 5122          | WAGES - MDEA                   | \$ 69,375           | \$ 72,108           | \$ 70,000           | \$ 72,412           | 0.4%        |
| <i>R1045-4511 offsets</i>            |               |                                |                     |                     |                     |                     |             |
| 1045                                 | 5135          | WAGES-PUBLIC SAFETY DETL OT    | \$ 8,757            | \$ 8,400            | \$ 6,925            | \$ 8,400            | 0.0%        |
| <i>R1045-4334 offsets</i>            |               |                                |                     |                     |                     |                     |             |
| 1045                                 | 5136          | WAGES-CR. SHIP DETAILS OT      | \$ 31,400           | \$ 74,612           | \$ 31,000           | \$ 63,682           | -14.6%      |
| <i>Funded by C.S. fund</i>           |               |                                |                     |                     |                     |                     |             |
| 1045                                 | 5138          | WAGES-OT MUTUAL AID TO MD      | \$ 32,687           | \$ 26,000           | \$ 27,500           | \$ 26,000           | 0.0%        |
| <i>R1045-4515 offsets</i>            |               |                                |                     |                     |                     |                     |             |
| 1045                                 | 5139          | PD- OUI & OTH GRANT WAGES      | \$ 4,005            | \$ -                | \$ -                | \$ -                | 0.0%        |
| 1045                                 | 5145          | WAGES-PARKING ATTENDANTS       | \$ 18,435           | \$ -                | \$ -                | \$ -                | 0.0%        |
| <i>Now in parking fund</i>           |               |                                |                     |                     |                     |                     |             |
| 1045                                 | 5150          | WAGES-HOLIDAY LEAVE            | \$ 28,142           | \$ 30,755           | \$ 28,329           | \$ 32,020           | 4.1%        |
| <i>11 Holidays</i>                   |               |                                |                     |                     |                     |                     |             |
| 1045                                 | 5255          | BEN-INNOCULTNS & PHYS EXMS     | \$ 2,308            | \$ 2,750            | \$ 2,326            | \$ 2,750            | 0.0%        |
| 1045                                 | 5310          | CONT SRV-CLEANING/TRASH P/UP   | \$ 11,404           | \$ 13,618           | \$ 11,000           | \$ 12,318           | -9.5%       |
| <i>Janitorial services</i>           |               |                                |                     |                     |                     |                     |             |
| 1045                                 | 5314          | CONT SRV-COPIER EQUIPMENT      | \$ 1,288            | \$ 1,300            | \$ 1,300            | \$ 1,300            | 0.0%        |
| 1045                                 | 5320          | CONT SRV-RUBBISH DISPOSAL      | \$ -                | \$ -                | \$ 750              | \$ 1,758            | 0.0%        |
| <i>\$8/trip 4X week</i>              |               |                                |                     |                     |                     |                     |             |
| 1045                                 | 5334          | CONT SRV-PRO FEES-MD POL CHIEF | \$ 91,012           | \$ 92,040           | \$ 94,000           | \$ 99,552           | 8.2%        |
| <i>60% costs billed from MD</i>      |               |                                |                     |                     |                     |                     |             |
| 1045                                 | 5336          | CONT SRV-CRUISE SHIP MTL AID   | \$ 14,243           | \$ -                | \$ -                | \$ -                | 0.0%        |
| 1045                                 | 5337          | CONT SRV-MUT'L AID MT DES      | \$ 41,408           | \$ 19,000           | \$ 40,000           | \$ 19,000           | 0.0%        |
| <i>MD in BH includes benefits</i>    |               |                                |                     |                     |                     |                     |             |
| 1045                                 | 5368          | CONT SRV-COMPUTER LIC & SPPT   | \$ 11,125           | \$ 11,778           | \$ 11,000           | \$ 13,178           | 11.9%       |
| 1045                                 | 5380          | CONT SRV-TESTNG-DRUG & ALCH    | \$ 180              | \$ 1,500            | \$ 1,500            | \$ 1,500            | 0.0%        |
| 1045                                 | 5400          | SUPPLIES-AMMUNITION SUPPLIES   | \$ 4,073            | \$ 4,060            | \$ 3,992            | \$ 4,060            | 0.0%        |
| 1045                                 | 5410          | SUPPLIES-UNIFORMS & CLOTHING   | \$ 8,327            | \$ 10,500           | \$ 9,000            | \$ 10,500           | 0.0%        |
| <i>2K funded by CS fund</i>          |               |                                |                     |                     |                     |                     |             |
| 1045                                 | 5412          | SUPPLIES-COPIER & CMPTR SUP    | \$ 883              | \$ 1,000            | \$ 1,784            | \$ 1,000            | 0.0%        |
| 1045                                 | 5416          | SUPPLIES-COMMUNITY POLICING    | \$ 499              | \$ 500              | \$ 500              | \$ 500              | 0.0%        |
| 1045                                 | 5418          | SUPPLIES-FORMS/PRINTING/RECPTS | \$ 1,443            | \$ 2,915            | \$ 2,700            | \$ 2,915            | 0.0%        |
| 1045                                 | 5436          | SUPPLIES-OFFICE SUPPLIES       | \$ 4,390            | \$ 4,000            | \$ 3,500            | \$ 4,000            | 0.0%        |
| 1045                                 | 5438          | SUPPLIES-OPERATING SUPPLIES    | \$ 357              | \$ 2,187            | \$ 2,150            | \$ 2,187            | 0.0%        |
| 1045                                 | 5458          | SUPPLIES-VEHICLE SUPPLIES      | \$ 11,915           | \$ 10,000           | \$ 7,500            | \$ 10,000           | 0.0%        |
| 1045                                 | 5516          | UTIL-MOTOR FUEL-UNLEAD GAS     | \$ 22,353           | \$ 22,500           | \$ 21,000           | \$ 25,000           | 11.1%       |
| <i>10K gal @ \$2.50</i>              |               |                                |                     |                     |                     |                     |             |
| 1045                                 | 5528          | UTIL-TELEPHONE & CELLULAR      | \$ 5,799            | \$ 5,400            | \$ 5,700            | \$ 6,160            | 14.1%       |
| <i>3 supv cell/6 mob data modems</i> |               |                                |                     |                     |                     |                     |             |
| 1045                                 | 5644          | REPAIRS-RADIO/CAMERA/RADAR     | \$ 1,920            | \$ 2,282            | \$ 2,600            | \$ 2,282            | 0.0%        |
| 1045                                 | 5658          | REPAIRS-VEHICLE REPAIRS        | \$ 4,168            | \$ 6,190            | \$ 6,000            | \$ 6,190            | 0.0%        |
| 1045                                 | 5702          | EQP PURCH-OFFICE               | \$ 1,480            | \$ 1,500            | \$ 1,173            | \$ 1,500            | 0.0%        |
| 1045                                 | 5704          | EQP PURCH-OPERATING            | \$ 9,676            | \$ 12,000           | \$ 8,000            | \$ 12,000           | 0.0%        |
| <i>7K funded by CS</i>               |               |                                |                     |                     |                     |                     |             |
| 1045                                 | 5800          | ADVERTISING                    | \$ 467              | \$ 440              | \$ 450              | \$ 440              | 0.0%        |
| 1045                                 | 5808          | DUES/LICENSES & OTHER          | \$ 475              | \$ 1,250            | \$ 492              | \$ 1,250            | 0.0%        |
| 1045                                 | 5822          | INSURANCES-PD MALPRAC. LIAB.   | \$ 7,584            | \$ 7,504            | \$ 7,320            | \$ 7,504            | 0.0%        |
| 1045                                 | 5836          | POSTAGE & SHIP COSTS           | \$ 1,299            | \$ 1,500            | \$ 1,400            | \$ 1,500            | 0.0%        |
| 1045                                 | 5844          | TRAINING/WORKSHOPS/ETC         | \$ 6,408            | \$ 7,500            | \$ 6,500            | \$ 7,500            | 0.0%        |
| 1045                                 | 5846          | TRAVEL RMS MILES & MEALS       | \$ 4,081            | \$ 3,000            | \$ 3,900            | \$ 3,000            | 0.0%        |
| <b>TOTAL</b>                         | <b>POLICE</b> |                                | <b>\$ 1,272,780</b> | <b>\$ 1,283,376</b> | <b>\$ 1,220,548</b> | <b>\$ 1,319,975</b> | <b>2.9%</b> |

|   |      |                               | 2019              | 2020              | 2020              | 2021              | FY21 VS       |
|---|------|-------------------------------|-------------------|-------------------|-------------------|-------------------|---------------|
|   |      |                               | ACTUAL            | ORIG BUD          | PROJECTION        | TWN COUN          | FY20          |
|   |      |                               |                   |                   |                   |                   | ORIG BUD      |
| <b>1047 DISPATCH</b>                            |      |                               |                   |                   |                   |                   |               |
| 1047  | 5105 | WAGES-HOURLY                  | \$ 175,635        | \$ 182,728        | \$ 168,000        | \$ 194,875        | 6.6%          |
| <i>4 full time dispatchers</i>                  |      |                               |                   |                   |                   |                   |               |
| 1047  | 5110 | WAGES-OVERTIME                | \$ 12,740         | \$ 23,000         | \$ 18,500         | \$ 21,500         | -6.5%         |
| 1047  | 5115 | WAGES-PART TIME               | \$ 1,930          | \$ 7,267          | \$ 9,352          | \$ 7,500          | 3.2%          |
| <i>Weekly vacant shift</i>                      |      |                               |                   |                   |                   |                   |               |
| 1047  | 5138 | WAGES-OT MUTUAL AID           | \$ 6,250          | \$ 2,500          | \$ 5,755          | \$ 2,500          | 0.0%          |
| <i>R1047-4515 BH in MD</i>                      |      |                               |                   |                   |                   |                   |               |
| 1047  | 5150 | WAGES-HOLIDAY LEAVE           | \$ 7,663          | \$ 7,783          | \$ 7,563          | \$ 8,223          | 5.7%          |
| 1047  | 5337 | CONT SRV-MUTUAL AID MT DES    | \$ 8,404          | \$ 3,500          | \$ 8,854          | \$ 3,500          | 0.0%          |
| <i>MD in BH</i>                                 |      |                               |                   |                   |                   |                   |               |
| 1047  | 5368 | CONT SRV-COMPUTER LIC & SPPT  | \$ 1,422          | \$ 1,644          | \$ 1,300          | \$ 1,644          | 0.0%          |
| <i>Voice Recrder Mt./Open Fox</i>               |      |                               |                   |                   |                   |                   |               |
| 1047  | 5500 | UTIL-911 LINES                | \$ 664            | \$ 672            | \$ 675            | \$ 672            | 0.0%          |
| 1047  | 5502 | UTIL-DMV COMPUTER LINE        | \$ 1,440          | \$ 1,560          | \$ 1,300          | \$ 1,560          | 0.0%          |
| 1047  | 5504 | UTIL-ELECTRICITY RADIO TWR    | \$ 1,143          | \$ 1,200          | \$ 1,070          | \$ 1,200          | 0.0%          |
| 1047  | 5644 | REPAIRS-MISC DISPATCH EQP     | \$ 2,895          | \$ 2,500          | \$ 316            | \$ 2,500          | 0.0%          |
| 1047  | 5704 | EQP PURCH-OPERATING           | \$ -              | \$ 500            | \$ 431            | \$ 500            | 0.0%          |
| <b>TOTAL DISPATCH</b>                           |      |                               | <b>\$ 220,185</b> | <b>\$ 234,854</b> | <b>\$ 223,116</b> | <b>\$ 246,174</b> | <b>4.8%</b>   |
| <b>1049 PUBLIC SAFETY &amp; TOWN HILL BLDGS</b> |      |                               |                   |                   |                   |                   |               |
| 1049  | 5332 | CONT SRV-GENERATORS           | \$ 2,158          | \$ 1,130          | \$ 1,173          | \$ 1,130          | 0.0%          |
| 1049  | 5504 | UTIL-ELECTRICITY              | \$ 12,878         | \$ 14,500         | \$ 13,200         | \$ 14,732         | 1.6%          |
| 1049  | 5508 | UTIL-HEATING OIL              | \$ 12,633         | \$ 11,000         | \$ 9,500          | \$ 11,160         | 1.5%          |
| 1049  | 5520 | UTIL-PROPANE                  | \$ 3,288          | \$ 4,810          | \$ 4,730          | \$ 4,810          | 0.0%          |
| 1049  | 5524 | UTIL-SEWER                    | \$ 6,190          | \$ 6,484          | \$ 6,357          | \$ 6,600          | 1.8%          |
| 1049  | 5530 | UTIL-WATER                    | \$ 2,736          | \$ 2,620          | \$ 2,500          | \$ 2,800          | 6.9%          |
| 1049  | 5602 | REPAIRS-BUILDINGS             | \$ 5,935          | \$ 2,600          | \$ 3,139          | \$ 3,100          | 19.2%         |
| 1049  | 5616 | REPAIRS-ELECTRICAL            | \$ -              | \$ 460            | \$ 453            | \$ 600            | 30.4%         |
| 1049  | 5702 | EQP PURCH-TRAINING EQPT       | \$ -              | \$ 6,000          | \$ 5,700          | \$ -              | -100.0%       |
| 1049  | 5832 | PERMITS & FEES                | \$ 113            | \$ 300            | \$ 240            | \$ 300            | 0.0%          |
| <b>TOTAL PUBLIC SAFETY BLDG</b>                 |      |                               | <b>\$ 45,930</b>  | <b>\$ 49,904</b>  | <b>\$ 46,992</b>  | <b>\$ 45,232</b>  | <b>-9.4%</b>  |
| <b>1051 STREET LIGHTS</b>                       |      |                               |                   |                   |                   |                   |               |
| 1051  | 5526 | UTIL-STREET LIGHTS -ELEC RENT | \$ 62,729         | \$ 63,575         | \$ 50,000         | \$ 15,000         | -76.4%        |
| <i>351 converted to LED's w/smart controls</i>  |      |                               |                   |                   |                   |                   |               |
| <i>120 decorative lights to LED</i>             |      |                               |                   |                   |                   |                   |               |
| 1051  | 5656 | REPAIRS-STREET LIGHTS         | \$ 3,196          | \$ 8,000          | \$ 5,000          | \$ 5,000          | -37.5%        |
| <b>TOTAL STREET LIGHTS</b>                      |      |                               | <b>\$ 65,925</b>  | <b>\$ 71,575</b>  | <b>\$ 55,000</b>  | <b>\$ 20,000</b>  | <b>-72.1%</b> |
| <b>1053 HARBOR</b>                              |      |                               |                   |                   |                   |                   |               |
| 1053  | 5105 | WAGES-HOURLY-HARBORMASTER     | \$ 57,607         | \$ 57,720         | \$ 57,720         | \$ 58,822         | 1.9%          |
| 1053  | 5110 | WAGES-OVERTIME                | \$ 3,476          | \$ 4,977          | \$ 4,800          | \$ 4,977          | 0.0%          |
| 1053  | 5130 | WAGES-SUMMER/SEASONAL         | \$ 9,214          | \$ 9,738          | \$ 9,500          | \$ 9,900          | 1.7%          |
| 1053  | 5320 | CONT SRV-RUBBISH DISPOSAL     | \$ -              | \$ -              | \$ 440            | \$ 440            | 0.0%          |
| 1053  | 5364 | CONT SRV-ST SUBMRGD L LEASE   | \$ -              | \$ -              | \$ -              | \$ 3,502          | 100.0%        |
| 1053  | 5410 | SUPPLIES-UNIFORMS & CLOTHING  | \$ 371            | \$ 452            | \$ 452            | \$ 452            | 0.0%          |
| 1053  | 5412 | SUPPLIES-COMPTR SUPPLIES      | \$ 111            | \$ 303            | \$ 303            | \$ 303            | 0.0%          |
| 1053  | 5418 | SUPPLIES-FORMS/RECEIPTS & ETC | \$ -              | \$ 190            | \$ 190            | \$ 190            | 0.0%          |
| 1053  | 5436 | SUPPLIES-OFFICE SUPPLIES      | \$ -              | \$ 219            | \$ 219            | \$ 219            | 0.0%          |
| 1053  | 5438 | SUPPLIES-OPERATING SUPPLIES   | \$ 1,774          | \$ 1,208          | \$ 1,208          | \$ 1,208          | 0.0%          |
| 1053  | 5458 | SUPPLIES-VEHCL/BOAT SUPPLIES  | \$ -              | \$ 455            | \$ 455            | \$ 455            | 0.0%          |
| 1053  | 5504 | UTIL-ELECTRICITY              | \$ 12,924         | \$ 12,000         | \$ 12,200         | \$ 12,400         | 3.3%          |
| 1053  | 5516 | UTIL-MOTOR FUEL-UNLEAD GAS    | \$ 575            | \$ 491            | \$ 491            | \$ 491            | 0.0%          |
| 1053  | 5524 | UTIL-SEWER                    | \$ 530            | \$ 600            | \$ 580            | \$ 600            | 0.0%          |
| 1053  | 5528 | UTIL-TELEPHONE & CELLULAR     | \$ 1,081          | \$ 950            | \$ 950            | \$ 950            | 0.0%          |
| 1053  | 5530 | UTIL-WATER                    | \$ 3,100          | \$ 2,800          | \$ 2,800          | \$ 2,900          | 3.6%          |
| 1053  | 5602 | REPAIRS-BUILDNGS/HEAT SYSTM   | \$ 2,183          | \$ 500            | \$ 900            | \$ 500            | 0.0%          |
| 1053  | 5618 | REPAIRS-EQUIPMENT & GEN       | \$ 687            | \$ 1,400          | \$ 1,975          | \$ 1,400          | 0.0%          |
| 1053  | 5620 | REPAIRS-FLOATS & PIERS        | \$ 28,562         | \$ 26,500         | \$ 25,400         | \$ 26,500         | 0.0%          |
| 1053  | 5658 | REPAIRS-VEHCL/BOAT REPAIRS    | \$ 750            | \$ 1,400          | \$ 1,400          | \$ 1,400          | 0.0%          |



|  |      |                                | 2019              | 2020              | 2020              | 2021              | FY21 VS       |
|--|------|--------------------------------|-------------------|-------------------|-------------------|-------------------|---------------|
|  |      |                                | ACTUAL            | ORIG BUD          | PROJECTION        | TWN COUN          | FY20          |
|  |      |                                |                   |                   |                   |                   | ORIG BUD      |
| <b>1053 HARBOR CONTINUED</b>                           |      |                                |                   |                   |                   |                   |               |
| 1053   | 5704 | EQP PURCH-OPERATING            | \$ -              | \$ 250            | \$ 250            | \$ 250            | 0.0%          |
| 1053   | 5804 | BANK & CREDIT CARD FEES        | \$ 2,846          | \$ 2,500          | \$ 2,500          | \$ 2,500          | 0.0%          |
| 1053   | 5808 | PROFESSIONAL DUES & LICENSES   | \$ 225            | \$ 150            | \$ 150            | \$ 150            | 0.0%          |
| 1053   | 5822 | INSURANCES-GEN LIAB-FRRY TRM   | \$ -              | \$ -              | \$ -              | \$ 5,500          | 0.0%          |
| <i>50% of FTrm liab.-balance to CrShip</i>             |      |                                |                   |                   |                   |                   |               |
| 1053   | 5830 | MARINE RESOURCES COMMITTEE     | \$ -              | \$ 245            | \$ 245            | \$ 245            | 0.0%          |
| 1053   | 5836 | POSTAGE & SHIP COSTS           | \$ 60             | \$ 85             | \$ 85             | \$ 85             | 0.0%          |
| 1053   | 5844 | TRAINING/WORKSHOPS/ETC         | \$ 307            | \$ 150            | \$ 150            | \$ 150            | 0.0%          |
| 1053   | 5846 | TRAVEL RMS MILES & MEALS       | \$ 338            | \$ 475            | \$ 350            | \$ 475            | 0.0%          |
| <b>TOTAL HARBOR</b>                                    |      |                                | <b>\$ 126,722</b> | <b>\$ 125,758</b> | <b>\$ 125,713</b> | <b>\$ 136,964</b> | <b>8.9%</b>   |
| <b>1059 PARKS &amp; RECREATION</b>                     |      |                                |                   |                   |                   |                   |               |
| 1059   | 5310 | CONT SRV-GLEN MARY CLEANING    | \$ 1,520          | \$ 1,580          | \$ 1,675          | \$ 1,675          | 6.0%          |
| 1059   | 5320 | CONT SRV-RUBBISH DISP          | \$ 6,000          | \$ 6,300          | \$ 6,300          | \$ 6,300          | 0.0%          |
| 1059   | 5328 | CONT SRV-FLOWERS & GARDENS     | \$ 31,149         | \$ 32,000         | \$ 32,000         | \$ 30,000         | -6.3%         |
| <i>Bid contract was less</i>                           |      |                                |                   |                   |                   |                   |               |
| 1059   | 5348 | CONT SRV-MOWING/GRNDS MAINT    | \$ 41,865         | \$ 45,000         | \$ 42,090         | \$ 47,000         | 4.4%          |
| <i>Add Rt.3 esplanade &amp; H.Cove</i>                 |      |                                |                   |                   |                   |                   |               |
| 1059   | 5354 | CONT SRV-PEST & FERT CONTRL    | \$ 16,590         | \$ 18,010         | \$ 16,210         | \$ 18,010         | 0.0%          |
| 1059   | 5378 | CONT SRV-TESTNG-EQUIPMENT      | \$ 228            | \$ 500            | \$ 500            | \$ 500            | 0.0%          |
| 1059   | 5406 | SUPPLIES-CEMETERY FLAGS        | \$ 252            | \$ 176            | \$ 176            | \$ 176            | 0.0%          |
| 1059   | 5424 | SUPPLIES-G MRY HYPOCHLORITE    | \$ 2,999          | \$ 3,500          | \$ 3,500          | \$ 3,500          | 0.0%          |
| 1059   | 5438 | SUPPLIES-OPERATING SUPPLIES    | \$ 2,751          | \$ 6,800          | \$ 5,736          | \$ 6,800          | 0.0%          |
| 1059   | 5504 | UTIL-ELECTRICITY               | \$ 7,850          | \$ 9,000          | \$ 8,800          | \$ 9,000          | 0.0%          |
| 1059   | 5524 | UTIL-GLEN MARY SEWER           | \$ 203            | \$ 410            | \$ 410            | \$ 410            | 0.0%          |
| 1059   | 5528 | UTIL-GLEN MARY TELEPHONE       | \$ 287            | \$ 260            | \$ 210            | \$ 260            | 0.0%          |
| 1059   | 5530 | UTIL-WATER                     | \$ 22,212         | \$ 21,000         | \$ 21,000         | \$ 21,000         | 0.0%          |
| 1059   | 5602 | REPAIRS-GL MARY BUILDING REPRS | \$ -              | \$ -              | \$ -              | \$ 500            | 0.0%          |
| <i>Repaint to non-skid coating</i>                     |      |                                |                   |                   |                   |                   |               |
| 1059   | 5606 | REPAIRS-CEMETERIES             | \$ -              | \$ 1,522          | \$ 1,522          | \$ 1,522          | 0.0%          |
| 1059   | 5618 | REPAIRS-FACILITIES EQUIPMNT    | \$ 3,298          | \$ 5,072          | \$ 5,072          | \$ 5,072          | 0.0%          |
| 1059   | 5622 | REPAIRS-GENERAL                | \$ 2,863          | \$ 3,554          | \$ 4,000          | \$ 3,554          | 0.0%          |
| 1059   | 5704 | EQP PURCH-OPERATING            | \$ 11             | \$ 1,700          | \$ 1,700          | \$ 1,700          | 0.0%          |
| <b>SUBTOTAL PARKS &amp; RECREATION</b>                 |      |                                | <b>\$ 140,076</b> | <b>\$ 156,384</b> | <b>\$ 150,901</b> | <b>\$ 156,979</b> | <b>0.4%</b>   |
| <b>NON-PROFIT AGENCIES</b>                             |      |                                |                   |                   |                   |                   |               |
| 1059   | 5926 | 4TH OF JULY EVENTS             | \$ 11,089         | \$ 15,000         | \$ 15,000         | \$ 15,300         | 2.0%          |
| 1059   | 5928 | BAR HARBOR BAND                | \$ 11,428         | \$ 11,428         | \$ 11,428         | \$ 11,656         | 2.0%          |
| 1059   | 5930 | JESUP MEMORIAL LIBRARY         | \$ 150,000        | \$ 150,000        | \$ 150,000        | \$ 153,000        | 2.0%          |
| 1059   | 5932 | VILLAGE HOLIDAYS DECORATIONS   | \$ 3,765          | \$ 5,765          | \$ 5,765          | \$ 5,880          | 2.0%          |
| 1059   | 5934 | YMCA                           | \$ 100,000        | \$ 100,000        | \$ 100,000        | \$ 102,000        | 2.0%          |
| <b>SUBTOTAL NON-PROFIT AGENCIES</b>                    |      |                                | <b>\$ 276,282</b> | <b>\$ 282,193</b> | <b>\$ 282,193</b> | <b>\$ 287,836</b> | <b>2.0%</b>   |
| <b>TOTAL PARKS &amp; RECREATION</b>                    |      |                                | <b>\$ 416,358</b> | <b>\$ 438,577</b> | <b>\$ 433,094</b> | <b>\$ 444,815</b> | <b>1.4%</b>   |
| <b>1066 GENERAL ASSISTANCE</b>                         |      |                                |                   |                   |                   |                   |               |
| 1066   | 5912 | GA-ELECTRICTY                  | \$ -              | \$ 121            | \$ 121            | \$ 121            | 0.0%          |
| 1066   | 5914 | GA-FOOD                        | \$ -              | \$ 58             | \$ 140            | \$ 194            | 234.5%        |
| <i>Allows for monthly max for 1 person</i>             |      |                                |                   |                   |                   |                   |               |
| 1066   | 5916 | GA-HEAT                        | \$ -              | \$ -              | \$ -              | \$ 280            | 0.0%          |
| <i>Allows for one 100 gal fillup</i>                   |      |                                |                   |                   |                   |                   |               |
| 1066   | 5918 | GA-HOUSEHOLD/OTHER             | \$ -              | \$ 16             | \$ 30             | \$ 45             | 181.3%        |
| <i>Allows for monthly max for 1-2 person household</i> |      |                                |                   |                   |                   |                   |               |
| 1066   | 5920 | GA-MISC-BURIAL COSTS           | \$ -              | \$ 197            | \$ 197            | \$ 1,025          | 420.3%        |
| <i>Allows for max for 1 cremation</i>                  |      |                                |                   |                   |                   |                   |               |
| 1066   | 5922 | GA-RENT                        | \$ 496            | \$ 795            | \$ 795            | \$ 795            | 0.0%          |
| <b>TOTAL GENERAL ASSISTANCE</b>                        |      |                                | <b>\$ 496</b>     | <b>\$ 1,187</b>   | <b>\$ 1,283</b>   | <b>\$ 2,460</b>   | <b>107.2%</b> |

|   |                             |                                 | 2019              | 2020              | 2020              | 2021              | FY21 VS     |
|---|-----------------------------|---------------------------------|-------------------|-------------------|-------------------|-------------------|-------------|
|   |                             |                                 | ACTUAL            | ORIG BUD          | PROJECTION        | TWN COUN          | FY20        |
|   |                             |                                 |                   |                   |                   |                   | ORIG BUD    |
| <b>1068 COOPERATING AGENCIES</b>        |                             |                                 |                   |                   |                   |                   |             |
| 1068                                    | 5940                        | SOC AGENCY-ACADIAN YOUTH SPORTS | \$ 444            | \$ 444            | \$ 444            | \$ 453            | 2.0%        |
| 1068                                    | 5942                        | SOC AGENCY-AMER RED CROSS       | \$ 2,100          | \$ 2,100          | \$ 2,100          | \$ 2,142          | 2.0%        |
| 1068                                    | 5944                        | SOC AGENCY-BH FOOD PANTRY       | \$ 7,099          | \$ 7,099          | \$ 7,099          | \$ 7,241          | 2.0%        |
| 1068                                    | 5946                        | SOC AGENCY-BH HIST SOCIETY      | \$ 1,331          | \$ 1,331          | \$ 1,331          | \$ 1,358          | 2.0%        |
| 1068                                    | 5948                        | SOC AGENCY-CH&C COUNSL SERV     | \$ 557            | \$ 557            | \$ 557            | \$ -              | -100.0%     |
| <i>No applic. submitted by deadline</i> |                             |                                 |                   |                   |                   |                   |             |
| 1068                                    | 5950                        | SOC AGENCY-DOWNEAST TRANS       | \$ 1,911          | \$ 1,911          | \$ 1,911          | \$ 1,949          | 2.0%        |
| 1068                                    | 5952                        | SOC AGENCY-EASTERN AREA AGING   | \$ 3,500          | \$ 3,500          | \$ 3,500          | \$ 3,570          | 2.0%        |
| 1068                                    | 5954                        | SOC AGENCY-NO LIGHT HOMECR      | \$ 8,012          | \$ 8,012          | \$ 8,012          | \$ 8,172          | 2.0%        |
| 1068                                    | 5956                        | SOC AGENCY-WIC-ME FAMILY PLANNG | \$ 985            | \$ 985            | \$ 985            | \$ 1,005          | 2.0%        |
| 1068                                    | 5957                        | SOC AGENCY-DOWNEAST HORIZNS     | \$ 525            | \$ 525            | \$ 525            | \$ 536            | 2.1%        |
| 1068                                    | 5958                        | SOC AGENCY-HULL COVE NEIGH      | \$ 4,216          | \$ 4,216          | \$ 4,216          | \$ 4,300          | 2.0%        |
| 1068                                    | 5960                        | SOC AGENCY-ISLAND CONNECT       | \$ 5,382          | \$ 5,382          | \$ 5,382          | \$ 5,490          | 2.0%        |
| 1068                                    | 5962                        | SOC AGENCY-DWNEAST COM. PARTNR  | \$ -              | \$ 7,589          | \$ 7,589          | \$ 7,740          | 2.0%        |
| 1068                                    | 5964                        | SOC AGENCY-MDI NURSNG ASSC      | \$ -              | \$ 5,000          | \$ 5,000          | \$ 5,100          | 2.0%        |
| 1068                                    | 5965                        | SOC AGENCY-HOSPICE OF HANCK CTY | \$ 630            | \$ 630            | \$ 630            | \$ 643            | 2.1%        |
| 1068                                    | 5966                        | SOC AGENCY-TOWN HILL V.I.S      | \$ 5,250          | \$ 5,250          | \$ 5,250          | \$ 5,355          | 2.0%        |
| 1068                                    | 5967                        | SOC AGENCY-MDI CAMPFIRE COALITN | \$ 3,150          | \$ 3,150          | \$ 3,150          | \$ 3,213          | 2.0%        |
| <b>TOTAL</b>                            | <b>COOPERATING AGENCIES</b> |                                 | <b>\$ 45,092</b>  | <b>\$ 57,681</b>  | <b>\$ 57,681</b>  | <b>\$ 58,267</b>  | <b>1.0%</b> |
| <b>1070 COMFORT STATIONS</b>            |                             |                                 |                   |                   |                   |                   |             |
| 1070                                    | 5310                        | CONT SRV-CLEANING SERVICES      | \$ 59,124         | \$ 62,804         | \$ 62,804         | \$ 65,166         | 3.8%        |
| <i>5% incr. to base contract</i>        |                             |                                 |                   |                   |                   |                   |             |
| 1070                                    | 5364                        | CONT SRV-RENTAL OF EQPMNT       | \$ 2,071          | \$ 1,964          | \$ 1,964          | \$ 1,976          | 0.6%        |
| <i>5 yr average</i>                     |                             |                                 |                   |                   |                   |                   |             |
| 1070                                    | 5378                        | CONT SRV-TESTNG-EQUIPMENT       | \$ 51             | \$ 210            | \$ 210            | \$ 210            | 0.0%        |
| 1070                                    | 5408                        | SUPPLIES-CLEAN SOAP/T.PAPER     | \$ 13,966         | \$ 15,100         | \$ 15,100         | \$ 14,752         | -2.3%       |
| <i>5 yr average</i>                     |                             |                                 |                   |                   |                   |                   |             |
| 1070                                    | 5504                        | UTIL-ELECTRICITY-               | \$ 3,342          | \$ 3,200          | \$ 3,000          | \$ 3,200          | 0.0%        |
| 1070                                    | 5520                        | UTIL-PROPANE -NEWPORT DR        | \$ 700            | \$ 760            | \$ 760            | \$ 760            | 0.0%        |
| 1070                                    | 5524                        | UTIL-SEWER                      | \$ 4,956          | \$ 5,944          | \$ 5,944          | \$ 5,944          | 0.0%        |
| 1070                                    | 5530                        | UTIL-WATER                      | \$ 3,837          | \$ 4,000          | \$ 4,000          | \$ 4,000          | 0.0%        |
| 1070                                    | 5602                        | REPAIRS-BUILDINGS               | \$ 3,235          | \$ 2,181          | \$ 1,700          | \$ 2,842          | 30.3%       |
| <i>5 yr average</i>                     |                             |                                 |                   |                   |                   |                   |             |
| 1070                                    | 5618                        | REPAIRS-EQUIPMENT               | \$ 2,393          | \$ -              | \$ -              | \$ -              | 0.0%        |
| 1070                                    | 5636                        | REPAIRS-PLUMBING & FIXT         | \$ 6,694          | \$ 3,565          | \$ 2,940          | \$ 4,923          | 38.1%       |
| <i>5 yr average</i>                     |                             |                                 |                   |                   |                   |                   |             |
| <b>TOTAL</b>                            | <b>COMFORT STATIONS</b>     |                                 | <b>\$ 100,368</b> | <b>\$ 99,728</b>  | <b>\$ 98,422</b>  | <b>\$ 103,773</b> | <b>4.1%</b> |
| <b>1075 PUBLIC WORKS</b>                |                             |                                 |                   |                   |                   |                   |             |
| 1075                                    | 5100                        | WAGES-SALARIES-PW DIRECTOR      | \$ 92,053         | \$ 93,712         | \$ 71,000         | \$ 95,212         | 1.6%        |
| 1075                                    | 5105                        | WAGES-HOURLY                    | \$ 46,083         | \$ 46,779         | \$ 46,700         | \$ 48,547         | 3.8%        |
| 1075                                    | 5110                        | WAGES-OVERTIME                  | \$ 4,180          | \$ 3,500          | \$ 3,500          | \$ 3,500          | 0.0%        |
| 1075                                    | 5326                        | CONT SRV-ENG & SURVEYING        | \$ 1,500          | \$ 3,500          | \$ 1,800          | \$ 3,500          | 0.0%        |
| 1075                                    | 5334                        | CONT SRV-GEN'L & PROF FEES      | \$ 355            | \$ 800            | \$ -              | \$ 800            | 0.0%        |
| 1075                                    | 5368                        | CONT SRV-COMPUTER LIC & SPPT    | \$ 784            | \$ 760            | \$ 760            | \$ 760            | 0.0%        |
| 1075                                    | 5438                        | SUPPLIES-OPERATING SUPPLIES     | \$ 705            | \$ 1,000          | \$ 1,000          | \$ 1,000          | 0.0%        |
| 1075                                    | 5458                        | SUPPLIES-VEHICLE SUPPLIES       | \$ 1,250          | \$ 500            | \$ 500            | \$ 1,500          | 200.0%      |
| <i>5 yr average is \$1600</i>           |                             |                                 |                   |                   |                   |                   |             |
| 1075                                    | 5514                        | UTIL-MOTOR FUEL-DIESEL          | \$ -              | \$ -              | \$ -              | \$ 2,350          | 0.0%        |
| <i>PWD Vehicle-change</i>               |                             |                                 |                   |                   |                   |                   |             |
| 1075                                    | 5516                        | UTIL-MOTOR FUEL-UNLEAD GAS      | \$ 1,062          | \$ 1,000          | \$ 1,000          | \$ -              | -100.0%     |
| <i>PWD truck is now diesel</i>          |                             |                                 |                   |                   |                   |                   |             |
| 1075                                    | 5528                        | UTIL-TELEPHONE & CELLULAR       | \$ 494            | \$ 760            | \$ 760            | \$ 760            | 0.0%        |
| 1075                                    | 5800                        | ADVERTISING                     | \$ -              | \$ -              | \$ 1,409          | \$ -              | 0.0%        |
| 1075                                    | 5808                        | PROFESSIONAL DUES & LICENSES    | \$ 486            | \$ 210            | \$ 400            | \$ 400            | 90.5%       |
| 1075                                    | 5846                        | TRAVEL RMS MILES & MEALS        | \$ -              | \$ 560            | \$ 300            | \$ 560            | 0.0%        |
| <b>TOTAL</b>                            | <b>PUBLIC WORKS</b>         |                                 | <b>\$ 148,951</b> | <b>\$ 153,081</b> | <b>\$ 129,129</b> | <b>\$ 158,889</b> | <b>3.8%</b> |

|  |      |                                | 2019       | 2020       | 2020       | 2021       | FY21 VS  |
|--|------|--------------------------------|------------|------------|------------|------------|----------|
|  |      |                                | ACTUAL     | ORIG BUD   | PROJECTION | TWN COUN   | FY20     |
|  |      |                                |            |            |            |            | ORIG BUD |
| <b>1077 HIGHWAY DIV</b>                        |      |                                |            |            |            |            |          |
| 1077   | 5100 | WAGES-SALARIES-HIWAY SUPT      | \$ 68,585  | \$ 73,300  | \$ 73,300  | \$ 74,766  | 2.0%     |
| 1077   | 5105 | WAGES-HOURLY (10)              | \$ 417,598 | \$ 454,334 | \$ 433,000 | \$ 462,613 | 1.8%     |
| 1077   | 5110 | WAGES-OVERTIME (MAY-OCT)       | \$ 44,760  | \$ 41,603  | \$ 41,603  | \$ 42,000  | 1.0%     |
| 1077   | 5140 | WAGES-WINTER OVRTM (NOV-APRL)  | \$ 64,097  | \$ 43,468  | \$ 46,815  | \$ 44,000  | 1.2%     |
| 1077   | 5255 | BEN-INNOCLULTNS & PHYS EXMS    | \$ 1,362   | \$ -       | \$ 290     | \$ 200     | 0.0%     |
| 1077   | 5300 | CONT SRV-ALARMS                | \$ 1,784   | \$ 600     | \$ 600     | \$ 600     | 0.0%     |
| 1077   | 5310 | CONT SRV-CLEANING SERVICES     | \$ 12,300  | \$ 12,600  | \$ 12,600  | \$ 12,600  | 0.0%     |
| 1077   | 5314 | CONT SRV-COPIER EQUIPMENT      | \$ 681     | \$ 700     | \$ 700     | \$ 700     | 0.0%     |
| 1077   | 5320 | CONT SRV-RUBBISH DISPOSAL      | \$ 1,014   | \$ 888     | \$ 888     | \$ 900     | 1.4%     |
| 1077   | 5344 | CONT SRV-LINE STRIP/CRACK SEAL | \$ 10,615  | \$ 28,425  | \$ 38,000  | \$ 28,425  | 0.0%     |
| 1077   | 5345 | CONT SRV-SNOWSTORM HAULING     | \$ 7,103   | \$ 9,178   | \$ 6,750   | \$ 8,000   | -12.8%   |
| 1077   | 5346 | CONT SRV-STORM DRAIN WORK      | \$ 2,000   | \$ -       | \$ -       | \$ -       | 0.0%     |
| 1077   | 5348 | CONT SRV-ROADSIDE MOWING       | \$ 3,360   | \$ 3,600   | \$ 3,528   | \$ 3,600   | 0.0%     |
| 1077   | 5368 | CONT SRV-COMPUTER LIC & SPPT   | \$ 4,205   | \$ 6,592   | \$ 3,512   | \$ 9,592   | 45.5%    |
| 1077   | 5370 | CONT SRV-SPRINKLERS            | \$ 885     | \$ 885     | \$ 885     | \$ 885     | 0.0%     |
| 1077   | 5378 | CONT SRV-TESTNG-EQUIPMENT      | \$ 60      | \$ 800     | \$ 800     | \$ 800     | 0.0%     |
| 1077   | 5380 | CONT SRV-DRUG TESTS & PHYS     | \$ 1,011   | \$ 780     | \$ 1,000   | \$ 1,000   | 28.2%    |
| <i>New Fed testing clearinghse</i>             |      |                                |            |            |            |            |          |
| 1077   | 5386 | CONT SRV-TREE PRUNING          | \$ 5,164   | \$ 6,500   | \$ 6,500   | \$ 6,500   | 0.0%     |
| 1077   | 5388 | CONT SRV-UNIFRM CLEAN/RNTAL    | \$ 7,595   | \$ 7,100   | \$ 7,100   | \$ 7,100   | 0.0%     |
| 1077   | 5410 | SUPPLIES-CLOTHING & SHOES      | \$ 5,181   | \$ 4,750   | \$ 4,200   | \$ 4,750   | 0.0%     |
| 1077   | 5412 | SUPPLIES-COPIER & CMPTR SUP    | \$ 1,576   | \$ 1,081   | \$ 1,587   | \$ 1,587   | 46.8%    |
| 1077   | 5436 | SUPPLIES-OFFICE SUPPLIES       | \$ 876     | \$ 1,275   | \$ 1,275   | \$ 1,275   | 0.0%     |
| 1077   | 5438 | SUPPLIES-OPERATING SUPPLIES    | \$ 8,732   | \$ 11,500  | \$ 11,085  | \$ 11,500  | 0.0%     |
| 1077   | 5444 | SUPPLIES-SAFETY SUPPLIES       | \$ 3,211   | \$ 3,500   | \$ 3,500   | \$ 4,000   | 14.3%    |
| <i>New hire-need chainsaw chaps</i>            |      |                                |            |            |            |            |          |
| 1077   | 5448 | SUPPLIES-SIGNAGE               | \$ 2,270   | \$ 6,375   | \$ 6,375   | \$ 6,375   | 0.0%     |
| 1077   | 5454 | SUPPLIES-TRASH BAGS            | \$ 5,476   | \$ 6,500   | \$ 6,500   | \$ 6,500   | 0.0%     |
| 1077   | 5458 | SUPPLIES-VEHICLE SUPPLIES      | \$ 50,970  | \$ 57,550  | \$ 59,836  | \$ 59,563  | 3.5%     |
| <i>5 year average</i>                          |      |                                |            |            |            |            |          |
| 1077   | 5504 | UTIL-ELECTRICITY               | \$ 14,843  | \$ 18,500  | \$ 18,288  | \$ 17,000  | -8.1%    |
| <i>5 year average</i>                          |      |                                |            |            |            |            |          |
| 1077   | 5508 | UTIL-HEATING OIL               | \$ 4,729   | \$ 3,457   | \$ 3,300   | \$ 3,457   | 0.0%     |
| 1077   | 5512 | UTIL-TW CABLE ACCESS           | \$ 754     | \$ 850     | \$ 850     | \$ 850     | 0.0%     |
| 1077   | 5514 | UTIL-MOTOR FUEL-DIESEL         | \$ 48,930  | \$ 47,109  | \$ 47,580  | \$ 43,000  | -8.7%    |
| <i>5 year average</i>                          |      |                                |            |            |            |            |          |
| 1077   | 5516 | UTIL-MOTOR FUEL-UNLEAD GAS     | \$ 8,168   | \$ 4,500   | \$ 4,300   | \$ 3,500   | -22.2%   |
| 1077   | 5518 | UTIL-MOTOR OILS & GREASE       | \$ 2,471   | \$ 4,750   | \$ 4,750   | \$ 4,750   | 0.0%     |
| 1077   | 5520 | UTIL-PROPANE                   | \$ 4,053   | \$ 4,537   | \$ 4,500   | \$ 4,537   | 0.0%     |
| 1077   | 5524 | UTIL-SEWER                     | \$ 1,081   | \$ 1,275   | \$ 1,275   | \$ 1,275   | 0.0%     |
| 1077   | 5528 | UTIL-TELEPHONE & CELLULAR      | \$ 1,470   | \$ 1,891   | \$ 2,000   | \$ 1,891   | 0.0%     |
| 1077   | 5530 | UTIL-WATER                     | \$ 3,381   | \$ 4,827   | \$ 6,100   | \$ 4,538   | -6.0%    |
| 1077   | 5532 | UTIL-WOOD PELLETS              | \$ 7,867   | \$ 6,500   | \$ 6,500   | \$ 6,500   | 0.0%     |
| 1077   | 5602 | REPAIRS-BUILDINGS              | \$ 17,895  | \$ 9,200   | \$ 5,904   | \$ 9,200   | 0.0%     |
| 1077   | 5604 | REPAIRS-CATCH BASN/MNHLS       | \$ 3,343   | \$ 3,500   | \$ 3,500   | \$ 3,500   | 0.0%     |
| 1077   | 5610 | REPAIRS-ASPHALT PATCH          | \$ 14,025  | \$ 18,432  | \$ 18,267  | \$ 16,932  | -8.1%    |
| 1077   | 5614 | REPAIRS-CULVERTS               | \$ 8,271   | \$ 9,657   | \$ 10,073  | \$ 9,657   | 0.0%     |
| 1077   | 5618 | REPAIRS-EQUIPMENT              | \$ 92      | \$ 2,318   | \$ 1,600   | \$ 2,318   | 0.0%     |
| 1077   | 5624 | REPAIRS-GRAVEL & FILL MAT'L    | \$ 19,792  | \$ 18,500  | \$ 18,500  | \$ 18,500  | 0.0%     |
| 1077   | 5638 | REPAIRS-PLW & SNDR PARTS       | \$ 23,040  | \$ 17,540  | \$ 18,176  | \$ 19,092  | 8.8%     |
| <i>5 year average</i>                          |      |                                |            |            |            |            |          |
| 1077   | 5644 | REPAIRS-RADIOS                 | \$ 631     | \$ 1,000   | \$ 700     | \$ 1,000   | 0.0%     |
| 1077   | 5654 | REPAIRS-SNOWPLOW DAMAGE        | \$ 78      | \$ 1,540   | \$ 1,540   | \$ 1,540   | 0.0%     |
| 1077   | 5658 | REPAIRS-VEHICLE REPAIRS        | \$ 2,501   | \$ 7,710   | \$ 5,000   | \$ 7,727   | 0.2%     |
| 1077   | 5662 | REPAIRS-WINTER SALT            | \$ 153,406 | \$ 122,351 | \$ 126,000 | \$ 130,000 | 6.3%     |
| <i>near 5 year average - current \$52.13/T</i> |      |                                |            |            |            |            |          |

|                                   |                    |                                | 2019                | 2020                | 2020                | 2021                | FY21 VS     |
|-----------------------------------|--------------------|--------------------------------|---------------------|---------------------|---------------------|---------------------|-------------|
|                                   |                    |                                | ACTUAL              | ORIG BUD            | PROJECTION          | TWN COUN            | FY20        |
|                                   |                    |                                |                     |                     |                     |                     | ORIG BUD    |
| <i>1077 HIGHWAY CONTINUED</i>     |                    |                                |                     |                     |                     |                     |             |
| 1077                              | 5664               | REPAIRS-WINTER SAND            | \$ 2,628            | \$ 3,000            | \$ 3,000            | \$ 3,000            | 0.0%        |
| 1077                              | 5704               | EQP PURCH-OPERATING            | \$ 1,534            | \$ 11,000           | \$ 10,089           | \$ 5,000            | -54.5%      |
| 1077                              | 5800               | ADVERTISING                    | \$ 3,654            | \$ 810              | \$ 1,200            | \$ 810              | 0.0%        |
| 1077                              | 5808               | PROFESSIONAL DUES & LICENSES   | \$ 90               | \$ 175              | \$ 175              | \$ 175              | 0.0%        |
| 1077                              | 5832               | PROFESSIONAL PERMITS & FEES    | \$ 518              | \$ 650              | \$ 650              | \$ 650              | 0.0%        |
| 1077                              | 5836               | POSTAGE & SHIP COSTS           | \$ 7                | \$ 361              | \$ 361              | \$ 361              | 0.0%        |
| 1077                              | 5844               | TRAINING/WORKSHOPS/ ETC        | \$ 475              | \$ 1,650            | \$ 800              | \$ 1,650            | 0.0%        |
| 1077                              | 5846               | TRAVEL RMS MILES & MEALS       | \$ 41               | \$ 195              | \$ 195              | \$ 195              | 0.1%        |
| <b>TOTAL</b>                      | <b>HIGHWAY DIV</b> |                                | <b>\$ 1,082,238</b> | <b>\$ 1,111,669</b> | <b>\$ 1,097,402</b> | <b>\$ 1,122,436</b> | <b>1.0%</b> |
| <b>1079 SOLID WASTE</b>           |                    |                                |                     |                     |                     |                     |             |
| 1079                              | 5105               | WAGES-HOURLY                   | \$ 137,572          | \$ 132,122          | \$ 132,000          | \$ 135,762          | 2.8%        |
| 1079                              | 5110               | WAGES-OVERTIME                 | \$ 7,644            | \$ 8,191            | \$ 7,717            | \$ 8,191            | 0.0%        |
| 1079                              | 5130               | WAGES-SUMMER/SEASONAL          | \$ 10,136           | \$ -                | \$ -                | \$ -                | 0.0%        |
| 1079                              | 5255               | BEN-INOCULTNS & PHYS EXMS      | \$ 573              | \$ 375              | \$ 375              | \$ 375              | 0.0%        |
| 1079                              | 5316               | CONT SRV-DISPOSAL-HAULING      | \$ 93,580           | \$ 102,157          | \$ 110,000          | \$ 102,157          | 0.0%        |
|                                   |                    | <i>\$18.89/Tn</i>              |                     |                     |                     |                     |             |
| 1079                              | 5317               | CONT SRV-DISP S.SRT HAUL       | \$ 49,984           | \$ 40,250           | \$ 50,000           | \$ 40,420           | 0.4%        |
|                                   |                    | <i>\$350/load</i>              |                     |                     |                     |                     |             |
| <i>1079 SOLID WASTE CONTINUED</i> |                    |                                |                     |                     |                     |                     |             |
| 1079                              | 5318               | CONT SRV-DISPOSAL-HAZ WASTE    | \$ 7,134            | \$ 4,000            | \$ 6,500            | \$ 4,000            | 0.0%        |
| 1079                              | 5320               | CONT SRV-DISPOSAL-OTHER        | \$ 13,181           | \$ 8,240            | \$ 8,240            | \$ 8,240            | 0.0%        |
|                                   |                    | <i>\$152/Tn</i>                |                     |                     |                     |                     |             |
| 1079                              | 5321               | CONT SRV-DISP SNG SRT TIP FEES | \$ 66,832           | \$ 20,610           | \$ 23,000           | \$ 23,000           | 11.6%       |
|                                   |                    | <i>\$35/Tn</i>                 |                     |                     |                     |                     |             |
| 1079                              | 5322               | CONT SRV-DISP-MSW TIP FEES     | \$ 351,748          | \$ 383,074          | \$ 377,593          | \$ 389,000          | 1.5%        |
|                                   |                    | <i>\$72/Tn @ June'20</i>       |                     |                     |                     |                     |             |
| 1079                              | 5323               | CONT SRV-DSPSL-FIBER REBATES   | \$ (25,879)         | \$ (27,039)         | \$ (29,000)         | \$ (28,350)         | 4.8%        |
| 1079                              | 5364               | CONT SRV-RENTAL OF EQPMNT      | \$ 3,525            | \$ 1,000            | \$ 1,500            | \$ -                | -100.0%     |
| 1079                              | 5388               | CONT SRV-UNIFRM CLEAN/RNTAL    | \$ 3,510            | \$ 3,400            | \$ 3,036            | \$ 3,500            | 2.9%        |
| 1079                              | 5410               | SUPPLIES-UNIFORMS/SHOE & CLOTH | \$ 1,066            | \$ 1,443            | \$ 1,443            | \$ 1,500            | 4.0%        |
| 1079                              | 5436               | SUPPLIES-OFFICE SUPPLIES       | \$ 102              | \$ -                | \$ -                | \$ -                | 0.0%        |
| 1079                              | 5438               | SUPPLIES-OPERATING SUPPLIES    | \$ 8,475            | \$ 3,581            | \$ 4,361            | \$ 3,581            | 0.0%        |
| 1079                              | 5444               | SUPPLIES-SAFETY SUPPLIES       | \$ 1,846            | \$ 848              | \$ 800              | \$ 1,000            | 17.9%       |
| 1079                              | 5458               | SUPPLIES-VEHICLE SUPPLIES      | \$ 11,971           | \$ 5,500            | \$ 8,109            | \$ 5,500            | 0.0%        |
|                                   |                    | <i>Trucks and Trailers(3)</i>  |                     |                     |                     |                     |             |
| 1079                              | 5504               | UTIL-ELECTRICITY               | \$ 12,516           | \$ 7,600            | \$ 8,000            | \$ 8,000            | 5.3%        |
| 1079                              | 5514               | UTIL-MOTOR FUEL-DIESEL         | \$ 665              | \$ 3,622            | \$ 3,622            | \$ 3,000            | -17.2%      |
| 1079                              | 5516               | UTIL-MOTOR FUEL-UNLEAD GAS     | \$ -                | \$ -                | \$ -                | \$ 1,000            | 0.0%        |
|                                   |                    | <i>Superintendent Truck</i>    |                     |                     |                     |                     |             |
| 1079                              | 5520               | UTIL-PROPANE                   | \$ 865              | \$ 2,500            | \$ 2,500            | \$ 250              | -90.0%      |
| 1079                              | 5524               | UTIL-SEWER                     | \$ 417              | \$ 2,995            | \$ 2,600            | \$ 1,500            | -49.9%      |
| 1079                              | 5528               | UTIL-TELEPHONE & CELLULAR      | \$ 352              | \$ 404              | \$ 404              | \$ 404              | 0.0%        |
| 1079                              | 5530               | UTIL-WATER                     | \$ 1,954            | \$ 2,400            | \$ 2,323            | \$ 2,400            | 0.0%        |
| 1079                              | 5602               | REPAIRS-BUILDINGS/PLANTS       | \$ 3,711            | \$ 2,200            | \$ 1,500            | \$ 2,200            | 0.0%        |
| 1079                              | 5618               | REPAIRS-EQUIPMENT              | \$ 1,332            | \$ 580              | \$ 1,332            | \$ 1,000            | 72.4%       |
| 1079                              | 5658               | REPAIRS-VEHICLE REPAIRS        | \$ -                | \$ 2,500            | \$ 1,000            | \$ 2,500            | 0.0%        |
|                                   |                    | <i>Truck &amp; 3 trailers</i>  |                     |                     |                     |                     |             |
| 1079                              | 5704               | EQP PURCH-OPERATING            | \$ 589              | \$ 2,280            | \$ 2,200            | \$ 500              | -78.1%      |
|                                   |                    | <i>Generator</i>               |                     |                     |                     |                     |             |
| 1079                              | 5800               | ADVERTISING                    | \$ 305              | \$ 314              | \$ 314              | \$ 400              | 27.3%       |
| 1079                              | 5808               | PROFESSIONAL DUES & LICENSES   | \$ -                | \$ 263              | \$ 263              | \$ -                | -100.0%     |
| 1079                              | 5820               | DUES-MUN REVIEW COM            | \$ 6,993            | \$ 6,743            | \$ 6,760            | \$ 7,000            | 3.8%        |
| 1079                              | 5832               | FACILITY PERMITS & FEES        | \$ 455              | \$ 1,387            | \$ 1,387            | \$ 500              | -63.9%      |
| <b>TOTAL</b>                      | <b>SOLID WASTE</b> |                                | <b>\$ 773,154</b>   | <b>\$ 723,540</b>   | <b>\$ 739,879</b>   | <b>\$ 728,530</b>   | <b>0.7%</b> |
| <b>SUBTOTAL - DEPARTMENTAL</b>    |                    |                                | <b>\$ 8,797,085</b> | <b>\$ 9,181,601</b> | <b>\$ 9,050,871</b> | <b>\$ 9,570,350</b> | <b>4.2%</b> |

|  |      |                             | 2019                 | 2020                 | 2020                 | 2021                 | FY21 VS      |
|--|------|-----------------------------|----------------------|----------------------|----------------------|----------------------|--------------|
|  |      |                             | ACTUAL               | ORIG BUD             | PROJECTION           | TWN COUN             | FY20         |
|  |      |                             |                      |                      |                      |                      | ORIG BUD     |
| <b>1086 ASSESSMENTS</b>                    |      |                             |                      |                      |                      |                      |              |
| 1086                                       | 5900 | ASSESSMENTS-COUNTY          | \$ 698,528           | \$ 735,028           | \$ 735,028           | \$ 786,763           | 7.0%         |
| 1086                                       | 5902 | ASSESSMENTS-HIGH SCHOOL     | \$ 3,152,145         | \$ 3,140,660         | \$ 3,140,660         | \$ 3,338,722         | 6.3%         |
| 1086                                       | 5904 | ASSESSMENT-TAX OVERLAY      | \$ -                 | \$ 48,332            | \$ -                 | \$ 48,332            | 0.0%         |
| <b>TOTAL ASSESSMENTS</b>                   |      |                             | <b>\$ 3,850,673</b>  | <b>\$ 3,924,020</b>  | <b>\$ 3,875,688</b>  | <b>\$ 4,173,817</b>  | <b>6.4%</b>  |
| <b>1088 OPER TRANSFERS OUT</b>             |      |                             |                      |                      |                      |                      |              |
| 1088                                       | 5980 | TRANSFERS-TO CIP PROGRAM    | \$ 2,296,005         | \$ 2,508,273         | \$ 2,518,273         | \$ 2,189,694         | -12.7%       |
| 1088                                       | 5982 | TRANSFERS-TO ELEMENTARY SCH | \$ 5,430,046         | \$ 5,674,670         | \$ 5,674,670         | \$ 5,763,043         | 1.6%         |
| <b>TOTAL OPER TRANSFERS TO OTHER FUNDS</b> |      |                             | <b>\$ 7,726,051</b>  | <b>\$ 8,182,943</b>  | <b>\$ 8,192,943</b>  | <b>\$ 7,952,737</b>  | <b>-2.8%</b> |
| <b>GRAND TOTAL</b>                         |      |                             | <b>\$ 20,373,809</b> | <b>\$ 21,288,564</b> | <b>\$ 21,119,502</b> | <b>\$ 21,696,904</b> | <b>1.9%</b>  |

| Account<br>Number | Account Description | Actual<br>Year Before<br>Last: FY18 | Actual<br>Last Year<br>FY19 | Budgeted<br>This Year<br>FY20 | Estimated<br>This Year<br>FY20 | Requested<br>Next Year<br>FY21 | Requested Budget<br>Change From<br>Estimate | Budget |
|-------------------|---------------------|-------------------------------------|-----------------------------|-------------------------------|--------------------------------|--------------------------------|---|--------|
|-------------------|---------------------|-------------------------------------|-----------------------------|-------------------------------|--------------------------------|--------------------------------|---|--------|

## 65 FUND BALANCE - Cruise Ship Reserve Fund

|  |  |         |           |           |           |           |        |         |
|--|--|---------|-----------|-----------|-----------|-----------|--------|---------|
| Starting Fund Balance                                    |  | 276,356 | 385,550   | 537,473   | 540,350   | 383,617   | -29.0% | -28.6%  |
| Revenues & Other Sources                                 |  | 919,293 | 1,023,708 | 1,133,840 | 930,055   | 126,559   | -86.4% | -88.8%  |
| Expenditures & Other Uses                                |  | 810,099 | 868,908   | 1,146,863 | 1,086,788 | 332,147   | -69.4% | -71.0%  |
| Ending Fund Balance                                      |  | 385,550 | 540,350   | 524,450   | 383,617   | 178,030   |        |         |
| Reserved for Encumbrances (Env. Monitoring):             |  | 7,264   | 2,590     | 0         | 4,988     | 0         |        |         |
| Reserved for Encumbrances (Cottage St. Landscape):       |  | 3,216   | 0         | 0         | 0         | 0         |        |         |
| Reserved for Encumbrances (UMO Econ Study):              |  | 6,000   | 0         | 0         | 0         | 0         |        |         |
| Designated Fund Balance For Future<br>Operations Expense |  | 92,837  | 183,245   | 257,308   | 215,515   | 154,397   | -28.4% | -40.0%  |
| Designated Fund Balance For Future<br>Capital Expense    |  | 276,233 | 354,514   | 268,142   | 163,114   | 23,633    | -85.5% | -91.2%  |
| Increase or (Decrease)                                   |  |         |           |           |           |           |        |         |
| Unassigned Fund Balance                                  |  | 0       | 0         | 0         | 0         | (0)       |        |         |
| (Use of) / Add to Fund Balance                           |  | 109,194 | 154,800   | (15,900)  | (140,833) | (205,587) | 46.0%  | 1193.0% |

### Notes:

- A. Money may not be expended from reserve funds (Fund Balance) without Town Meeting approval. Reserve funds may be encumbered or designated by Town Council action.
- B. New cruise ship port fees were implemented July 1, 2009. All cruise ships disembarking are required to pay a Passenger Service Fee and a Port Development Fee. As required by law, these fees can be used only for facilities and services directly benefitting cruise ship passengers, although the general public may also derive some benefit from them.
- C. COVID19 Impact - Approximately 22 larger ships budgeted for Spring 2021

## 65 REVENUES - Cruise Ship Fund

(\* = See Page CS-5)

|   |                               |         |           |           |         |         |        |        |
|---|-------------------------------|---------|-----------|-----------|---------|---------|--------|--------|
| <b>Operating Revenues</b>                 |                               |         |           |           |         |         |        |        |
| 65-4363                                   | Passenger Service Fees *      | 495,343 | 555,910   | 625,391   | 515,963 | 70,928  | -86.3% | -88.7% |
| <b>Capital Revenues</b>                   |                               |         |           |           |         |         |        |        |
| 65-4364                                   | Port Development Fees *       | 423,950 | 467,798   | 508,448   | 414,092 | 55,630  | -86.6% | -89.1% |
| 65-4366                                   | Grant Income                  |         |           |           |         |         |        |        |
| 65-4367                                   | Ferry Terminal Reimbursements |         |           |           |         |         |        |        |
| Total Non-Tax Revenue                     |                               | 919,293 | 1,023,708 | 1,133,840 | 930,055 | 126,559 | -86.4% | -88.8% |
| <b>Total Revenues &amp; Other Sources</b> |                               | 919,293 | 1,023,708 | 1,133,840 | 930,055 | 126,559 | -86.4% | -88.8% |

Town Meeting increased Pass Fees from \$2.37 to \$2.46 as of 7/1/19 (CPI-U-FY19 year's COLA of 2.0%)

New est Fees as of 7/1/20 (\$4.46 x 2.2% which was FY20 COLA used) = \$4.55 total. New Pass Fee -\$2.55

Final Cruise Ship Committee hearing on this budget was on January 9, 2020

| Account Number | Account Description | Actual Year Before Last: FY18 | Actual Last Year FY19 | Budgeted This Year FY20 | Estimated This Year FY20 | Requested Next Year FY21 | Requested Budget Change From Estimate | Budget |
|----------------|---------------------|-------------------------------|-----------------------|-------------------------|--------------------------|--------------------------|---------------------------------------|--------|
|----------------|---------------------|-------------------------------|-----------------------|-------------------------|--------------------------|--------------------------|---------------------------------------|--------|

## 10 EXPENDITURES - Cruise Ship Fund

| DIRECT EXPENSES                            |                                    | (* = See Page CS-6)       |                |                |                |                |                 |                 |
|--|------------------------------------|---------------------------|----------------|----------------|----------------|----------------|-----------------|-----------------|
| <b>Contract Services</b>                   |                                    |                           |                |                |                |                |                 |                 |
| 5334                                       | Environmental Monitoring *         | 736                       | 8,673          | 5,000          | 2,602          | 2,000          | -23.1%          | -60.0%          |
| 5337                                       | Cottage St. Landscape Design       | 2,965                     | 0              | 0              | 0              | 0              |                 |                 |
| 5340                                       | Legal Fees                         | 0                         | 0              | 0              | 300            | 0              |                 |                 |
| 5356                                       | Ferry Terminal Study               | 18,600                    | 0              | 0              | 0              | 0              |                 |                 |
| 5358                                       | Visitor Wayfinding Services *      | 58,542                    | 59,635         | 60,866         | 45,866         | 7,000          | -84.7%          | -88.5%          |
| 5359                                       | Industry Relations *               | 0                         | 0              | 7,000          | 0              | 1,000          |                 | -85.7%          |
| <b>Other</b>                               |                                    |                           |                |                |                |                |                 |                 |
| 5448                                       | Supplies - Cones, Trsh Lids, Misc. | 15,210                    | 11,727         | 4,000          | 2,588          | 1,000          | -61.4%          | -75.0%          |
| 5459                                       | Supplies - Patrol Boat             | 407                       | 0              | 1,000          | 384            | 1,000          |                 | 0.0%            |
| 5512                                       | Util-Inet/WIFI Park access         | 0                         | 259            | 1,000          | 900            | 1,000          |                 | 0.0%            |
| 5517                                       | Fuel - Patrol Boat                 | 0                         | 0              | 4,000          | 1,000          | 1,000          | 0.0%            | -75.0%          |
| 5659                                       | Repairs/Service - Patrol Boat      | 3,308                     | 3,268          | 3,800          | 2,500          | 3,000          | 20.0%           | -21.1%          |
| 5808                                       | Cruise Maine Dues *                | 10,868                    | 8,000          | 13,000         | 8,000          | 9,000          | 12.5%           | -30.8%          |
| 5810                                       | CLIA/Other Dues                    | 690                       | 349            | 600            | 1,091          | 1,100          | 0.8%            | 83.3%           |
| 5822                                       | Insurance: Marina Landing + 1/2 FT | 6,737                     | 6,563          | 9,737          | 5,382          | 6,000          | 11.5%           | -38.4%          |
| 5824                                       | Insurance: Patrol Boat             | 2,612                     | 2,700          | 2,612          | 2,900          | 2,900          | 0.0%            | 11.0%           |
| 5844                                       | Workshop Reg/Conferences-Admin     | 0                         | 0              | 1,523          | 1,000          | 1,000          | 0.0%            | -34.3%          |
| 5845                                       | Training - Security Boat           | 0                         | 0              | 5,250          | 2,600          | 1,500          | -42.3%          | -71.4%          |
| 5846                                       | Travel - Rooms & Meals-(1/2 PBoat) | 2,155                     | 0              | 5,600          | 2,800          | 2,800          | 0.0%            | -50.0%          |
| 5906                                       | Contingency                        | 0                         | 0              | 25,000         | 10,000         | 3,000          | -70.0%          | -88.0%          |
| 5924                                       | Island Explorer Contribution-      | 19,864                    | 19,864         | 20,261         | 20,261         | 0              |                 |                 |
| 5924                                       | Lifeflight Foundation Contribution | 0                         | 0              | 1,300          | 1,300          | 1,328          | 2.2%            | 2.2%            |
| <b>Total Direct Expenses</b>               |                                    | <b>142,694</b>            | <b>121,038</b> | <b>171,549</b> | <b>111,474</b> | <b>45,628</b>  | <b>-59.1%</b>   | <b>-73.4%</b>   |
| <b>ALLOCATED EXPENSES: OPERATIONS</b>      |                                    | (* = See Chart CS-7 to 9) |                |                |                |                |                 |                 |
| 4816                                       | Administrative Services *          | 23,177                    | 23,278         | 25,659         | 25,659         | 15,668         | -38.9%          | -38.9%          |
| 4845                                       | Port Security Services *           | 127,321                   | 141,404        | 146,882        | 146,882        | 31,660         | -78.4%          | -78.4%          |
| 4853                                       | Harbor Management Services *       | 64,402                    | 60,035         | 63,772         | 63,772         | 15,800         | -75.2%          | -75.2%          |
| 4870                                       | Comfort Station Services *         | 45,885                    | 42,299         | 47,901         | 47,901         | 9,600          | -80.0%          | -80.0%          |
| 4877                                       | Public Works Services *            | 93,478                    | 91,337         | 85,608         | 85,608         | 18,680         | -78.2%          | -78.2%          |
| <b>Total Operating Expense Allocations</b> |                                    | <b>354,263</b>            | <b>358,353</b> | <b>369,822</b> | <b>369,822</b> | <b>91,408</b>  | <b>-75.3%</b>   | <b>-75.3%</b>   |
| <b>Total Passenger Services Expenses</b>   |                                    | <b>496,957</b>            | <b>479,391</b> | <b>541,371</b> | <b>481,296</b> | <b>137,036</b> | <b>-71.5%</b>   | <b>-74.7%</b>   |
|  |                                    |                           |                |                |                |                | <b>-344,260</b> | <b>-404,335</b> |

How The Department Operation Expense Allocation Works:

Estimates are made each year as to the required resources from each of the above departments (labor, equipment, outsourced contracts, etc.) For labor, we add an estimated payroll benefit percentage. Number of cruise ship days, two cruise days, etc., are calculated based upon known reservations and various estimates are made to document the impact on each department. This is done once per year at budget time, approved by the Cruise Ship Committee and eventually by Town Meeting to transfer these \$ to the General Fund to cover said costs.

~~ Cruise Ship Fund Continued on Next Page ~~

| Account<br>Number                  | Account Description | Actual<br>Year Before<br>Last: FY18 | Actual<br>Last Year<br>FY19 | Budgeted<br>This Year<br>FY20 | Estimated<br>This Year<br>FY20 | Requested<br>Next Year<br>FY21 | Requested Budget<br>Change From<br>Estimate Budget |  |
|------------------------------------|---------------------|-------------------------------------|-----------------------------|-------------------------------|--------------------------------|--------------------------------|--|--|
| <b>ALLOCATED EXPENSES: CAPITAL</b> |                     |                                     |                             | (* = See Page CS-9)           |                                |                                |  |  |

These accounts utilize cruise ship Port Development Fees to compensate the Capital Improvement Program (CIP) Fund for the following capital improvements provided for the enjoyment & safety of cruise ship passengers. More detail on projects is in the CIP narratives of the CIP budget

| <b>Transfer to the CIP Fund</b>            |  |                |                |                  |                  |                |               |               |
|--|--|----------------|----------------|------------------|------------------|----------------|---------------|---------------|
| 6120                                       | WiFi in the Parks Improvements         | 0              | 0              | 6,000            | 6,000            | 0              |               |               |
| 6130                                       | Municipal Bldg Renovations             | 5,000          | 5,000          | 5,000            | 5,000            | 5,000          | 0.0%          | 0.0%          |
| 6162                                       | Comprehensive Plan                     | 0              | 40,000         | 5,000            | 5,000            | 0              |               |               |
| 6164                                       | Lower Main St. Streetscape             | 25,000         | 10,000         | 110,000          | 110,000          | 0              |               |               |
| 6166                                       | Cottage St. Streetscape                | 10,000         | 10,000         | 110,000          | 110,000          | 0              |               |               |
| 6200                                       | Ambulance Replacement                  | 0              | 15,000         | 15,000           | 15,000           | 15,000         | 0.0%          | 0.0%          |
| 6220                                       | Fire Engine Replacement                | 0              | 5,000          | 5,000            | 5,000            | 5,000          | 0.0%          | 0.0%          |
| 6232                                       | Radio Command Console (in Disp)        | 0              | 0              | 0                | 0                | 20,000         |               |               |
| 6234                                       | Police Cruiser Replacement             | 10,000         | 10,000         | 10,000           | 10,000           | 10,000         | 0.0%          | 0.0%          |
| 6235                                       | Port Security/Harbor Master Boat Resrv | 25,870         | 12,870         | 12,870           | 12,870           | 5,000          | -61.1%        | -61.1%        |
| 6246                                       | Public Safety Bldg PD Renovations      | 0              | 0              | 50,000           | 50,000           | 0              |               |               |
| 6258                                       | Ferry Terminal Improvements            | 14,000         | 60,000         | 30,000           | 30,000           | 10,000         | -66.7%        | -66.7%        |
| 6264                                       | Breakwater Repairs                     | 0              | 10,000         | 0                | 0                | 0              |               |               |
| 6266                                       | Town Pier & Fencing Reserve            | 12,894         | 12,894         | 12,894           | 12,894           | 12,894         | 0.0%          | 0.0%          |
| 6269                                       | Harbor Committee Ferry Term. Consult   | 0              | 0              | 10,000           | 10,000           | 10,000         | 0.0%          | 0.0%          |
| 6300                                       | Benches, Lights, etc. -Parks           | 15,000         | 15,000         | 15,000           | 15,000           | 5,000          | -66.7%        | -66.7%        |
| 6302                                       | Grant Park Reserve                     | 5,000          | 5,000          | 5,000            | 5,000            | 1,000          | -80.0%        | -80.0%        |
| 6318                                       | Village Green Bandstand Resv.          | 1,467          | 1,467          | 1,467            | 1,467            | 1,467          | 0.0%          | 0.0%          |
| 6334                                       | Harborview Park Renovations            | 5,000          | 5,000          | 5,000            | 5,000            | 10,000         | 100.0%        | 100.0%        |
| 6336                                       | Downtown Signage Reserve               | 10,000         | 10,000         | 10,000           | 10,000           | 1,000          | -90.0%        | -90.0%        |
| 6350                                       | Restroom Renovations Reserve           | 7,500          | 32,500         | 15,000           | 15,000           | 5,000          | -66.7%        | -66.7%        |
| 6426                                       | Sidewalk Reconstruction                | 90,000         | 72,000         | 90,000           | 90,000           | 0              |               |               |
| 5448                                       | Museum in the Strts Reserve/Phase II   | 20,000         | 1,900          | 1,900            | 1,900            | 1,900          | 0.0%          | 0.0%          |
| 6508                                       | Downtown Signs Debt Service            | 22,400         | 21,875         | 21,350           | 21,350           | 21,350         | 0.0%          | 0.0%          |
| 6510                                       | Barker Park Debt Service-'10           | 6,300          | 6,300          | 6,300            | 6,300            | 5,500          | -12.7%        | -12.7%        |
| 6510                                       | Harborview Park Debt Service-'10       | 1,911          | 1,911          | 1,911            | 1,911            | 1,000          | -47.7%        | -47.7%        |
| 6510                                       | Restroom Const. Debt Service-'10       | 25,800         | 25,800         | 25,800           | 25,800           | 24,000         | -7.0%         | -7.0%         |
| 6518                                       | Ferry Terminal Debt Service            | 0              | 0              | 25,000           | 25,000           | 25,000         | 0.0%          | 0.0%          |
| <b>Total Capital Expense Allocations</b>   |  | <b>313,142</b> | <b>389,517</b> | <b>605,492</b>   | <b>605,492</b>   | <b>195,111</b> | <b>-67.8%</b> | <b>-67.8%</b> |
| <b>Total Expenditures &amp; Other Uses</b> |  | <b>810,099</b> | <b>868,908</b> | <b>1,146,863</b> | <b>1,086,788</b> | <b>332,147</b> | <b>-69.4%</b> | <b>-71.0%</b> |
| <b>Cruise Ship Fund</b>                    |  |                |                |                  |                  |                |               |               |



## Cruise Ship Fund Details

New cruise ship port fees were implemented July 1, 2009. By law, these fees can be used only for facilities and services directly benefitting cruise ship passengers, although the general public can also use these facilities and some of the services. The Cruise Ship Fund was established as a component of the General Fund to better track these revenues and expenses, while assuring that fees unspent in one year are carried forward to the next year as fund balance within the Cruise Ship Fund. Expenditures from Fund Balance are approved via the annual Town Meeting budget process. All cruise ship fees and related revenues are recorded directly in the Cruise Ship Fund. However, cruise ship expenses are incurred for both capital and operating purposes and are incurred by numerous departments, making expense budgeting more complicated and difficult. In order to maintain budgetary control and accountability, cruise ship expenses are primarily recorded in the appropriate department and/or fund, and inter-fund transfers are made in amounts equal to the expense. However, direct cruise ship expenses are charged directly to the Cruise Ship fund (e.g. Dues, Wayfinding services, Island Explorer, travel, marina insurance & patrol boat expenses, etc.). Cruise Ship Fund is a component of the General Fund.

### Cruise Ship Visit History & Projections

#### Projections

| FY20 - | This Fiscal Year |            |                  |            | Ships          |              |                | Passengers * |             |        | source             |
|--------|------------------|------------|------------------|------------|----------------|--------------|----------------|--------------|-------------|--------|--------------------|
|        | Month            | Anchored   | Small Ships <200 | Totals     | Anchored       | Small Ships  | Totals         | Anchored     | Small Ships | Totals |                    |
|        | July-Nov-'19     | 107        | 20               | 127        | 204,544        | 2,502        | 207,046        |              |             |        | < Actual           |
|        | Apr-Jun-'20      | 39         | 9                | 48         | 0              | 0            | 0              |              |             |        | Cancelled          |
|        | <b>Total</b>     | <b>146</b> | <b>29</b>        | <b>175</b> | <b>204,544</b> | <b>2,502</b> | <b>207,046</b> |              |             |        | < This Fiscal Year |

| FY21 - | Next Fiscal Year |            |                  |            | Ships          |              |               | Passengers * |             |        | source             |
|--------|------------------|------------|------------------|------------|----------------|--------------|---------------|--------------|-------------|--------|--------------------|
|        | Month            | Anchored   | Small Ships <200 | Totals     | Anchored       | Small Ships  | Totals        | Anchored     | Small Ships | Totals |                    |
|        | July-Nov-'20     | 126        | 23               | 149        | 229,433        | 3,006        | 232,439       |              |             |        | < Reservations     |
|        | Apr-June-'21     | 22         | 6                | 28         | 32,476         | 900          | 33,376        |              |             |        | < Reservations     |
|        | Cancel           | (12)       | (13)             | (25)       | 0              | 0            | (238,000)     |              |             |        |                    |
|        | <b>Total</b>     | <b>136</b> | <b>16</b>        | <b>152</b> | <b>261,909</b> | <b>3,906</b> | <b>27,815</b> |              |             |        | < Next Fiscal Year |

cancelled-%'s                      8%                      45%                      67.5%                      < Change

\* Passengers are recorded at the vessel's "lower berth" capacity, not the actual number boarding.

\*\* Adjustment for No Shows (cancelled reservations) is made at historical averages. **Small Ships = <200 pass**

#### Historical Trends 10 Years

| Fiscal Year | Ships      |           |            | Fiscal Year | Passengers *   |          |                |               |
|-------------|------------|-----------|------------|-------------|----------------|----------|----------------|---------------|
|             | Large      | Small     | Totals     |             | Anchored       | Small S  | Totals         |               |
| FY10        | 74         | 22        | 96         | FY10        | 142,174        | 1,692    | 143,866        |               |
| FY11        | 87         | 22        | 109        | FY11        | 176,511        | 1,894    | 178,405        | 24.0%         |
| FY12        | 79         | 21        | 100        | FY12        | 142,060        | 1,845    | 143,905        | -19.3%        |
| FY13        | 110        | 21        | 131        | FY13        | 138,926        | 1,800    | 140,726        | -2.2%         |
| FY14        | 107        | 18        | 125        | FY14        | 165,806        | 1,541    | 167,347        | 18.9%         |
| FY15        | 102        | 18        | 120        | FY15        | 152,750        | 1,533    | 154,283        | -7.8%         |
| FY16        | 89         | 21        | 110        | FY16        | 140,578        | 1,935    | 142,513        | -7.6%         |
| FY17        | 107        | 13        | 120        | FY17        | 174,322        | 1,241    | 175,563        | 23.2%         |
| FY18        | 134        | 14        | 148        | FY18        | 210,909        | 1,400    | 212,309        | 20.9%         |
| FY19        | 138        | 19        | 157        | FY19        | 233,899        | 0        | 233,899        | 10.2%         |
| <b>FY20</b> | <b>107</b> | <b>20</b> | <b>127</b> | <b>FY20</b> | <b>207,046</b> | <b>0</b> | <b>207,046</b> | <b>-11.5%</b> |

| Cancelled Reservations |                              |            |      |
|------------------------|------------------------------|------------|------|
|                        | Reservations                 | Cancelled  | Rate |
|                        | Large Ships                  | > 200 pass |      |
| CY16                   | 96                           | 7          | 7%   |
| CY17                   | 126                          | 10         | 8%   |
| CY18                   | 152                          | 13         | 9%   |
| CY19                   | 160                          | 14         | 9%   |
|                        | Historical Four Year Average |            | 8%   |

| Cruise Ship (>200) Days -reservations |     |
|---------------------------------------|-----|
| Days with at least one ship anchored  |     |
| FY15                                  | 80  |
| FY16                                  | 62  |
| FY17                                  | 79  |
| FY18                                  | 90  |
| FY19                                  | 107 |
| FY20                                  | 101 |

### Cruise Ship Fund Details

| Cancelled Reservations |                              |           |      |
|------------------------|------------------------------|-----------|------|
|                        | Reservations                 | Cancelled | Rate |
|                        | <i>Small Ships</i>           |           |      |
| CY15                   | 32                           | 18        | 56%  |
| CY16                   | 40                           | 14        | 35%  |
| CY17                   | 35                           | 17        | 49%  |
| CY19                   | 31                           | 8         | 26%  |
|                        | Historical Four Year Average |           | 41%  |

### Cruise Ship Revenues

#### 4363 Passenger Service Fee

These fees are used to pay for such services as bus parking control by police officers, wayfinding services by the Chamber of Commerce, extra restroom cleaning on cruise ship days, cruise industry networking and business development, etc. COLA increases implemented @ 7/1/19 (2.0%); Use 2.2% @ 7/1/20, based on GF FY20 budget COLA. All cruise ships which anchor in Federal Designated Anchorages will pay a per passenger fee of:

eff. 7/1/20  
\$2.55

| This Fiscal Year   | Number  | Per Passenger | Rate   | Total | Estimated        | Requested         |
|--|---------|---------------|--------|-------|------------------|-------------------|
|  |         |               |        |       | This Year        | Next Year         |
| FY20 - Ships Anchored Out  | 207,046 |               | \$2.46 |       | \$509,333        |                   |
|  |         | Per Passenger |        |       |                  |                   |
| FY21 - Ships Anchored Out  | 27,815  |               | \$2.55 |       |                  | \$70,928          |
|  |         |               |        |       | 6,630            |                   |
| Extra Day Visit -AIDavita  |         |               |        |       |                  |                   |
| <b>Total Cruise Ship Passenger Service Fee Revenue</b>                   |         |               |        |       | <b>\$515,963</b> | <b>\$70,928</b>   |
| <b>Passenger Service Expense</b>   |         |               |        |       |                  |                   |
| Total Direct Expenses  |         |               |        |       | 111,474          | 45,628            |
| Total Operating Expense Allocations (Amount Transferred to General Fund) |         |               |        |       | 369,822          | 91,408            |
| Total Cruise Ship Passenger Service Expense                              |         |               |        |       | \$481,296        | \$137,036         |
| <b>Fund Surplus or (Loss) from Service Operations</b>                    |         |               |        |       | <b>\$34,667</b>  | <b>(\$66,107)</b> |

#### 4364 Port Development Fee

These fees are used to pay for capital improvements and/or debt service for projects such as the renovation of Harborview Park, the Village Green Bandstand, the Newport Comfort Station, Grant Park, Agamont Park, creating accessibility improvements to our sidewalks as well as other infrastructure improvements.

All ships, large and small, will pay a per passenger fee of: \$2.00

| This Fiscal Year  | Passengers | Per Passenger | Rate   | Total | Estimated          | Requested          |
|---|------------|---------------|--------|-------|--------------------|--------------------|
|   |            |               |        |       | This Year          | Next Year          |
| FY20 - All Ships  | 207,046    |               | \$2.00 |       | \$414,092          |                    |
|   |            | Per Passenger |        |       |                    |                    |
| FY21 - All Ships  | 27,815     |               | \$2.00 |       |                    | \$55,630           |
| <b>Total Cruise Ship Port Development Fee Revenue</b>             |            |               |        |       | <b>\$414,092</b>   | <b>\$55,630</b>    |
| <b>Port Development Expense</b>                                   |            |               |        |       |                    |                    |
| Cruise Ship Capital Expense Allocations (Transferred to CIP Fund) |            |               |        |       | \$605,492          | \$195,111          |
| <b>Capital Fund Surplus or (Loss)</b>                             |            |               |        |       | <b>(\$191,400)</b> | <b>(\$139,481)</b> |

Calculation of Anchored Ship (>200) Days: net of est cancellations

FY21 148 visits; less 2nd/3rd ships: (47)  
 FY21 101 Tot Anch. Ship Days; less May-June (21)

|     |                         |
|-----|-------------------------|
| 101 | Anchored "Ship" Days    |
| 80  | Fall Anchored Ship Days |

**Cruise Ship Fund Details**

**Direct Expenditures**

The following expenses are billed directly to Cruise Ship Fund accounts and paid from Passenger Service Fees.

|  | <i>Budget</i>    | <i>Requested</i> |
|--|------------------|------------------|
|  | <i>This Year</i> | <i>Next Year</i> |
| <b>5334 Environmental Monitoring</b>   |                  |                  |
| <b>FRENCHMAN BAY WATER QUALITY TESTING</b>   |                  |                  |
| In order to track any pollution in the bay, reduce the likelihood of contamination and to assure the public that clean water remains a focus, water testing of the bay area will be done every other year to check for the level of quality to add to the data gathered over the years. From previous testing, most of the measured pollution has been traced to stream runoff after storm events. |                  |                  |
| Perform Testing every two years  | 5,000            | 11,000           |
| <b>Total Marine Environmental Monitoring</b>   | <b>5\$ ,000</b>  | <b>\$11,000</b>  |

**5358 Visitor Wayfinding Services**

The 2007 Cruise Ship Study highlighted the difficulty that cruise ship passengers have finding their way around our community and recommended that the Town improve signage, increase the visibility of our downtown Visitor Center and provide roving Information Specialists to answer visitor questions and encourage a return visit. Since 2009, the Town has partnered with the Bar Harbor Chamber of Commerce, which now rents downtown office space, hires and trains staff and oversees the entire operation. In return, the Town shares the cost of these services.

FY14 - The Cruise Ship Committee requested additional funding to offset the cost of providing visitor information staff aboard the cruise ship during their visits. The Chamber provided staff to over a dozen requests by the cruise ship industry that year and predicted that such requests would increase significantly in the future.

FY15 - The Chamber agreed to accept ownership of the visitor information kiosk.

|   | <i>Prior Year</i> | <i>Town Share</i> | <i>FY20 COLA</i> |
|---|-------------------|-------------------|------------------|
|   | <i>50%</i>        | <i>w/COLA</i>     | <i>2.2%</i>      |
| <b>FY19 Wayfinding Budget</b>                         |                   |                   |                  |
| Downtown Visitor Center - Rent & Maintenance          | 23,629            | 24,149            |                  |
| - Elec./Phone/Internet/Supplies/Cleaning              |                   |                   |                  |
| Visitor Information Staff:                            |                   |                   |                  |
| Downtown Visitor Center Staff (most cruise ship days) | 11,236            | 11,483            |                  |
| Extra Staff on 3 Ship Days or Over 4,000 passengers   | 2,247             | 2,296             |                  |
| Waterfront Information Booth                          | 11,236            | 11,483            |                  |
| Downtown Bus Drop-off Staff (most cruise ship days)   | 8,427             | 8,612             |                  |
| Extra Staff on 3 Ship Days or Over 4,000 passengers   | 1,685             | 1,722             | <i>Requested</i> |
| On-board Ships  | 1,405             | 1,436             | <i>Next Year</i> |
| <b>Total Wayfinding Expenses</b>                      | <b>59,866</b>     | <b>61,182</b>     | <b>61,182</b>    |
| Waterfront Information Booth - Moving & Maintenance   | 1,000             | 1,022             | 1,022            |
| <b>Total Visitor Wayfinding Services (Town Share)</b> |                   |                   | <b>\$62,204</b>  |
| <b>80% cut due to reduced cruise ship visits</b>      |                   |                   | <b>\$ 12,440</b> |

|   | <i>Requested</i> | <i>Requested</i> |
|---|------------------|------------------|
|   | <i>This Year</i> | <i>Next Year</i> |
| <b>5360 Industry Relations</b>                          |                  |                  |
| PROMOTIONAL MATERIALS                                   | 0                | 1,000            |
| HOSTING CRUISE SHIP AGENTS AND INDUSTRY REPRESENTATIVES | 0                | 1,000            |
| SPONSORSHIP OF CRUISE EVENTS AND CONFERENCES            | 0                | 1,500            |
| <b>Total Industry Relations</b>                         | <b>\$7,000</b>   | <b>\$1,000</b>   |

|  | <i>Requested</i> | <i>Requested</i> |
|--|------------------|------------------|
|  | <i>This Year</i> | <i>Next Year</i> |
| <b>5448 Miscellaneous Supplies/Exps</b>  |                  |                  |
| Includes all cones, barriers, recycle bins, signs, unexpected purchases directly chargeable to CrShips | 4,000            | 1,000            |

**5808 Cruise Maine Dues**

|   |             |          |
|---|-------------|----------|
| CRUISEMAINE - Maine Office of Tourism<br>(dues payable to Treasurer State of Maine) | \$ 9,000.00 | \$ 9,000 |
|---|-------------|----------|

## Cruise Ship Fund Details

### Allocated Expenses: Operating

The following expenses are charged to General Fund accounts, but are shown as allocated to the Cruise Ship Fund in recognition of those expenses incurred for cruise ship related services. An equal amount of revenues from Passenger Service Fees are then transferred to the General Fund in payment for services rendered.

#### 4816 Administrative Services

|  |          |  |          |          |                  |
|--|----------|--|----------|----------|------------------|
| The purpose of this account is to compensate the General Fund for the expense of budgets, bookkeeping, billing, accounting and otherwise administering the cruise ship visits, activities and fees. This is the same method used for the Water Fund and Sewer Fund. See Chart in the General Fund budget for further explanation and background. |          |  |          |          | <i>Requested</i> |
|  |          |  |          |          | <i>Next Year</i> |
| <b>Cruise Ship Fund's Share of Normal Finance Department Expenses</b> (See Admin Chart) (based on FY20 bud)  |          |  |          |          | 20,418           |
| Free Wi-Fi in the Parks Lic & cap costs  |          |  |          |          | 1,000            |
| Paper & Supplies   |          |  |          |          | 300              |
|  |          |  |          |          | <hr/>            |
| <b>Cruise Ship Fund's Share of Management Expenses</b>   |          |  |          |          |                  |
|  |          |  | Days     | Salary   |                  |
|  |          |  | Per Year | Per Day  | Total            |
| Technical Systems Admin. (WiFi in Parks) -allocation   | FY20-Bud |  | 2        | \$318.21 | 636              |
| Finance Director -Budgets  | FY20-Bud |  | 6        | \$383.83 | 2,303            |
| Planner: Prep, Attend, Minutes   | FY20-Bud |  | 3        | \$322.08 | 966              |
| Town Manager (Budget, Meetings, Etc.)  | FY20-Bud |  | 7        | \$437.65 | 3,064            |
| <hr/>  |          |  |          |          |                  |
| Total Wages and Salaries   |          |  |          |          | 6,969            |
|  |          |  |          |          | <hr/>            |
|  |          |  |          |          | Benefits         |
|  |          |  |          |          | Rate             |
|  |          |  |          |          | 38.0%            |
|  |          |  |          |          | 2,648            |
| <hr/>  |          |  |          |          |                  |
| Cruise Ship Fund's Share of Management Expenses  |          |  |          |          | 9,617            |
| <hr/>  |          |  |          |          |                  |
| <b>Total - Administrative Services</b>   |          |  |          |          | <b>\$31,335</b>  |
| (Cut by 50% for less Finance Bkbp/cash/Billing, etc.)  |          |  |          |          | 0.50             |
|  |          |  |          |          | <b>\$15,668</b>  |

#### 4845 Port Security Services

| Police Department   | Hours/<br>Ship Day                                    | Times per<br>Year | Hours/<br>Meeting | Hours/Days<br>Year | Hourly<br>Rate | Annual<br>Total  |
|---|---|-------------------|-------------------|--------------------|----------------|------------------|
| <b>1045 5334 Portion of Police Chief's salary/benefits dedicated to cruise operations</b> |   |                   |                   |                    |                |                  |
| Police Chief Attending meetings   |   | 3                 | 3                 | 9                  | \$73.00        | 657              |
| Chief- Cruise Operations Supervision @ 1 hour/visit                                       | 1   | (CS days)         | 0.5               | 101                | \$73.00        | 3,687            |
| <b>1045 5105 Portion of Police Officer's wages dedicated to cruise operations</b>         |   |                   |                   |                    |                |                  |
| Lt. DK Supervision/Scheduling @ 1 hour/visit  | 1   | (CS days)         | 0.5               | 101                | \$31.90        | 1,611            |
| <b>Special Services Sergeant</b>  |   | 1/3rd of wages    |                   | 700                | \$30.08        | 21,056           |
| Security Details: 1 officer (mostly by Lt. P) @ 9 hours/vis                               | 9   | 41                | CrShip days       | 369                | \$41.80        | 15,424           |
| 2 officers - crossing guards  | 18  | 90                | 2 ship days       | 1,620              | \$17.90        | 28,998           |
| 3 officers - crossing guards  | 27  | 20                | 2 ship days       | 540                | \$17.90        | 9,666            |
| Security Boat Patrol: 2 officers *2 hrs.* ships/2 OT                                      | 4   | 47                | 2 ship days       | 188                | \$38.00        | 7,144            |
| Backfill 2 Sec.Boat officers for 1 week of Training                                       | 1   |                   | OT Shift-\$344    | 7                  | \$350.00       | 2,450            |
| P.T. Patrol Officers Field Training (3) -(prior to patrol assignment)                     |   | 3                 | 320               | 960                | \$18.30        | 17,568           |
| Total Salaries & Wages  |   |                   |                   |                    |                | 108,261          |
| <b>Benefits</b>   |   |                   |                   |                    | 38.0%          | 39,489           |
| <hr/>   |   |                   |                   |                    |                |                  |
| 1045 5410   | PD Uniforms for 3 Part Time Officers                  |                   |                   |                    |                | 2,000            |
| 1045 5704   | PD Equipment for 3 Part Time Officers                 |                   |                   |                    |                | 7,000            |
| <b>Fire Department</b>  |   |                   |                   |                    |                |                  |
| <b>Emergency Management / EMS:</b>  |   |                   |                   |                    |                |                  |
| 1042 5110   | Paramedic and EMT-Pier Waiting Time 11 hrs x 2 x \$25 |                   |                   |                    |                | 550              |
|   | Related ambulance equipment time 11 hrs @ \$50        |                   |                   |                    |                | 550              |
|   | Supplies, Training & Travel                           |                   |                   |                    |                | 430              |
| <hr/>   |   |                   |                   |                    |                |                  |
| <b>Total - Port Security Services</b>   |   |                   |                   |                    |                | <b>\$158,279</b> |
| Cut by 80% - Estimate   |   |                   |                   |                    |                | <b>\$ 31,660</b> |

**Cruise Ship Fund Details**

**Allocated Expenses (Cont'd)**

|  |  |  |   |                           |  |                        | <i>Requested</i>        |
|--|--|--|---|---------------------------|--|------------------------|-------------------------|
| <b>4853 Harbor Management Services</b>   |  |  |   |                           |  |                        | <i>Next Year</i>        |
| 115  | Cruise Ship Days Next Year - (98 in the FY19 Budget)             |  |   |                           |  |                        |                         |
| <i>Details</i>   |  | <i>Hours/<br/>Ship Day</i>   | <i>Hours<br/>Per Week</i>                 | <i>Hours/<br/>Meeting</i> | <i>Hours/<br/>Year</i>                           | <i>Hourly<br/>Rate</i> | <i>Annual<br/>Total</i> |
| <b>Wages</b>   |  |  |   |                           |  |                        |                         |
| 1053 5105  | <b>Portion of Harbor Master's time dedicated to cruise ships</b> |  |   |                           |  |                        |                         |
| Cruise ship scheduling and related administration                                |  |  | 10  |                           | 520  | \$27.74                | 14,425                  |
| Prepare for and attend Cruise Ship Cmt meetings                                  |  |  |   | 4                         | 12   | \$27.74                | 333                     |
| Attending port security meetings   |  |  |   | 3                         | 9  | \$27.74                | 250                     |
| Operations Supervision (Cruise Ship Days)  | 6  | 101  |   |                           | 606  | \$27.74                | 16,810                  |
| Public relations related to cruise ship visitation                               |  |  | 1   |                           | 52   | \$27.74                | 1,442                   |
| Dissemination of printed materials: time and printing                            |  |  | 1   |                           | 50   | \$27.74                | 1,387                   |
| Miscellaneous: Comfort station issues, etc.                                      | 1  |  |   |                           | 101  | \$27.74                | 2,802                   |
| Total Harbor Master's time dedicated to cruise ships                             |  |  |   |                           | 1350   |                        | \$37,449                |
| Total hrs= 2080+ 83 OT   | 2,163  |  |   | % of Total Hours per Year | 62.4%  |                        |                         |
| <b>Benefits</b>  | Town's Overall Benefits Rate                                     | 38.0%  |   |                           |  |                        | 14,231                  |
| <b>Port Security Building Operating Expenses (dedicated Hmaster/Customs use)</b> |  |  |   |                           |  |                        |                         |
| FY19Bud  | 1053 5602 & 5618   | Building & Eqpt repairs  |   |                           | 1,900  |                        |                         |
|  | 1053 5504  | Electricity  |   |                           | 12,000   |                        |                         |
|  | 1053 5528  | Telephone & Cellular   |   |                           | 950  |                        |                         |
|  | 1053 5530  | Water & Sewer  |   |                           | 3,400  |                        |                         |
| Total Port Security Building Operating Expenses                                  |  |  |   |                           | 18,250   |                        |                         |
| Share Allocated to Cruise Ships (Same as HM time)                                |  |  |   |                           | 62.4%  |                        |                         |
| Cost Allocated to Cruise Ships   |  |  |   |                           | 11,390   |                        | 11,390                  |
| Total - Harbor Management Services   |  |  |   |                           |  |                        | \$63,070                |
| <b>Cut by 75%</b>  |  |  |   |                           |  |                        | <b>\$15,800</b>         |
|  |  |  |   |                           |  |                        | <i>Requested</i>        |
| <b>4870 Comfort Station Services</b>   |  |  |   |                           |  |                        | <i>Next Year</i>        |
| <b>Newport Drive and Pier Comfort Stations</b>                                   |  |  |   |                           |  | Total contract         |                         |
| 1070-5310  | <b>Cleaning:</b>   | Base and Extra represent 63% of the total cleaning contract. Two cleanings per day are added when large cruise ships call. |   |                           | 102 cr ships in FY20                             | \$ 62,804              |                         |
| 0.63   |  |  |   |                           |  | \$                     | 39,567                  |
| 1070-5408  | Cleaning Supplies  | 20% of annual exp  |   |                           |  |                        | 2,794                   |
|  | Utilities (1 Sum. Qtr):  | Electric-2 accts   | 6 bills                                   |                           |  |                        | 718                     |
|  | (FY19 act)   | Sewer  | 2 bills                                   |                           |  |                        | 2,887                   |
|  |  | Water  | 2 bills                                   |                           |  |                        | 2,151                   |
| Total - Comfort Station Services   |  |  |   |                           |  | \$45,885               | \$48,117                |
| <b>Cut by 80%</b>  |  |  |   |                           |  | <b>\$ 9,600</b>        |                         |
|  |  |  |   |                           |  |                        | <i>Requested</i>        |
| <b>4877 Public Works Services</b>  |  |  |   |                           |  |                        | <i>Next Year</i>        |
| <i>Details</i>   | <i>Workers</i>   | <i>Hours/<br/>Ship Day</i>   | <i>Average<br/>O.T. Rate<br/>Next Yr.</i> | <i>Cost/<br/>Ship Day</i> | <i>Ship Days<br/>July-Oct Only<br/>Next Year</i> |                        | <i>Annual<br/>Total</i> |
| Superintendent - scheduling  |  | 20   | \$35.14                                   |                           |  |                        | 703                     |
| <b>Street Sweeping</b>   |  |  |   |                           |  |                        |                         |
| Equipment Operator   | 1  | 3  | \$32.00                                   | \$96.00                   | 80   |                        | 7,680                   |
| Sweeper  |  | 3  | \$142.00                                  | \$426.00                  | 80   |                        | 34,080                  |
| <b>Sidewalk Washing</b>  |  |  |   |                           |  |                        |                         |
| Labor  | 2  | 2  | \$32.00                                   | \$128.00                  | 80   |                        | 10,240                  |
| Water Truck  |  | 2  | \$98.00                                   | \$196.00                  | 80   |                        | 15,680                  |
| <b>Trash Pick Up</b>   | -Contract out-total est \$35,000                                 | \$ 35,000  |   | 50%                       | 35,000   |                        | 17,500                  |
| 1077-5454  | Trash liners (10% of annual cost)                                |  |   |                           |  |                        | 436                     |
| Subtotal - wages and added benefits @  |  |  |   |                           | 38%  | 18,623                 | 7,077                   |
| Total - Public Works Services  |  |  |   |                           |  | \$93,395               |                         |
| <b>Cut by 80%</b>  |  |  |   |                           |  | <b>\$ 18,680</b>       |                         |

| Account Number | Account Description | Actual FY2018 | Actual FY2019 | Budget FY2020 | Estimated FY2020 | Requested FY2021 | Requested Budget % Change from: Estimate Budget |
|----------------|---------------------|---------------|---------------|---------------|------------------|------------------|---|
|----------------|---------------------|---------------|---------------|---------------|------------------|------------------|---|

**64 FUND BALANCE - Parking Fund**

|                           |  |   |         |         |           |           |  |
|---------------------------|--|---|---------|---------|-----------|-----------|--|
| Starting Fund Balance     |  | 0 | 0       | 261,359 | 261,359   | 1,250,213 |  |
| Revenues & Other Sources  |  | 0 | 315,765 | 510,750 | 1,447,350 | 1,385,750 |  |
| Expenditures & Other Uses |  | 0 | 54,406  | 447,297 | 458,496   | 1,654,342 |  |
| Ending Fund Balance       |  | 0 | 261,359 | 324,812 | 1,250,213 | 981,621   |  |

**Season runs from May 15th to October 31st - 5.5 months** (crossing 2 fiscal budget years) (In CalYr20, start date is June 1st)  
 Note - FY2019 is only 45 days; May 15th to June 30th. Full season is May 15th to October 31st.

**Time of Meters active is from 9 AM to 8 PM** - Cost to park at particular locations may be changed by Council action from time to time. Industry "sweet spot" is generally close to 85% occupancy for each space. On line permits & parking spaces are referenced/paid for by utilizing vehicle plate data.

This fund is part of the General Fund, similar to the Cruise Ship Fund, where Direct expenses are tracked. Also, annual Allocated Operating Transfers are made to the General Fund for the departments' oversight, overhead as well as other designated reasons to covered related costs. Funds are transferred to the Town's CIP fund for equipment & infrastructure improvements, as revenues permit, through the budget process. Operational oversight is provided by the Police Department. All capital assets are purchased and accounted for by the Police Department. The allocation to capital is primarily in the areas of maintaining lights, public ways, parking areas, etc., that would otherwise would be funded by taxpayer funds.

**New Part Time Employee:** Parking Account Clerk - Reports to the Tax Collector  
 Runs detail IPS meter reports, Ccard reports, Park Mobile reports by meters, kiosks, coin collections, refund reports, citation reporting and ties all monies wired in/deposited at the bank. This position also responsible for permits for Residents & Employees. Position may be cross trained in some Finance counter duties and cover Assessing office during their upcoming field work.

**How Parking Funds Shall be used:**

Per MRSA Title 30-A, Chapter141, Section 3009:

The Revenue collected from parking meters must be used:

- a) To purchase, maintain and police the meters;
- b) To construct and maintain public ways;
- c) To acquire, construct, maintain and operate public parking areas; and
- d) For no other purpose.

- 316 metered spaces
- 174 Kiosk spaces-streets
- 419 Kiosk spaces-P lots

Money may not be expended from Reserve funds (Fund Balance) without Town Meeting approval.

**Calendar Year 2019  
(5.5 Months)**

| Statistical Data: |                                   |           |
|-------------------|-----------------------------------|-----------|
| Revenue:          | cash collected                    | 9%        |
|                   | credit cards                      | 91%       |
|                   | Avg. Cash Trans                   | \$ 1.06   |
|                   | Avg. IPS CC Trans                 | \$ 4.16   |
|                   | # of CC transactions              | 367,235   |
|                   | # of Coin transactions            | 140,923   |
|                   | Reset revenue                     | \$ 57,208 |
|                   | IPS & CC Fees as a % of Revenues  | 7.3%      |
|                   | Park Mobile & CC Fees as a % of R | 12.2%     |
| Permits:          | Permits Approved                  | 2,210     |
|                   | Permits Paid                      | 580       |
| Citations:        | Citations-Warning                 | 889       |
|                   | Citations-Paid                    | 855       |
|                   | Citations-Voided                  | 395       |
|                   | Citations-Outstanding             | 835       |

Parking Solutions Task Force Last Review of Budget 1/9/20

| Account Number                                       | Account Description  | Actual FY2018 | Actual FY2019 | Budget FY2020 | Estimated FY2020 | Requested FY2021 | Requested Budget % Change from: |        |
|--|--|---------------|---------------|---------------|------------------|------------------|---------------------------------|--------|
| <b>64 REVENUES - Parking Meter Revenues</b>          |  |               |               |               |                  |                  |                                 |        |
| <b>Departmental Revenue-Gross Proceeds</b>           |  |               |               |               |                  |                  |                                 |        |
| 72-4332  | Kiosk/Meters -Coins -\$.25   | 0             | 29,237        | 40,000        | 140,000          | 135,000          | -3.6%                           | 237.5% |
| 72-4363  | Kiosk/Meter Credit Cards -IPS  | 0             | 268,258       | 422,000       | 1,200,000        | 1,125,000        | -6.3%                           | 166.6% |
| 72-4368  | Kiosk/Meters -ParkMobile App   | 0             | 25,560        | 55,000        | 170,000          | 170,000          | 0.0%                            | 209.1% |
| 72-4369  | Misc Coins-Foreign Exchange  | 0             | 615           | 3,000         | 4,000            | 3,000            | -25.0%                          | 0.0%   |
| 72-4370  | Park Smart Prepaid Cards (redeemed)  | 0             | 0             | 0             | 0                | 5,000            |                                 |        |
| 72-4371  | Bay Ferries Park Fees -\$12 night  | 0             | 0             | 3,000         | 0                | 6,000            |                                 | 100.0% |
| <b>Total-Paid Parking</b>                            |  | 0             | 323,670       | 523,000       | 1,514,000        | 1,444,000        | -4.6%                           | 176.1% |
| <b>Licenses and Permit Revenue</b>                   |  |               |               |               |                  |                  |                                 |        |
| 73-4400  | Employees/COA permits - \$30   | 0             | 8,040         | 8,750         | 10,000           | 13,000           | 30.0%                           | 48.6%  |
| 73-4402  | Non-Residents - \$150  | 0             | 2,100         | 2,100         | 1,800            | 2,200            | 22.2%                           | 4.8%   |
| 73-4404  | B&B's/Wkly Rentals - \$750   | 0             | 3,000         | 1,500         | 3,000            | 5,250            | 75.0%                           | 250.0% |
| 73-4405  | Hospital Zone - \$2250 -75 spaces<br>Hancock, Wayman & Center Sts                | 0             | 0             | 1,750         | 2,250            | 2,250            | 0.0%                            | 28.6%  |
| 73-4406  | Misc-Contractors, Boat Tr.-\$24/\$5<br>Com'lFish, Rec Boat-Res Spec Event, Contr | 0             | 1,223         | 650           | 3,000            | 2,750            | -8.3%                           | 323.1% |
| <b>Total-Paid Permits</b>                            |  | 0             | 14,363        | 14,750        | 20,050           | 25,450           | 26.9%                           | 72.5%  |
| <b>Local Source Revenue</b>                          |  |               |               |               |                  |                  |                                 |        |
| 72-4365  | Metered Violations-\$30<br>\$25 fine if paid within 14 days                      | 0             | 730           | 25,000        | 25,000           | 28,000           | 12.0%                           | 12.0%  |
| 72-4366  | Other Parking Violations   | 0             | 310           | 5,000         | 5,000            | 7,000            | 40.0%                           | 40.0%  |
| <b>Total-Violations Issued &amp; Collected</b>       |  |               | 1,040         | 30,000        | 30,000           | 35,000           | 16.7%                           | 16.7%  |
| <b>Other Misc Revenue</b>                            |  |               |               |               |                  |                  |                                 |        |
| 71-4700  | Interest Income  | 0             | 26            | 1,000         | 9,300            | 5,000            |                                 |        |
| <b>Total Interest Income</b>                         |  | 0             | 26            | 1,000         | 9,300            | 5,000            | -46.2%                          | 400.0% |
| <b>Subtotal - Gross Revenue -all sources</b>         |  | 0             | 339,099       | 568,750       | 1,573,350        | 1,509,450        | -4.1%                           | 165.4% |
| <b>Parking CC &amp; Permit Transaction Expenses:</b> |  |               |               |               |                  |                  |                                 |        |
| 72-4361  | AMG CrCrd Proc. Fees-IPS   | 0             | 14,879        | 30,000        | 75,000           | 71,000           | -5.3%                           | 136.7% |
| 72-4364  | AMG CrCrd Proc. Fees-ParkMobile  | 0             | 1,654         | 4,000         | 12,500           | 14,000           | 12.0%                           | 250.0% |
| 72-4367  | Park Mobile Fixed Trans Fee -\$.25   | 0             | 1,658         | 4,000         | 11,500           | 12,000           | 4.3%                            | 200.0% |
| 72-4385  | IPS-Gateway Fees -\$.13  | 0             | 3,724         | 7,000         | 18,000           | 17,000           | -5.6%                           | 142.9% |
| 72-4386  | IPS Park Violation Trans/ccGate Fees   | 0             | 703           | 10,000        | 6,000            | 6,500            | 8.3%                            | -35.0% |
| 73-4387  | IPS Permit Transaction Fees  | 0             | 716           | 3,000         | 3,000            | 3,200            | 6.7%                            | 6.7%   |
| <b>Total-All CCrd &amp; Transaction Fees</b>         |  |               | 23,334        | 58,000        | 126,000          | 123,700          | -1.8%                           | 113.3% |
| <b>Total Net Revenues &amp; Other Sources</b>        |  | 0             | 315,765       | 510,750       | 1,447,350        | 1,385,750        | -4.3%                           | 171.3% |

| Account Number | Account Description   | Actual FY2018 | Actual FY2019 | Budget FY2020  | Estimated FY2020 | Requested FY2021 | Requested Budget % Change from: |               |
|----------------|---|---------------|---------------|----------------|------------------|------------------|---------------------------------|---------------|
| <b>6410</b>    | <b>EXPENDITURES - Parking Meter Fund</b>  |               |               |                |                  |                  |                                 |               |
|                | <b>DIRECT EXPENSES</b>  |               |               |                |                  |                  |                                 |               |
|                | <b>Contract Services</b>  |               |               |                |                  |                  |                                 |               |
| 5110           | Wages-Parking Enforcement-Ovrtrm  | 0             | 213           | 7,000          | 2,000            | 7,000            | 250.0%                          | 0.0%          |
| 5115           | Wages-Parking Enfrcmnt-Pt Tm (4) *  | 0             | 23,073        | 44,851         | 65,000           | 78,208           | 20.3%                           | 74.4%         |
| 5130           | Wages-Finance Clerk-Seasonal  | 0             | 0             | 5,000          | 2,000            | 25,800           | 1190.0%                         | 416.0%        |
| 5200           | Social Security/FICA taxes  | 0             | 1,677         | 4,200          | 6,000            | 8,492            | 41.5%                           | 102.2%        |
| 5210           | MSRS Retirement costs   | 0             | 0             | 0              | 0                | 0                |                                 |               |
| 5215           | Workers Compensation  | 0             | 333           | 750            | 1,000            | 2,080            | 108.0%                          | 177.4%        |
| 5220           | Unemployment taxes  | 0             | 265           | 450            | 450              | 1,050            | 133.3%                          | 133.3%        |
| 5225           | Health Insurance costs  | 0             | 0             | 0              | 0                | 0                |                                 |               |
| 5334           | Cont Serv-Professional Fees   | 0             | 6,999         | 450            | 4,000            | 3,000            | -25.0%                          | 566.7%        |
| 5340           | Legal Fees  | 0             | 1,059         | 1,000          | 500              | 500              | 0.0%                            | -50.0%        |
| 5368           | Total-annual software support lic **  | 0             | 1,136         | 19,987         | 15,000           | 25,248           | 68.3%                           | 26.3%         |
| 5410           | Uniforms, shoes, equipment, radios  | 0             | 2,299         | 4,000          | 3,000            | 6,500            | 116.7%                          | 62.5%         |
| 5436           | Office supplies & exps  | 0             | 546           | 1,803          | 1,800            | 2,000            | 11.1%                           | 10.9%         |
| 5438           | Supplies, batteries, Paper, Misc.   | 0             | 575           | 3,460          | 13,000           | 6,000            | -53.8%                          | 73.4%         |
| 5448           | Signage   | 0             | 15,636        | 3,000          | 7,000            | 4,000            | -42.9%                          | 33.3%         |
| 5516           | Fuel-Gasoline   | 0             | 0             | 0              | 400              | 500              | 25.0%                           |               |
| 5528           | Util-Telephone/Celluar  | 0             | 0             | 600            | 600              | 600              | 0.0%                            | 0.0%          |
| 5618           | Repairs to Meters/Equipment   | 0             | 0             | 3,000          | 3,000            | 3,000            | 0.0%                            | 0.0%          |
| 5700           | Computer Equipment  | 0             | 0             | 0              | 0                | 1,000            |                                 |               |
| 5704           | Operating Equipment   | 0             | 0             | 6,000          | 5,000            | 6,000            | 20.0%                           | 0.0%          |
| 5800           | Advertising   | 0             | 0             | 3,000          | 2,000            | 3,000            | 50.0%                           | 0.0%          |
| 5808           | Dues & subscriptions  | 0             | 595           | 600            | 600              | 600              | 0.0%                            | 0.0%          |
| 5824           | Insurance-Kiosks  | 0             | 0             | 400            | 400              | 400              | 0.0%                            | 0.0%          |
| 5906           | Contingency   | 0             | 0             | 10,000         | 6,000            | 10,000           | 66.7%                           | 0.0%          |
| 5924           | Island Explorer shuttle contrib.  | 0             | 0             | 8,000          | 0                | 5,000            |                                 | -37.5%        |
|                | <b>Total Direct Expenses</b>  | <b>0</b>      | <b>54,406</b> | <b>127,551</b> | <b>138,750</b>   | <b>199,978</b>   | <b>44.1%</b>                    | <b>56.8%</b>  |
| <b>6420</b>    | <b>ALLOCATED EXPENSES: OPERATIONS (Transfer to Revenue of the General Fund)</b> |               |               |                |                  |                  |                                 |               |
| 4816           | Administrative Services-Fin & Adm   | 0             | 0             | 17,819         | 17,819           | 30,741           | 72.5%                           | 72.5%         |
| 4834           | Transfer Est Parkng Citation Fines  | 0             | 0             | 30,000         | 30,000           | 35,000           | 16.7%                           | 16.7%         |
| 4845           | Police Admin. Oversight Services  | 0             | 0             | 4,475          | 4,475            | 76,256           | 1604.0%                         | 1604.0%       |
| 4877           | Public Works Services   | 0             | 0             | 7,452          | 7,452            | 171,433          | 2200.5%                         | 2200.5%       |
|                | <b>Total Allocations Transfer to Gen Fund</b>                                   | <b>0</b>      | <b>0</b>      | <b>59,746</b>  | <b>59,746</b>    | <b>313,430</b>   | <b>424.6%</b>                   | <b>424.6%</b> |
| <b>6430</b>    | <b>ALLOCATED CIP EXPENSES: Capital Transfers to GF's CIP Fund</b>               |               |               |                |                  |                  |                                 |               |
| 6000           | 2 Meter Storage Trailers  | 0             | 0             | 15,000         | 15,000           | 0                |                                 |               |
| 6164           | Lower Main Street Streetscape   | 0             | 0             | 0              | 0                | 25,000           | changed                         |               |
| 6166           | Cottage Street Streetscape  | 0             | 0             | 0              | 0                | 25,000           | changed                         |               |
| 6228           | Parking Vehicle Transportation (in PD)  | 0             | 0             | 25,000         | 25,000           | 6,000            | -76.0%                          | -76.0%        |
| 6229           | Parking Meters & Eqpt Reserve (in PD)   | 0             | 0             | 90,000         | 90,000           | 42,433           | -52.9%                          | -52.9%        |
| 6232           | Radio Command Console (in Disp)   | 0             | 0             | 0              | 0                | 20,000           |                                 |               |
| 6258           | Ferry Terminal Parking Lot (in Hrbr)  | 0             | 0             | 0              | 0                | 250,000          |                                 |               |
| 6260           | Port Security Building Reserve-50%  | 0             | 0             | 0              | 0                | 4,000            |                                 |               |
| 6300           | Bike Racks (in Prks & Rec)  | 0             | 0             | 5,000          | 5,000            | 5,000            |                                 |               |
| 6406           | Bikeway/Pedestrian Improvements   | 0             | 0             | 0              | 0                | 20,000           | changed                         |               |
| 6410           | Land Acquisition - Parking (in Hiway)   | 0             | 0             | 0              | 0                | 5,000            | changed                         |               |
| 6420           | Roads   | 0             | 0             | 0              | 0                | 200,000          |                                 |               |
| 6424           | Sidewalk Plow   | 0             | 0             | 0              | 0                | 26,000           |                                 |               |
| 6426           | Sidewalks   | 0             | 0             | 0              | 0                | 100,000          | changed                         |               |
| 6434           | Rte#3 Eden Pathway lighting   | 0             | 0             | 0              | 0                | 20,000           | changed                         |               |
| 6440           | School Satellite Parking lot  | 0             | 0             | 0              | 0                | 25,000           | changed                         |               |
| 6448           | LED Lights Upgrade (cap lease-3 yrs)  | 0             | 0             | 0              | 0                | 133,000          |                                 |               |
| 6452           | Highway Trucks (plow)   | 0             | 0             | 0              | 0                | 50,000           |                                 |               |



| Account Number                               | Account Description                    | Actual FY2018 | Actual FY2019 | Budget FY2020  | Estimated FY2020 | Requested FY2021 | Requested Budget % Change from: |               |
|--|--|---------------|---------------|----------------|------------------|------------------|---------------------------------|---------------|
| 6516   | Debt Service-Ferry Terminal Prk Lot    | 0             | 0             | 0              | 0                | 50,000           |                                 |               |
| 6516   | Debt Service Park Meters-5 yrs to FY24 | 0             | 0             | 125,000        | 125,000          | 134,500          | 7.6%                            | 7.6%          |
| <b>Total Capital Exp. Allocations to CIP</b> |  | <b>0</b>      | <b>0</b>      | <b>260,000</b> | <b>260,000</b>   | <b>1,140,933</b> | <b>338.8%</b>                   | <b>338.8%</b> |
| <b>Total Expenditures</b>                    |  | <b>0</b>      | <b>54,406</b> | <b>447,297</b> | <b>458,496</b>   | <b>1,654,342</b> | <b>260.8%</b>                   | <b>269.9%</b> |

changed

New Parking Fund Operational & Capital Appropriations Attributed to:

|   |              |         |
|---|--------------|---------|
| Reduce current tax impact previously obligated by taxes     | \$ 713,430   | changed |
| Reduce current tax impact on new/current committed projects | \$ 423,000   | changed |
| Reduce future tax impact for new long term projects         | \$ 100,000   | changed |
| Total Favorable impact on taxes proposed in FY21            | \$ 1,236,430 | changed |

**ALLOCATED OH EXPENSES: OPERATIONS** (Transfer as revenue to the General Fund)

(These charges are included in the Parking Fund as an allocated expense and is reflected in the General Fund revenues as part of its Parking Fund transfers in - #1088-4810)

**4816 Administrative Services to the Parking Fund**

Next Year

|  |            |          |        |                  |
|--|------------|----------|--------|------------------|
| <b>Share of Normal Finance Department Expenses</b> (by Rev \$)       |            |          |        | \$ 9,197         |
| Plus: add the following:   | Salary/Day | Days/Yr. | Total  |                  |
| Technical Systems Administrator, IPS & LPR admin .                   | \$318.21   | 10       | 3,182  |                  |
| Finance Director -added budgeting, meetings, oversight               | \$383.83   | 10       | 3,838  |                  |
| Tax Collector -analytics, cash/data cross referencing, bank tracking | \$245.90   | 5        | 1,230  |                  |
| Assessor -GIS database & Parking maps                                | \$316.16   | 10       | 3,162  |                  |
| Town Manager (Budget, Meetings, Etc.)                                | \$420.02   | 10       | 4,200  |                  |
| Total Wages and Salaries   |            |          | 15,612 |                  |
| Benefits   | Rate       | 38.0%    | 5,932  |                  |
| Parking Fund's Share of Management Expenses                          |            |          |        | \$ 21,544        |
| <b>Total Parking Fund Administrative Services Charge</b>             |            |          |        | <b>\$ 30,741</b> |

**Police Overhead**

|                                      | Hours | Hourly Rate | FY2020           |         |
|--------------------------------------|-------|-------------|------------------|---------|
| Police Chief (includes all overhead) | 50    | \$ 73.00    | \$ 3,650         |         |
| Lt. Supervision                      | 50    | \$ 31.96    | \$ 1,598         |         |
| Special Services Sgt.                | 720   | \$ 32.00    | \$ 23,040        | changed |
| (benefits-Lt & Sgt only)             | 38%   |             | \$ 9,362         | changed |
|                                      |       |             | \$ 37,650        | changed |
| 10% of Depatch Oper. Budget-FY20     | 10%   | \$ 234,854  | \$ 23,485        |         |
| Use of 1120 SqFt of Port Sec. Bldg   | 1,120 | \$ 13.50    | \$ 15,120        |         |
| <b>Subtotal Police Overhead</b>      |       |             | <b>\$ 76,256</b> | changed |

**Highway Overhead**

|  | Hours               | Avg. Hourly Rate |                   |         |
|--|---------------------|------------------|-------------------|---------|
| Winterize Kiosks (28)                    | 40                  | \$ 21.60         | \$ 864            |         |
| Install/Remove meter (184)               | 288                 | \$ 21.60         | \$ 6,221          |         |
| Meter/Kiosk maintenance                  | 60                  | \$ 21.60         | \$ 1,296          |         |
| Regular Highway wages (benefits)         | bal of 1 FTE<br>38% | \$ 21.60         | \$ 36,547         | changed |
|  |                     |                  | \$ 17,073         | changed |
|  |                     |                  | \$ 62,001         | changed |
| Use of Highway Vehicles: est             |                     |                  | \$ 5,000          |         |
| Line Stripping/Crack Sealing: #1077-5344 |                     |                  | \$ 28,425         |         |
| Roadside Mowing: #1077-5348              |                     |                  | \$ 3,600          |         |
| Catch Basins: #1077-5604                 |                     |                  | \$ 3,500          |         |
| Culverts: #1077-5614                     |                     |                  | \$ 9,657          |         |
| Gravel & Fill: #1077-5624 50%            |                     |                  | \$ 9,250          |         |
| Road Salt: #1077-5662 38%                |                     |                  | \$ 50,000         |         |
| <b>Total Highway Overhead</b>            |                     |                  | <b>\$ 171,433</b> | changed |

| Account<br>Number | Account Description | Actual<br>FY2018 | Actual<br>FY2019 | Budget<br>FY2020 | Estimated<br>FY2020 | Requested<br>FY2021 | Requested Budget<br>% Change from: |
|-------------------|---------------------|------------------|------------------|------------------|---------------------|---------------------|------------------------------------|
|-------------------|---------------------|------------------|------------------|------------------|---------------------|---------------------|------------------------------------|

**Detail to Direct Expenses:** (shown on page 3)

**Detail to 3 Direct Cost Line Items:**

\* **Detail to Parking Wages: Accts #6410-5105 & 5115**

|  |          |       |  |        |        |         |  |
|--|----------|-------|--|--------|--------|---------|--|
| Parking Financial Clerk (1)<br><i>\$21.50 phr - 1200 hours</i>         | seasonal | #5130 |  | 0      | 0      | 25,800  |  |
| Parking Enforcement Coordinator (1)<br><i>\$21.50 phr - 1040 hours</i> | seasonal | #5115 |  | 19,584 | 19,584 | 22,360  |  |
| Parking Enforcement (3)<br><i>\$17.90 phr - 3120 hours</i>             | seasonal | #5115 |  | 25,267 | 25,267 | 55,848  |  |
| Total Wages-Parking Enforcement *                                      |          |       |  | 44,851 | 44,851 | 104,008 |  |

\*\* **Detail to annual software license costs: Acct #6410-5368**

|                                      |   |  |  |        |        |        |  |
|--------------------------------------|---|--|--|--------|--------|--------|--|
| 5368                                 | Handheld Unit Support (\$60x12x3units)<br><i>Police Enforcement software</i>  |  |  | 900    | 2,160  | 2,160  |  |
| "                                    | Parking Availability App's/Educ.<br><i>Provides info to public via cloud</i>  |  |  | 0      | 0      | 1,500  |  |
| "                                    | M5Smart meter (\$5.75 x 6mo x 316)<br><i>Monthly fees, acct reports; communication<br/>Reports jams, unoccupied space, etc.</i> |  |  | 9,689  | 9,689  | 10,902 |  |
| "                                    | Dome Sensors (\$3.50 x 6mo x 316)<br><i>Gives analytics, resets to zero</i>   |  |  | 5,898  | 5,898  | 6,636  |  |
| "                                    | Kiosk Reporting (\$25 x 6mo x 27)   |  |  | 3,500  | 3,500  | 4,050  |  |
| Total-annual software support lic ** |   |  |  | 19,987 | 21,247 | 25,248 |  |

FY21 Budget - CIP REVENUE

|           |  | Actual    | Budgeted  | Estimated | Requested        | Estimated | Estimated  | Estimated | Estimated |
|-----------|--|-----------|-----------|-----------|------------------|-----------|------------|-----------|-----------|
|           |  | Last Year | This Year | This Year | Year One         | Year Two  | Year Three | Year Four | Year Five |
|           | Account Description  | FY19      | FY20      | FY20      | FY21             | FY22      | FY23       | FY24      | FY25      |
| <b>21</b> | <b>FUND BALANCE - Capital Improvement Program Fund</b>             |           |           |           |                  |           |            |           |           |
|           | Starting Fund Balance  | 4,249,185 | 3,785,641 | 4,529,047 | 4,033,323        | 4,459,667 | 5,417,327  | 6,452,122 | 7,995,690 |
|           | Revenues & Other Sources   | 7,328,506 | 3,759,290 | 3,803,217 | 3,929,989        | 4,260,126 | 4,124,245  | 3,956,665 | 3,951,551 |
|           | Expenditures & Other Uses  | 7,048,644 | 3,073,034 | 4,298,941 | 3,503,645        | 3,302,466 | 3,089,450  | 2,413,097 | 2,598,126 |
|           | Ending Fund Balance  | 4,529,047 | 4,471,897 | 4,033,323 | 4,459,667        | 5,417,327 | 6,452,122  | 7,995,690 | 9,349,115 |
|           | Designated Fund Balance (Ending)                                   | 4,417,136 | 4,458,594 | 4,002,664 | 5,185,987        | 5,312,327 | 6,342,122  | 7,880,690 | 9,229,115 |
|           | Unassigned Fund Balance (Ending)                                   | 111,911   | 13,303    | 30,659    | (726,320)        | 105,000   | 110,000    | 115,000   | 120,000   |
| <b>21</b> | <b>REVENUES - Capital Improvement Program Fund</b>                 |           |           |           |                  |           |            |           |           |
|           | <b>Non-Tax Revenue</b>   |           |           |           |                  |           |            |           |           |
|           | <b>Donations / Grants (Town not School)</b>                        |           |           |           |                  |           |            |           |           |
|           | 82-4512 Misc Grnts   | 23,400    | 0         | 0         | 0                | 0         | 0          | 0         | 0         |
|           | 82-4514 Crim. Justic Academy Reimb                                 | 24,609    | 0         | 0         | 0                | 0         | 0          | 0         | 0         |
|           | <b>State Grants: (does not reflect all state grants to school)</b> |           |           |           |                  |           |            |           |           |
|           | 92-4204 ME-Gov't Road Asst Program                                 | 55,724    | 56,003    | 57,144    | 56,003           | 56,000    | 56,000     | 56,000    | 56,000    |
|           | 82-4518 ME DOT-Rte#3 Taking  | 0         |           |           |                  |           |            |           |           |
|           | <b>Sale of Fixed Assets:</b>                                       |           |           |           |                  |           |            |           |           |
|           | 82-4518 Sale of Stock in PERC                                      | -         |           |           |                  |           |            |           |           |
|           | 82-4518 Sweeper (broom unit)                                       | -         |           |           |                  |           |            |           |           |
|           | 82-4518 Backhoe, 1 TN, Other                                       | -         |           |           |                  |           |            |           |           |
|           | 82-4518 Ambulance / Fire Truck; Other Vehicles                     | 1,500     |           |           |                  |           |            |           |           |
|           | <b>Other Local Sources (Interest &amp; Misc.)</b>                  |           |           |           |                  |           |            |           |           |
|           | 82-4520 Fire Station Cell Phone Antenna Lease                      | 25,461    | 24,840    | 28,566    | 28,566           | 28,566    | 28,566     | 28,566    | 28,566    |
|           | 82-4700 Investment Interest  | 75,083    | 27,000    | 47,162    | 37,000           | 37,000    | 37,000     | 37,000    | 37,000    |
|           | 82-4522 Lease Payments by Water Fund                               | 77,682    | 77,682    | 77,682    | 77,682           | 77,682    | 77,682     | 77,682    | 77,682    |
|           | 82-0000 Lease From Atlantic Fleet/Bay Ferries                      | 7,500     | 200,000   | 166,000   | 205,000          | 205,000   | 205,000    | 205,000   | 205,000   |
|           | <b>Total Non-Tax Revenue:</b>                                      |           |           |           | <b>404,251</b>   |           |            |           |           |
|           | <b>Sale of Bonds:</b>  |           |           |           |                  |           |            |           |           |
|           | 82-4600 Parking Meter Project (5 yr bond)                          | 600,000   |           |           |                  |           |            |           |           |
|           | 82-4600 Pub Safety Building Renovations                            | 0         |           |           |                  |           |            |           |           |
|           | 82-4600 Bond Premium Received                                      | 252,025   |           | 42,898    |                  |           |            |           |           |
|           | 82-4600 Ladder Truck   | 0         |           |           |                  |           |            |           |           |
|           | 82-4600 Ferry Terminal Land (20 yr bond)                           | 3,500,000 |           |           |                  |           |            |           |           |
|           | 82-4600 School Renovations   |           |           |           |                  |           |            |           |           |
|           | <b>Total Bonds:</b>  |           |           |           | <b>0</b>         |           |            |           |           |
|           | <b>Total Non-Tax Revenue</b>                                       | 4,642,984 | 385,525   | 419,452   | <b>404,251</b>   | 404,248   | 404,248    | 404,248   | 404,248   |
|           | <b>Drawdown of CIP Unassigned Fund Balance</b>                     | 89,000    |           |           | 0                | 0         | 0          | 0         | 0         |
|           | <i>From FY18 Sale of PERC Stock: Use for Transfer Station</i>      | 89,000    |           |           |                  |           |            |           |           |
|           | <b>Property Taxes Raised for Capital Improvement Fund</b>          |           |           |           |                  |           |            |           |           |
|           | CIP Property Tax Income  | 2,226,005 | 2,453,273 | 2,463,273 | 2,134,694        | 2,255,878 | 2,219,997  | 2,052,417 | 2,047,303 |
|           |  |           |           |           | -13%             | 6%        | -2%        | -8%       | 0%        |
|           | <b>Inter-Fund Transfers In</b>                                     |           |           |           |                  |           |            |           |           |
|           | 88-4806 G/F Transfer In from Gen Fund Balance                      | 70,000    | 55,000    | 55,000    | 55,000           | 0         | 0          | 0         | 0         |
|           | <b>Total General Fund Transfers-In</b>                             | 2,296,005 | 2,508,273 | 2,518,273 | <b>2,189,694</b> | 2,255,878 | 2,219,997  | 2,052,417 | 2,047,303 |
|           | 88-4362 Parking Meter Fund: Transfer in (debt & CIP) *             | 0         | 260,000   | 260,000   | 1,140,933        | 1,200,000 | 1,100,000  | 1,100,000 | 1,100,000 |
|           | 88-4364 Cruise Ship Fund: Port Development Fees **                 | 389,517   | 605,492   | 605,492   | 195,111          | 400,000   | 400,000    | 400,000   | 400,000   |
|           | <b>Total Transfers from Other Funds</b>                            | 389,517   | 865,492   | 865,492   | <b>1,336,044</b> | 1,600,000 | 1,500,000  | 1,500,000 | 1,500,000 |
|           | <b>Total Revenues &amp; Other Sources</b>                          | 7,328,506 | 3,759,290 | 3,803,217 | <b>3,929,989</b> | 4,260,126 | 4,124,245  | 3,956,665 | 3,951,551 |

| Capital Improvement Program              |             |                                  |                |          |         |          |          |         |            |          |           |           |          |           |           |          |           |
|--|-------------|----------------------------------|----------------|----------|---------|----------|----------|---------|------------|----------|-----------|-----------|----------|-----------|-----------|----------|-----------|
| ** = Partial or Full Cruise Ship Funding |             |                                  |                |          |         |          |          |         |            |          |           |           |          |           |           |          |           |
| Year By Year Overview                    |             |                                  |                |          |         |          |          |         |            |          |           |           |          |           |           |          |           |
| * = Partial or Full Parking Funding      |             |                                  |                |          |         |          |          |         |            |          |           |           |          |           |           |          |           |
| Account                                  | This Year   |                                  | Year One       |          |         | Year Two |          |         | Year Three |          |           | Year Four |          |           | Year Five |          |           |
| Number                                   | FY20        | Department                       | FY21           |          |         | FY22     |          |         | FY23       |          |           | FY24      |          |           | FY25      |          |           |
| 21                                       | Yr.End Bal. | Account                          | Appropriation  | Spending | Balance | Funding  | Spending | Balance | Funding    | Spending | Balance   | Funding   | Spending | Balance   | Funding   | Spending | Balance   |
| <b>22</b>                                |             | <b>Technology Division</b>       |                |          |         |          |          |         |            |          |           |           |          |           |           |          |           |
| 6114                                     | 12,800      | Copy Machines                    | 4,871          | 8,400    | 9,271   | 4,871    | 8,500    | 5,643   | 4,871      | 0        | 10,514    | 4,871     | 8,900    | 6,486     | 4,871     | 0        | 11,357    |
| 6115                                     | 202         | Fiber Engineering Project        | 15,000         | 0        | 15,202  | 15,000   | 15,000   | 15,202  | 15,000     | 15,000   | 15,202    | 15,000    | 15,000   | 15,202    | 15,000    | 15,000   | 15,202    |
| 6117                                     | 15,000      | Virtual Desktp Softwr-PD         | 5,000          | 0        | 20,000  | 5,000    | 20,000   | 5,000   | 3,000      | 0        | 8,000     | 3,000     | 0        | 11,000    | 3,000     | 0        | 14,000    |
| 6119                                     | 8,597       | Fire Prot Syst-Server Rm         | 1,733          | 0        | 10,330  | 1,733    | 0        | 12,064  | 1,733      | 0        | 13,797    | 1,733     | 0        | 15,530    | 1,733     | 0        | 17,264    |
| 6120                                     | 4,620       | WAN & Broadcst & WiFi            | 7,500          | 5,000    | 7,120   | 7,500    | 5,000    | 9,620   | 7,500      | 0        | 17,120    | 7,500     | 0        | 24,620    | 7,500     | 0        | 32,120    |
| 6124                                     | 31,129      | 3 VM Host Servers & Storage      | 26,667         | 25,000   | 32,796  | 26,667   | 33,000   | 26,462  | 26,667     | 25,000   | 28,129    | 26,667    | 35,000   | 19,796    | 26,667    | 25,000   | 21,462    |
| 6126                                     | 11,668      | Website Improvements             | 417            | 0        | 12,085  | 2,917    | 0        | 15,002  | 2,917      | 0        | 17,919    | 2,917     | 0        | 20,836    | 2,917     | 0        | 23,753    |
| 6128                                     | 30,055      | Town Phone System                | 5,000          | 0        | 35,055  | 5,000    | 0        | 40,055  | 5,000      | 0        | 45,055    | 5,000     | 50,000   | 55        | 5,000     | 0        | 5,055     |
| 6231                                     | 31,213      | Security Camera System           | 2,214          | 5,150    | 28,277  | 2,214    | 0        | 30,492  | 2,214      | 32,000   | 706       | 2,214     | 0        | 2,920     | 2,214     | 0        | 5,134     |
|  | 145,284     | <i>Total Technology</i>          | <b>68,403</b>  | 43,550   | 170,137 | 70,903   | 81,500   | 159,539 | 68,903     | 72,000   | 156,442   | 68,903    | 108,900  | 116,445   | 68,903    | 40,000   | 145,348   |
| <b>24</b>                                |             | <b>Municipal Building</b>        |                |          |         |          |          |         |            |          |           |           |          |           |           |          |           |
| 6130                                     | 3,548       | Building Renovations ** \$5k     | 31,622         | 6,500    | 28,670  | 11,622   | 12,000   | 28,292  | 11,622     | 6,000    | 33,914    | 11,622    | 6,000    | 39,536    | 11,622    | 0        | 51,158    |
| 6136                                     | 0           | Energy Audit/Improvements        | 10,000         | 10,000   | 0       | 15,000   | 0        | 15,000  | 15,000     | 0        | 30,000    | 15,000    | 0        | 45,000    | 15,000    | 0        | 60,000    |
|  | 3,548       | <i>Total Muni. Bldg.</i>         | <b>41,622</b>  | 16,500   | 28,670  | 26,622   | 12,000   | 43,292  | 26,622     | 6,000    | 63,914    | 26,622    | 6,000    | 84,536    | 26,622    | 0        | 111,158   |
| <b>30</b>                                |             | <b>Code Enforcement Division</b> |                |          |         |          |          |         |            |          |           |           |          |           |           |          |           |
| 6150                                     | 24,722      | Code Vehicle Reserve             | 6,500          | 31,000   | 222     | 6,500    | 0        | 6,722   | 6,500      | 0        | 13,222    | 6,500     | 0        | 19,722    | 6,500     | 0        | 26,222    |
|  | 24,722      | <i>Total Code</i>                | <b>6,500</b>   | 31,000   | 222     | 6,500    | 0        | 6,722   | 6,500      | 0        | 13,222    | 6,500     | 0        | 19,722    | 6,500     | 0        | 26,222    |
| <b>32</b>                                |             | <b>Assessing Division</b>        |                |          |         |          |          |         |            |          |           |           |          |           |           |          |           |
| 6115                                     | 6,274       | GIS Eqpmnt/Assessing Softwr      | 2,351          | 4,000    | 4,625   | 5,000    | 0        | 9,625   | 5,000      | 0        | 14,625    | 5,000     | 12,000   | 7,625     | 4,000     | 0        | 11,625    |
| 6116                                     | 51,666      | Commercial Prop Reval            | 30,000         | 80,000   | 1,666   | 5,000    | 0        | 6,666   | 2,000      | 0        | 8,666     | 2,000     | 0        | 10,666    | 2,000     | 0        | 12,666    |
| 6150                                     | 13,820      | Assessing/TSA Vehicle Resrv      | 4,100          | 0        | 17,920  | 4,100    | 0        | 22,020  | 4,100      | 0        | 26,120    | 4,100     | 30,000   | 220       | 4,100     | 0        | 4,320     |
| 6160                                     | 26,712      | Ortho Photos/Pictometry          | 8,000          | 31,000   | 3,712   | 8,000    | 0        | 11,712  | 8,000      | 0        | 19,712    | 8,000     | 0        | 27,712    | 8,000     | 0        | 35,712    |
|  | 98,472      | <i>Total Assessing</i>           | <b>44,451</b>  | 115,000  | 27,923  | 22,100   | 0        | 50,023  | 19,100     | 0        | 69,123    | 19,100    | 42,000   | 46,223    | 18,100    | 0        | 64,323    |
| <b>34</b>                                |             | <b>Planning Department</b>       |                |          |         |          |          |         |            |          |           |           |          |           |           |          |           |
| 6162                                     | 90,000      | Comprehensive Plan               | 0              | 90,000   | 0       | 5,000    | 0        | 5,000   | 5,000      | 0        | 10,000    | 5,000     | 0        | 15,000    | 5,000     | 0        | 20,000    |
| 6164                                     | 119,100     | Lwr Main St Strtscp **\$25k      | 25,000         | 0        | 144,100 | 185,000  | 0        | 329,100 | 185,000    | 0        | 514,100   | 185,000   | 0        | 699,100   | 185,000   | 0        | 884,100   |
| 6166                                     | 112,500     | Cottage St Strtscp *25k          | 25,000         | 0        | 137,500 | 185,000  | 0        | 322,500 | 185,000    | 0        | 507,500   | 185,000   | 0        | 692,500   | 185,000   | 0        | 877,500   |
|  | 321,600     | <i>Total Planning</i>            | <b>50,000</b>  | 90,000   | 281,600 | 375,000  | 0        | 656,600 | 375,000    | 0        | 1,031,600 | 375,000   | 0        | 1,406,600 | 375,000   | 0        | 1,781,600 |
| <b>40</b>                                |             | <b>Ambulance Division</b>        |                |          |         |          |          |         |            |          |           |           |          |           |           |          |           |
| 6200                                     | 130,637     | Ambulances (3) ** \$15k          | 51,000         | 180,000  | 1,637   | 47,200   | 0        | 48,837  | 47,200     | 0        | 96,037    | 47,200    | 0        | 143,237   | 47,200    | 190,000  | 437       |
| 6202                                     | 18,491      | Defibrillators/Monitors          | 6,975          | 0        | 25,466  | 9,975    | 0        | 35,441  | 9,975      | 0        | 45,416    | 9,975     | 0        | 55,391    | 9,975     | 0        | 65,366    |
| 6204                                     | 688         | Patient Simulator Dummy          | 688            | 0        | 1,376   | 688      | 0        | 2,063   | 688        | 0        | 2,751     | 688       | 0        | 3,438     | 688       | 0        | 4,126     |
|  | 149,816     | <i>Total Ambulance</i>           | <b>58,663</b>  | 180,000  | 28,479  | 57,863   | 0        | 86,341  | 57,863     | 0        | 144,204   | 57,863    | 0        | 202,066   | 57,863    | 190,000  | 69,929    |
| <b>42</b>                                |             | <b>Fire Department</b>           |                |          |         |          |          |         |            |          |           |           |          |           |           |          |           |
| 6204                                     | 4,192       | Turnout Gear (23 sets in FY25)   | 7,250          | 0        | 11,442  | 7,250    | 0        | 18,692  | 7,250      | 0        | 25,942    | 7,250     |          | 33,192    | 7,250     | 40,400   | 42        |
| 6206                                     | 3,500       | Hose & Couplings                 | 3,500          | 0        | 7,000   | 3,500    | 0        | 10,500  | 3,500      | 0        | 14,000    | 3,500     | 0        | 17,500    | 3,500     | 0        | 21,000    |
| 6212                                     | 7,482       | Rescue Tools                     | 1,867          | 8,500    | 849     | 1,867    | 0        | 2,715   | 1,867      | 0        | 4,582     | 1,867     | 0        | 6,449     | 1,867     | 0        | 8,315     |
| 6214                                     | 20,630      | Fire Engine #2 Tanker            | 65,000         | 15,000   | 70,630  | 75,000   | 0        | 145,630 | 75,000     | 0        | 220,630   | 90,000    | 0        | 310,630   | 90,000    | 0        | 400,630   |
| 6218                                     | 18,000      | Fire Engine #4 Ladder            | 36,364         | 0        | 54,364  | 36,364   | 0        | 90,728  | 36,364     | 0        | 127,092   | 36,364    | 0        | 163,456   | 36,364    | 0        | 199,820   |
| 6220                                     | 0           | Fire Engine #5 Reserve ** \$5k   | 20,200         | 0        | 20,200  | 25,200   | 0        | 45,400  | 25,200     | 0        | 70,600    | 25,200    | 0        | 95,800    | 20,200    | 0        | 116,000   |
| 6222                                     | 1,731       | Portable Radios (20)             | 1,731          | 0        | 3,462   | 5,000    | 0        | 8,462   | 5,000      | 0        | 13,462    | 5,000     | 0        | 18,462    | 5,000     | 22,500   | 962       |
| 6224                                     | 16,008      | Pickup Trucks (2) & Trailer      | 9,386          | 0        | 25,394  | 15,444   | 0        | 40,838  | 10,444     | 35,000   | 16,282    | 10,444    | 0        | 26,726    | 10,444    | 0        | 37,170    |
| 6226                                     | 2,949       | Thermal Imaging Cameras          | 2,400          | 0        | 5,349   | 2,400    | 0        | 7,749   | 2,400      | 10,000   | 149       | 2,400     | 0        | 2,549     | 2,400     | 0        | 4,949     |
| 6227                                     | 65,714      | SCBAs & Cascade System           | 9,608          | 0        | 75,322  | 9,608    | 0        | 84,930  | 9,608      | 0        | 94,538    | 9,608     | 42,000   | 62,146    | 9,608     | 0        | 71,754    |
|  | 140,206     | <i>Total Fire</i>                | <b>157,306</b> | 23,500   | 274,012 | 181,633  | 0        | 455,644 | 176,633    | 45,000   | 587,277   | 191,633   | 42,000   | 736,910   | 186,633   | 62,900   | 860,642   |

| Capital Improvement Program              |             |                                     |                |          |         |          |          |         |            |          |         |           |          |         |           |          |         |
|--|-------------|-------------------------------------|----------------|----------|---------|----------|----------|---------|------------|----------|---------|-----------|----------|---------|-----------|----------|---------|
| ** = Partial or Full Cruise Ship Funding |             |                                     |                |          |         |          |          |         |            |          |         |           |          |         |           |          |         |
| Year By Year Overview                    |             |                                     |                |          |         |          |          |         |            |          |         |           |          |         |           |          |         |
| * = Partial or Full Parking Funding      |             |                                     |                |          |         |          |          |         |            |          |         |           |          |         |           |          |         |
| Account                                  | This Year   |                                     | Year One       |          |         | Year Two |          |         | Year Three |          |         | Year Four |          |         | Year Five |          |         |
| Number                                   | FY20        | Department                          | FY21           |          |         | FY22     |          |         | FY23       |          |         | FY24      |          |         | FY25      |          |         |
| 21                                       | Yr.End Bal. | Account                             | Appropriation  | Spending | Balance | Funding  | Spending | Balance | Funding    | Spending | Balance | Funding   | Spending | Balance | Funding   | Spending | Balance |
| <b>45</b>                                |             | <b>Police Department</b>            |                |          |         |          |          |         |            |          |         |           |          |         |           |          |         |
| 6228                                     | 0           | Parking Meter Vehicle(s) *6k        | 6,000          | 0        | 6,000   | 6,000    | 0        | 12,000  | 6,000      | 0        | 18,000  | 6,000     | 0        | 24,000  | 6,000     | 0        | 30,000  |
| 6229                                     | 38,390      | Parking Meter Equipment * 42k       | 42,433         | 6,000    | 74,823  | 42,433   | 6,000    | 111,257 | 42,433     | 6,000    | 147,690 | 42,433    | 6,000    | 184,123 | 42,433    | 6,000    | 220,557 |
| 6230                                     | 15,459      | Cruiser Equipment                   | 16,057         | 5,000    | 26,516  | 16,057   | 22,500   | 20,072  | 16,057     | 17,500   | 18,629  | 16,057    | 5,000    | 29,685  | 16,057    | 12,500   | 33,242  |
| 6231                                     | 0           | Electronic Fingerprint Scanner      | 4,750          | 0        | 4,750   | 4,750    | 0        | 9,500   | 4,750      | 0        | 14,250  | 4,750     | 19,000   | 0       | 1,900     | 0        | 1,900   |
| 6233                                     | 70,158      | Port Security Boat ** \$5k          | 5,000          | 0        | 75,158  | 10,870   | 0        | 86,028  | 10,870     | 0        | 96,898  | 10,870    | 0        | 107,768 | 10,870    | 0        | 118,638 |
| 6234                                     | 55,237      | Cruiser Replacement ** \$10k        | 46,000         | 30,000   | 71,237  | 46,000   | 65,000   | 52,237  | 46,000     | 30,000   | 68,237  | 38,000    | 30,000   | 76,237  | 38,000    | 30,000   | 84,237  |
| 6235                                     | 0           | Old Account                         | 0              | 0        | 0       | 0        | 0        | 0       | 0          | 0        | 0       | 0         | 0        | 0       | 0         | 0        | 0       |
| 6236                                     | 928         | Records Mgt. Software-Spillman      | 1,500          | 0        | 2,428   | 1,500    | 0        | 3,928   | 1,500      | 0        | 5,428   | 1,500     | 0        | 6,928   | 1,500     | 0        | 8,428   |
| 6237                                     | 7,500       | Portable Radios (20)                | 4,500          | 0        | 12,000  | 4,500    | 0        | 16,500  | 4,500      | 0        | 21,000  | 4,500     | 0        | 25,500  | 4,500     | 30,000   | 0       |
| 6238                                     | 12,828      | Tasers (13)                         | 11,000         | 0        | 23,828  | 11,000   | 34,000   | 828     | 6,800      | 0        | 7,628   | 6,800     | 0        | 14,428  | 6,800     | 0        | 21,228  |
| 6240                                     | 18,700      | Firearms                            | 5,400          | 24,000   | 100     | 5,400    | 0        | 5,500   | 5,400      | 0        | 10,900  | 5,400     | 0        | 16,300  | 5,400     | 0        | 21,700  |
| 6241                                     | 3,617       | Speed Tr. & Traffic Sol Trailer     | 2,600          | 0        | 6,217   | 2,600    | 0        | 8,817   | 2,600      | 0        | 11,417  | 2,600     | 0        | 14,017  | 2,600     | 15,000   | 1,617   |
|  | 222,817     | <i>Total Police</i>                 | <b>145,240</b> | 65,000   | 303,057 | 151,110  | 127,500  | 326,667 | 146,910    | 53,500   | 420,077 | 138,910   | 60,000   | 498,987 | 136,060   | 93,500   | 541,546 |
| <b>47</b>                                |             | <b>Dispatch</b>                     |                |          |         |          |          |         |            |          |         |           |          |         |           |          |         |
| 6231                                     | 7,820       | Voice Recorder System               | 2,750          | 10,000   | 570     | 1,111    | 0        | 1,681   | 1,111      | 0        | 2,792   | 1,111     | 0        | 3,903   | 1,111     | 0        | 5,014   |
| 6232                                     | 26,003      | Radio Cmmnd Console *20k **20k      | 40,000         | 0        | 66,003  | 38,000   | 103,000  | 1,003   | 10,000     | 0        | 11,003  | 10,000    | 0        | 21,003  | 10,000    | 0        | 31,003  |
| 6235                                     | 1,201       | Ireson Hill Radio Bldg. & Generator | 829            | 0        | 2,030   | 829      | 0        | 2,858   | 829        | 0        | 3,687   | 829       | 0        | 4,515   | 829       | 0        | 5,344   |
| 6239                                     | 18,535      | Radio Equipment                     | 7,275          | 0        | 25,810  | 7,275    | 0        | 33,085  | 7,275      | 0        | 40,360  | 7,275     | 0        | 47,635  | 25,000    | 0        | 72,635  |
|  | 53,559      | <i>Total P.S.Bldg.</i>              | <b>50,854</b>  | 10,000   | 94,413  | 47,215   | 103,000  | 38,627  | 19,215     | 0        | 57,842  | 19,215    | 0        | 77,056  | 36,940    | 0        | 113,996 |
| <b>49</b>                                |             | <b>Public Safety Building</b>       |                |          |         |          |          |         |            |          |         |           |          |         |           |          |         |
| 6242                                     | 31,071      | Generators -(2) School & PSB        | 3,892          | 0        | 34,963  | 3,892    | 0        | 38,855  | 3,892      | 0        | 42,747  | 3,892     | 0        | 46,639  | 3,892     | 0        | 50,531  |
| 6244                                     | 15,231      | P.S. Bldg. Fire Renovations-ongoing | 28,566         | 15,000   | 28,797  | 28,566   | 15,000   | 42,363  | 28,566     | 29,000   | 41,929  | 28,566    | 57,000   | 13,495  | 28,566    | 15,000   | 27,061  |
| 6246                                     | 0           | P.S. Bldg. PD Renovations           | 0              | 0        | 10,000  | 10,000   | 0        | 10,000  | 20,000     | 0        | 30,000  | 20,000    | 0        | 50,000  | 20,000    | 0        | 70,000  |
|  | 0           | Workout Equipment - FD & PD         | 1,500          | 0        | 1,500   | 1,500    | 0        | 3,000   | 1,500      | 0        | 4,500   | 1,500     | 0        | 6,000   | 1,500     | 0        | 7,500   |
|  | 46,302      | <i>Total P.S.Bldg.</i>              | <b>33,958</b>  | 15,000   | 65,260  | 43,958   | 15,000   | 94,218  | 53,958     | 29,000   | 119,176 | 53,958    | 57,000   | 116,134 | 53,958    | 15,000   | 155,092 |
| <b>53</b>                                |             | <b>Harbor Department</b>            |                |          |         |          |          |         |            |          |         |           |          |         |           |          |         |
| 6250                                     | 34,744      | Boat & Trailer-Mrs. B               | 3,000          | 0        | 37,744  | 3,000    | 0        | 40,744  | 3,000      | 0        | 43,744  | 3,000     | 0        | 46,744  | 3,000     | 0        | 49,744  |
| 6252                                     | 0           | Floats                              | 12,000         | 0        | 12,000  | 24,000   | 36,000   | 0       | 24,000     | 0        | 24,000  | 24,000    | 0        | 48,000  | 24,000    | 0        | 72,000  |
| 6254                                     | 16,681      | Gangways                            | 2,200          | 11,000   | 7,881   | 2,200    | 0        | 10,081  | 2,200      | 11,000   | 1,281   | 2,200     | 0        | 3,481   | 9,000     | 11,000   | 1,481   |
| 6256                                     | 8,234       | Fishermen's Hoists (2)              | 2,103          | 0        | 10,337  | 2,103    | 0        | 12,439  | 2,103      | 10,000   | 4,542   | 2,103     | 0        | 6,644   | 2,103     | 0        | 8,747   |
| 6258                                     | 35,440      | Ferry Terminal Lot **10k*250k       | 280,000        | 280,000  | 35,440  | 40,000   | 40,000   | 35,440  | 40,000     | 40,000   | 35,440  | 40,000    | 0        | 75,440  | 40,000    | 0        | 115,440 |
| 6260                                     | 11,870      | Port Security Office *4k            | 8,000          | 0        | 19,870  | 8,000    | 0        | 27,870  | 8,000      | 0        | 35,870  | 8,000     | 0        | 43,870  | 8,000     | 0        | 51,870  |
| 6264                                     | 10,000      | Breakwater Repairs                  | 0              | 0        | 10,000  | 0        | 0        | 10,000  | 0          | 0        | 10,000  | 0         | 0        | 10,000  | 0         | 0        | 10,000  |
| 6266                                     | 53,209      | Pier Renovations ** \$13k           | 13,333         | 12,000   | 54,542  | 13,333   | 0        | 67,876  | 13,333     | 0        | 81,209  | 13,333    | 0        | 94,542  | 13,333    | 0        | 107,876 |
| 6268                                     | 2,600       | Boat Pump Out System                | 1,600          | 0        | 4,200   | 1,600    | 0        | 5,800   | 2,600      | 0        | 8,400   | 2,600     | 0        | 11,000  | 2,600     | 0        | 13,600  |
| 6269                                     | 0           | H Com. Ferry Term Conslt **\$10k    | 15,000         | 0        | 15,000  | 15,000   | 0        | 30,000  | 15,000     | 0        | 45,000  | 15,000    | 0        | 60,000  | 15,000    | 0        | 75,000  |
|  | 172,778     | <i>Total Harbor</i>                 | <b>337,236</b> | 303,000  | 207,014 | 109,236  | 76,000   | 240,250 | 110,236    | 61,000   | 289,486 | 110,236   | 0        | 399,722 | 117,036   | 11,000   | 505,757 |

| Capital Improvement Program              |             |                                  |                  |          |           |           |           |           |            |           |           |           |          |           |           |          |           |
|--|-------------|----------------------------------|------------------|----------|-----------|-----------|-----------|-----------|------------|-----------|-----------|-----------|----------|-----------|-----------|----------|-----------|
| ** = Partial or Full Cruise Ship Funding |             |                                  |                  |          |           |           |           |           |            |           |           |           |          |           |           |          |           |
| Year By Year Overview                    |             |                                  |                  |          |           |           |           |           |            |           |           |           |          |           |           |          |           |
| * = Partial or Full Parking Funding      |             |                                  |                  |          |           |           |           |           |            |           |           |           |          |           |           |          |           |
| Account                                  | This Year   |                                  | Year One         |          |           | Year Two  |           |           | Year Three |           |           | Year Four |          |           | Year Five |          |           |
| Number                                   | FY20        | Department                       | FY21             | FY21     | FY21      | FY22      | FY22      | FY22      | FY23       | FY23      | FY23      | FY24      | FY24     | FY24      | FY25      | FY25     |           |
| 21                                       | Yr.End Bal. | Account                          | Appropriation    | Spending | Balance   | Funding   | Spending  | Balance   | Funding    | Spending  | Balance   | Funding   | Spending | Balance   | Funding   | Spending | Balance   |
| <b>59</b>                                |             | <b>Parks Section</b>             |                  |          |           |           |           |           |            |           |           |           |          |           |           |          |           |
| 5448                                     | 4,232       | Museum in the Streets ** \$2k    | 4,000            | 0        | 8,232     | 4,000     | 0         | 12,232    | 4,000      | 0         | 16,232    | 4,000     | 0        | 20,232    | 4,000     | 0        | 24,232    |
| 6300                                     | 29,125      | Benches, BikeRks, Pergola**5k*5k | 10,000           | 0        | 39,125    | 10,000    | 0         | 49,125    | 10,000     | 0         | 59,125    | 10,000    | 0        | 69,125    | 10,000    | 0        | 79,125    |
| 6302                                     | 12,000      | Grant Park Reserve ** \$1k       | 1,000            | 0        | 13,000    | 1,000     | 0         | 14,000    | 1,000      | 0         | 15,000    | 1,000     | 0        | 16,000    | 1,000     | 0        | 17,000    |
| 6304                                     | 11,501      | Tree Planting                    | 8,000            | 8,000    | 11,501    | 8,000     | 8,000     | 11,501    | 8,000      | 8,000     | 11,501    | 8,000     | 8,000    | 11,501    | 8,000     | 8,000    | 11,501    |
| 6306                                     | 10,200      | Park Irrigation Systems          | 2,000            | 0        | 12,200    | 2,000     | 0         | 14,200    | 3,000      | 0         | 17,200    | 3,000     | 0        | 20,200    | 3,000     | 0        | 23,200    |
| 6308                                     | 13,348      | Skatepark Maint. Reserve         | 4,516            | 0        | 17,864    | 4,516     | 0         | 22,380    | 4,516      | 0         | 26,896    | 4,516     | 0        | 31,413    | 4,516     | 0        | 35,929    |
| 6310                                     | 60,728      | Mt. Desert St. Cemetery          | 0                | 0        | 60,728    | 0         | 60,728    | 0         | 0          | 0         | 0         | 0         | 0        | 0         | 0         | 0        | 0         |
| 6312                                     | 16,600      | Playground Equipment             | 5,800            | 0        | 22,400    | 5,800     | 0         | 28,200    | 6,800      | 0         | 35,000    | 6,800     | 0        | 41,800    | 6,800     | 0        | 48,600    |
| 6314                                     | 10,374      | Launch Ramp @ Hadley Pt.         | 2,700            | 0        | 13,074    | 2,700     | 0         | 15,774    | 2,700      | 0         | 18,474    | 2,700     | 0        | 21,174    | 2,700     | 0        | 23,874    |
| 6316                                     | 105,536     | Tennis & Basketball Crts         | 25,000           | 130,000  | 536       | 4,412     | 0         | 4,948     | 4,412      | 0         | 9,360     | 4,412     | 0        | 13,772    | 4,412     | 0        | 18,184    |
| 6318                                     | 12,268      | Village Green Bandstand **\$1k   | 1,467            | 0        | 13,735    | 1,467     | 0         | 15,201    | 1,467      | 0         | 16,668    | 1,467     | 0        | 18,135    | 1,467     | 0        | 19,601    |
| 6332                                     | 30,673      | Glen Mary Renovations            | 4,400            | 0        | 35,073    | 4,400     | 0         | 39,473    | 4,400      | 0         | 43,873    | 4,400     | 0        | 48,273    | 4,400     | 0        | 52,673    |
| 6334                                     | 80,000      | Harborview Park ** \$10k         | 10,000           | 0        | 90,000    | 35,000    | 0         | 125,000   | 35,000     | 0         | 160,000   | 35,000    | 30,000   | 165,000   | 35,000    | 0        | 200,000   |
| 6336                                     | 36,486      | Downtown Signage Resrv **\$1k    | 1,000            | 0        | 37,486    | 12,000    | 0         | 49,486    | 12,000     | 0         | 61,486    | 12,000    | 0        | 73,486    | 12,000    | 0        | 85,486    |
|  | 433,071     | <i>Total Parks</i>               | <b>79,883</b>    | 138,000  | 374,954   | 95,295    | 68,728    | 401,521   | 97,295     | 8,000     | 490,815   | 97,295    | 38,000   | 550,110   | 97,295    | 8,000    | 639,405   |
| <b>70</b>                                |             | <b>Comfort Stations</b>          |                  |          |           |           |           |           |            |           |           |           |          |           |           |          |           |
| 6350                                     | 95,302      | Restroom Reserve (4) ** \$5k     | 7,042            | 0        | 102,344   | 38,500    | 0         | 140,844   | 38,500     | 0         | 179,344   | 38,500    | 0        | 217,844   | 38,500    | 256,000  | 344       |
|  | 0           |                                  | 0                | 0        | 0         | 0         | 0         | 0         | 0          | 0         | 0         | 0         | 0        | 0         | 0         | 0        | 0         |
|  | 95,302      | <i>Total Comfort Stations</i>    | <b>7,042</b>     | 0        | 102,344   | 38,500    | 0         | 140,844   | 38,500     | 0         | 179,344   | 38,500    | 0        | 217,844   | 38,500    | 256,000  | 344       |
| <b>77</b>                                |             | <b>Highway Division</b>          |                  |          |           |           |           |           |            |           |           |           |          |           |           |          |           |
| 6400                                     | 13,713      | Air Compressor (1)/Welder (1)    | 402              | 0        | 14,115    | 402       | 0         | 14,516    | 402        | 0         | 14,918    | 402       | 5,000    | 10,319    | 402       | 0        | 10,721    |
| 6402                                     | 139,118     | Backhoes (1)                     | 11,917           | 0        | 151,035   | 11,917    | 0         | 162,951   | 11,917     | 0         | 174,868   | 11,917    | 0        | 186,785   | 11,917    | 0        | 198,701   |
| 6404                                     | 3,127       | Brush Chipper                    | 2,600            | 0        | 5,727     | 2,250     | 0         | 7,977     | 2,250      | 0         | 10,227    | 2,250     | 0        | 12,477    | 2,250     | 0        | 14,727    |
| 6406                                     | 0           | Bikeway/Ped. Imprvmts *\$20k     | 20,000           | 0        | 20,000    | 60,000    | 0         | 80,000    | 60,000     | 0         | 140,000   | 60,000    | 0        | 200,000   | 60,000    | 0        | 260,000   |
| 6408                                     | 65,694      | Road Grader (used)               | 30,000           | 0        | 95,694    | 35,000    | 130,000   | 694       | 5,000      | 0         | 5,694     | 5,000     | 0        | 10,694    | 35,000    | 0        | 45,694    |
| 6410                                     | 0           | Parking Lot Acq. *\$5k           | 5,000            | 0        | 5,000     | 40,000    | 0         | 45,000    | 40,000     | 0         | 85,000    | 40,000    | 0        | 125,000   | 40,000    | 0        | 165,000   |
| 6412                                     | 32,092      | Hydraulic Truck Lifts (2)        | 7,000            | 0        | 39,092    | 16,000    | 55,000    | 92        | 4,000      | 0         | 4,092     | 4,000     | 0        | 8,092     | 4,000     | 10,000   | 2,092     |
| 6414                                     | 69,941      | Front End Loader                 | 15,000           | 0        | 84,941    | 15,000    | 0         | 99,941    | 15,000     | 0         | 114,941   | 15,000    | 0        | 129,941   | 15,000    | 0        | 144,941   |
| 6416                                     | 43,397      | Excavator (Bobcat)               | 9,167            | 0        | 52,564    | 9,167     | 0         | 61,730    | 9,167      | 0         | 70,897    | 9,167     | 0        | 80,064    | 9,167     | 0        | 89,230    |
| 6418                                     | 12,900      | Snowblower                       | 4,300            | 0        | 17,200    | 4,300     | 0         | 21,500    | 4,300      | 0         | 25,800    | 4,300     | 0        | 30,100    | 4,300     | 0        | 34,400    |
| 6420                                     | 54,515      | Road Improvements *\$200k        | 450,000          | 360,000  | 144,515   | 400,000   | 400,000   | 144,515   | 400,000    | 400,000   | 144,515   | 400,000   | 400,000  | 144,515   | 500,000   | 500,000  | 144,515   |
| 6422                                     | 12,600      | Fuel Pump System                 | 5,300            | 0        | 17,900    | 5,300     | 0         | 23,200    | 6,300      | 0         | 29,500    | 6,300     | 0        | 35,800    | 6,300     | 0        | 42,100    |
| 6424                                     | 101,106     | Sidewalk Plow *\$26k             | 26,000           | 0        | 127,106   | 26,000    | 0         | 153,106   | 26,000     | 152,000   | 27,106    | 26,000    | 0        | 53,106    | 26,000    | 0        | 79,106    |
| 6426                                     | 427,915     | Sidewalk Consrt *\$100k          | 100,000          | 260,000  | 267,915   | 131,000   | 150,000   | 248,915   | 132,000    | 380,000   | 915       | 134,000   | 133,503  | 1,412     | 123,679   | 95,000   | 30,091    |
| 6430                                     | 10,129      | Steame/Pressure Washer           | 900              | 0        | 11,029    | 900       | 0         | 11,929    | 900        | 0         | 12,829    | 900       | 0        | 13,729    | 900       | 0        | 14,629    |
| 6432                                     | 0           | Route 3 Reconstruction           | 0                | 0        | 0         | n/a       | n/a       | n/a       | n/a        | n/a       | n/a       | n/a       | n/a      | n/a       | n/a       | n/a      | n/a       |
| 6434                                     | 6,000       | Eden Path Lighting *\$20k        | 20,000           | 0        | 26,000    | 49,000    | 75,000    | 0         | 0          | 0         | 0         | 0         | 0        | 0         | 0         | 0        | 0         |
| 6436                                     | 78,000      | Street Sweeper (Vacuum)          | 34,000           | 0        | 112,000   | 39,000    | 0         | 151,000   | 44,000     | 195,000   | 0         | 44,000    | 0        | 44,000    | 44,000    | 0        | 88,000    |
| 6438                                     | 57,538      | Public Works Complex/Solar       | 9,500            | 0        | 67,038    | 10,000    | 77,000    | 38        | 9,500      | 0         | 9,538     | 9,500     | 0        | 19,038    | 9,500     | 0        | 28,538    |
| 6440                                     | 0           | School Satellite Park Lot *25k   | 25,000           | 0        | 25,000    | 50,000    | 0         | 75,000    | 50,000     | 0         | 125,000   | 50,000    | 0        | 175,000   | 50,000    | 0        | 225,000   |
| 6442                                     | 17,539      | Tag Trailer                      | 840              | 0        | 18,379    | 840       | 0         | 19,219    | 840        | 0         | 20,059    | 840       | 0        | 20,899    | 840       | 0        | 21,739    |
| 6444                                     | 3,900       | Brine Mixing Equipment           | 2,400            | 0        | 6,300     | 2,400     | 0         | 8,700     | 2,400      | 0         | 11,100    | 2,400     | 13,000   | 500       | 2,400     | 0        | 2,900     |
| 6446                                     | 10,397      | Liquid Anti-icer Tank            | 900              | 0        | 11,297    | 900       | 0         | 12,197    | 900        | 0         | 13,097    | 900       | 0        | 13,997    | 900       | 0        | 14,897    |
| 6448                                     | 12,397      | Street Lts-LED-Cap Lease * 133k  | 140,000          | 133,000  | 19,397    | 140,000   | 133,000   | 26,397    | 140,000    | 133,000   | 33,397    | 7,000     | 0        | 40,397    | 7,000     | 0        | 47,397    |
| 6450                                     | 91,232      | Light Trucks (5 + PWD)           | 42,423           | 0        | 133,655   | 42,423    | 82,000    | 94,077    | 42,423     | 0         | 136,500   | 42,423    | 40,000   | 138,922   | 42,423    | 0        | 181,345   |
| 6452                                     | 248,838     | Plow Trucks (5) *50k             | 66,000           | 0        | 314,838   | 66,000    | 200,000   | 180,838   | 66,000     | 0         | 246,838   | 66,000    | 0        | 312,838   | 66,000    | 0        | 378,838   |
| 6453                                     | 10,040      | Bobcat Loader & Eqpmnt           | 4,700            | 0        | 14,740    | 4,700     | 0         | 19,440    | 4,700      | 0         | 24,140    | 4,700     | 0        | 28,840    | 4,700     | 0        | 33,540    |
| 6454                                     | 16,352      | Roller, Vibratory                | 1,200            | 0        | 17,552    | 1,200     | 0         | 18,752    | 1,200      | 0         | 19,952    | 1,483     | 0        | 21,435    | 1,483     | 0        | 22,918    |
|  | 1,538,480   | <i>Total Highway</i>             | <b>1,034,547</b> | 753,000  | 1,820,027 | 1,163,697 | 1,302,000 | 1,681,725 | 1,079,197  | 1,260,000 | 1,500,922 | 948,480   | 591,503  | 1,857,900 | 1,068,159 | 605,000  | 2,321,059 |

| Capital Improvement Program              |             |                                    |               |           |           |           |           |            |           |           |           |           |           |           |           |           |           |
|--|-------------|------------------------------------|---------------|-----------|-----------|-----------|-----------|------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Year By Year Overview                    |             |                                    |               |           |           |           |           |            |           |           |           |           |           |           |           |           |           |
| ** = Partial or Full Cruise Ship Funding |             |                                    |               |           |           |           |           |            |           |           |           |           |           |           |           |           |           |
| * = Partial or Full Parking Funding      |             |                                    |               |           |           |           |           |            |           |           |           |           |           |           |           |           |           |
| Account                                  | This Year   | Year One                           |               |           | Year Two  |           |           | Year Three |           |           | Year Four |           |           | Year Five |           |           |           |
| Number                                   | FY20        | Department                         | FY21          | FY21      | FY21      | FY22      | FY22      | FY22       | FY23      | FY23      | FY23      | FY24      | FY24      | FY24      | FY25      | FY25      |           |
| 21                                       | Yr.End Bal. | Account                            | Appropriation | Spending  | Balance   | Funding   | Spending  | Balance    | Funding   | Spending  | Balance   | Funding   | Spending  | Balance   | Funding   | Spending  |           |
| <b>79</b>                                |             | <b>Solid Waste Division</b>        |               |           |           |           |           |            |           |           |           |           |           |           |           |           |           |
| 6455                                     | 3,526       | Waste Oil Furnace                  | 757           | 0         | 4,283     | 757       | 0         | 5,040      | 757       | 5,300     | 497       | 757       | 0         | 1,255     | 757       | 0         | 2,012     |
| 6456                                     | 37,624      | (2) Single Sort Units/Canopy       | 1,000         | 0         | 38,624    | 2,167     | 0         | 40,791     | 2,167     | 0         | 42,958    | 2,167     | 0         | 45,125    | 2,167     | 0         | 47,292    |
| 6458                                     | 24,513      | Transfer Station Renovations       | 2,000         | 0         | 26,513    | 2,000     | 0         | 28,513     | 2,000     | 0         | 30,513    | 2,000     | 0         | 32,513    | 2,000     | 0         | 34,513    |
| 6460                                     | 18,883      | (3) 48' Trailers                   | 7,000         | 0         | 25,883    | 12,000    | 0         | 37,883     | 12,000    | 0         | 49,883    | 12,000    | 0         | 61,883    | 12,000    | 0         | 73,883    |
| 6462                                     | 6,666       | Compactor Unit w/Hopper            | 3,333         | 0         | 9,999     | 3,333     | 0         | 13,333     | 3,333     | 0         | 16,666    | 3,333     | 0         | 19,999    | 3,333     | 0         | 23,333    |
| 6464                                     | 9,000       | Skid Steer                         | 2,500         | 0         | 11,500    | 2,500     | 0         | 14,000     | 4,500     | 0         | 18,500    | 4,500     | 0         | 23,000    | 4,500     | 0         | 27,500    |
| 6466                                     | 0           | Yard Tractor                       | 0             | 0         | 0         | 0         | 0         | 0          | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         |
| 6468                                     | 20,000      | Solar Panels                       | 7,100         | 0         | 27,100    | 15,000    | 0         | 42,100     | 18,000    | 60,000    | 100       | 1,000     | 0         | 1,100     | 1,000     | 0         | 2,100     |
| 6470                                     | 3,750       | Truck                              | 3,000         | 0         | 6,750     | 3,000     | 0         | 9,750      | 5,000     | 0         | 14,750    | 8,000     | 0         | 22,750    | 8,000     | 0         | 30,750    |
|  | 123,962     | <i>Total Solid Waste</i>           | 26,690        | 0         | 150,652   | 40,757    | 0         | 191,410    | 47,757    | 65,300    | 173,867   | 33,757    | 0         | 207,625   | 33,757    | 0         | 241,382   |
| <b>84</b>                                |             | <b>Town Debt Service</b>           |               |           |           |           |           |            |           |           |           |           |           |           |           |           |           |
| 6502                                     | 0           | D- Agamont Pk.& Seawall-'05        | 46,600        | 46,600    | 0         | 45,400    | 45,400    | 0          | 44,000    | 44,000    | 0         | 42,400    | 42,400    | 0         | 40,800    | 40,800    | 0         |
| 6504                                     | 0           | K- Muni.Bldg.Renov.-'15            | 163,625       | 163,625   | 0         | 159,225   | 159,225   | 0          | 154,825   | 154,825   | 0         | 150,425   | 150,425   | 0         | 146,025   | 146,025   | 0         |
| 6506                                     | 0           | J- Public Works Complex-'13        | 232,413       | 232,413   | 0         | 232,987   | 232,987   | 0          | 233,413   | 233,413   | 0         | 233,687   | 233,687   | 0         | 233,813   | 233,813   | 0         |
| 6508                                     | 0           | K-Downtown Signs '15 ** \$21k      | 20,750        | 20,750    | 0         | 20,150    | 20,150    | 0          | 24,450    | 24,450    | 0         | 23,650    | 23,650    | 0         | 22,850    | 22,850    | 0         |
| 6510                                     | 42,898      | F - Public Works- '10 ** \$31k     | 203,436       | 246,334   | 0         | 231,465   | 231,465   | 0          | 223,506   | 223,506   | 0         | 215,547   | 215,547   | 0         | 207,587   | 207,587   | 0         |
| 6512                                     | 0           | L-Pub Safety Bldg Envelp '15       | 30,600        | 30,600    | 0         | 30,000    | 30,000    | 0          | 29,300    | 29,300    | 0         | 28,500    | 28,500    | 0         | 27,700    | 27,700    | 0         |
| 6514                                     | 0           | Trnsfr Station,FTrck,Bldg Slab '17 | 264,100       | 264,100   | 0         | 256,100   | 256,100   | 0          | 248,100   | 248,100   | 0         | 240,100   | 240,100   | 0         | 232,100   | 232,100   | 0         |
| 6516                                     | 49,436      | FerryTrm/PrkMeter Bond-'18 *184k   | 280,614       | 330,050   | 0         | 319,700   | 319,700   | 0          | 308,200   | 308,200   | 0         | 296,700   | 296,700   | 0         | 174,225   | 174,225   | 0         |
| 6518                                     | 0           | FerryTerm/BayF Taxable'18 ** 25K   | 90,650        | 90,650    | 0         | 88,400    | 88,400    | 0          | 86,150    | 86,150    | 0         | 88,775    | 88,775    | 0         | 86,525    | 86,525    | 0         |
|  | 0           |                                    | 0             | 0         | 0         | 0         | 0         | 0          | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         |
|  | 0           |                                    | 0             | 0         | 0         | 0         | 0         | 0          | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         |
|  | 0           |                                    | 0             | 0         | 0         | 0         | 0         | 0          | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         |
|  | 0           |                                    | 0             | 0         | 0         | 0         | 0         | 0          | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         |
| <b>82</b>                                | 92,334      | <i>Total Town Debt</i>             | 1,332,788     | 1,425,122 | 0         | 1,383,427 | 1,383,427 | 0          | 1,351,944 | 1,351,944 | 0         | 1,319,784 | 1,319,784 | 0         | 1,171,625 | 1,171,625 | 0         |
|  | 0           |                                    | 0             | 0         | 0         |           |           |            |           |           |           |           |           |           |           |           |           |
| 6190                                     | 47,840      | Unallocated                        | 9,999         | 0         | 57,839    | 0         | 0         | 57,839     | 0         | 0         | 57,839    | 0         | 0         | 57,839    | 0         | 0         | 57,839    |
|  | 3,710,093   |                                    | 3,485,180     | 3,208,672 | 3,986,601 | 3,813,815 | 3,169,155 | 4,631,261  | 3,675,632 | 2,951,744 | 5,355,149 | 3,505,755 | 2,265,187 | 6,595,717 | 3,492,950 | 2,453,025 | 7,635,642 |
|  |             | Funds Available                    | 3,485,180     |           |           | 3,813,815 |           |            | 3,675,632 |           |           | 3,505,755 |           |           | 3,492,950 |           |           |
|  |             | Surplus (Shortfall)                | 0             |           |           | 0         |           |            | 0         |           |           | 0         |           |           | 0         |           |           |

| Capital Improvement Program              |             |                                 |                |           |           |           |           |           |            |           |           |           |           |           |           |           |  |
|--|-------------|---------------------------------|----------------|-----------|-----------|-----------|-----------|-----------|------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|--|
| ** = Partial or Full Cruise Ship Funding |             |                                 |                |           |           |           |           |           |            |           |           |           |           |           |           |           |  |
| Year By Year Overview                    |             |                                 |                |           |           |           |           |           |            |           |           |           |           |           |           |           |  |
| * = Partial or Full Parking Funding      |             |                                 |                |           |           |           |           |           |            |           |           |           |           |           |           |           |  |
| Account                                  | This Year   |                                 | Year One       |           |           | Year Two  |           |           | Year Three |           |           | Year Four |           |           | Year Five |           |  |
| Number                                   | FY20        | Department                      | FY21           | FY21      | FY21      | FY22      | FY22      | FY22      | FY23       | FY23      | FY23      | FY24      | FY24      | FY24      | FY25      | FY25      |  |
| 21                                       | Yr.End Bal. | Account                         | Appropriation  | Spending  | Balance   | Funding   | Spending  | Balance   | Funding    | Spending  | Balance   | Funding   | Spending  | Balance   | Funding   | Spending  |  |
| <b>94</b>                                |             | <b>SCHOOL C.I.P</b>             |                |           |           |           |           |           |            |           |           |           |           |           |           |           |  |
| 6602                                     | 2,284       | ADA Act Renovations             | 0              | 0         | 2,284     | 0         | 0         | 2,284     | 0          | 0         | 2,284     | 0         | 0         | 2,284     | 0         | 0         |  |
| 6604                                     | 21,695      | Capital Outlay Reserve          | 7,286          | 0         | 28,981    | 8,000     | 0         | 36,981    | 10,000     | 0         | 46,981    | 10,000    | 0         | 56,981    | 10,000    | 0         |  |
| 6605                                     | 13,410      | Asbestos Removal                | 2,000          | 0         | 15,410    | 0         | 0         | 15,410    | 0          | 0         | 15,410    | 0         | 0         | 15,410    | 0         | 0         |  |
| 6606                                     | 0           | Furniture & Equipment           | 5,000          | 5,000     | 0         | 5,000     | 0         | 5,000     | 5,000      | 5,093     | 4,907     | 5,000     | 0         | 9,907     | 7,500     | 0         |  |
| 6608                                     | 23,736      | Computers & Technology          | 50,000         | 50,000    | 23,736    | 57,000    | 58,000    | 22,736    | 57,000     | 57,000    | 22,736    | 59,000    | 62,000    | 19,736    | 59,000    | 59,000    |  |
| 6610                                     | 539         | Copier Lease/Purchase           | 14,429         | 13,890    | 1,078     | 13,890    | 13,890    | 1,078     | 13,890     | 13,890    | 1,078     | 13,890    | 13,890    | 1,078     | 13,890    | 13,890    |  |
| 6611                                     | 0           | Connors Hallway Floor           | 0              | 0         | 0         | 0         | 0         | 0         | 0          | 0         | 0         | 0         | 0         | 0         | 0         | 0         |  |
| 6612                                     | 0           | Floor Covering Replacement      | 0              | 0         | 0         | 0         | 0         | 0         | 0          | 0         | 0         | 0         | 0         | 0         | 0         | 0         |  |
| 6614                                     | 0           | Repaving P/Lot                  | 0              | 0         | 0         | 0         | 0         | 0         | 0          | 0         | 0         | 0         | 0         | 0         | 0         | 0         |  |
| 6618                                     | 33,890      | Pickup Truck Replacement        | 5,986          | 0         | 39,876    | 6,000     | 0         | 45,876    | 6,000      | 0         | 51,876    | 6,000     | 0         | 57,876    | 6,000     | 0         |  |
| 6620                                     | 2,000       | Playground                      | 0              | 0         | 2,000     | 0         | 0         | 2,000     | 0          | 0         | 2,000     | 0         | 0         | 2,000     | 5,000     | 0         |  |
| 6624                                     | 5,259       | Roof Repair Reserve             | 11,500         | 15,000    | 1,759     | 10,000    | 0         | 11,759    | 10,000     | 0         | 21,759    | 10,000    | 0         | 31,759    | 10,000    | 0         |  |
| 6626                                     | 0           | Storage Units                   | 0              | 0         | 0         | 0         | 0         | 0         | 0          | 0         | 0         | 0         | 0         | 0         | 0         | 0         |  |
| 6628                                     | 30,000      | Technology Infrastructure       | 15,000         | 15,000    | 30,000    | 20,000    | 0         | 50,000    | 20,000     | 0         | 70,000    | 20,000    | 0         | 90,000    | 20,000    | 0         |  |
| 6630                                     | 0           | Kitchen Equipment               | 0              | 0         | 0         | 0         | 0         | 0         | 0          | 0         | 0         | 0         | 0         | 0         | 0         | 0         |  |
| 6632                                     | 0           | Waterproof Wall                 | 0              | 0         | 0         | 0         | 0         | 0         | 0          | 0         | 0         | 0         | 0         | 0         | 0         | 0         |  |
| 6648                                     | 169,391     | Connors Water Main Replcmnt     | 0              | 0         | 169,391   | 0         | 0         | 169,391   | 0          | 0         | 169,391   | 0         | 0         | 169,391   | 0         | 0         |  |
| 6650                                     | 5,000       | Safety & Access Control         | 10,000         | 10,000    | 5,000     | 10,000    | 0         | 15,000    | 10,000     | 0         | 25,000    | 10,000    | 10,000    | 25,000    | 10,000    | 10,000    |  |
| 6652                                     | 0           | Upgrade Connors Entrance        | 0              | 0         | 0         | 0         | 0         | 0         | 0          | 0         | 0         | 0         | 0         | 0         | 0         | 0         |  |
| 6654                                     | 0           | Bldg Concept Draw/Bldg Repair   | 257,524        | 125,000   | 132,524   | 250,000   | 0         | 382,524   | 250,000    | 0         | 632,524   | 250,000   | 0         | 882,524   | 250,000   | 0         |  |
| 6656                                     | 0           | Energy Audit                    | 0              | 0         | 0         | 0         | 0         | 0         | 0          | 0         | 0         | 0         | 0         | 0         | 0         | 0         |  |
| 6660                                     | 15,000      | Boiler Replacement Reserve      | 0              | 0         | 15,000    | 0         | 0         | 15,000    | 0          | 0         | 15,000    | 0         | 0         | 15,000    | 0         | 0         |  |
| 6662                                     | 0           | Tractor/Plow Reserve            | 5,000          | 0         | 5,000     | 5,000     | 0         | 10,000    | 5,000      | 0         | 15,000    | 5,000     | 0         | 20,000    | 5,000     | 0         |  |
| 6664                                     | 10,002      | Security Panel                  | 0              | 0         | 10,002    | 0         | 0         | 10,002    | 0          | 0         | 0         | 0         | 0         | 0         | 0         | 0         |  |
| 6670                                     | 0           | Gym Floor Repairs               | 0              | 0         | 0         | 0         | 0         | 0         | 0          | 0         | 0         | 0         | 0         | 0         | 0         | 0         |  |
| 6656                                     | 0           | Not used                        | 0              | 0         | 0         | 0         | 0         | 0         | 0          | 0         | 0         | 0         | 0         | 0         | 0         | 0         |  |
|  | 332,206     | <i>Total School Projects</i>    | <b>383,725</b> | 233,890   | 482,041   | 384,890   | 71,890    | 795,041   | 386,890    | 75,983    | 1,095,946 | 388,890   | 85,890    | 1,398,946 | 396,390   | 82,890    |  |
|  |             | Funds Available                 | 383,725        |           |           | 384,890   |           |           | 386,890    |           |           | 388,890   |           |           | 396,390   |           |  |
|  |             | Surplus (Shortfall)             | 0              |           |           | 0         |           |           | 0          |           |           | 0         |           |           | 0         |           |  |
| <b>94</b>                                |             | <b>School Debt Service</b>      | 0              |           |           |           |           |           |            |           |           |           |           |           |           |           |  |
| 6704                                     | 0           | School Bldg Renovations-'18     | 0              | 0         | 0         | 0         | 0         | 0         | 0          | 0         | 0         | 0         | 0         | 0         | 0         | 0         |  |
| 6706                                     | 0           | Bond Issue M: 2004 Heat         | 61,083         | 61,083    | 0         | 61,421    | 61,421    | 0         | 61,723     | 61,723    | 0         | 62,020    | 62,020    | 0         | 62,211    | 62,211    |  |
|  | 0           | <i>Total School Debt</i>        | <b>61,083</b>  | 61,083    | 0         | 61,421    | 61,421    | 0         | 61,723     | 61,723    | 0         | 62,020    | 62,020    | 0         | 62,211    | 62,211    |  |
|  | 332,206     | School Totals                   | 444,808        | 294,973   | 482,041   | 446,311   | 133,311   | 795,041   | 448,613    | 137,706   | 1,095,946 | 450,910   | 147,910   | 1,398,946 | 458,601   | 145,101   |  |
|  | 4,042,299   | <b>C.I.P. Fund Grand Totals</b> | 3,929,988      | 3,503,645 | 4,468,642 | 4,260,126 | 3,302,466 | 5,426,302 | 4,124,245  | 3,089,450 | 6,451,095 | 3,956,665 | 2,413,097 | 7,994,663 | 3,951,551 | 2,598,126 |  |
|  |             | Funds Available                 | 3,929,989      |           |           | 4,260,126 |           |           | 4,124,245  |           |           | 3,956,665 |           |           | 3,951,551 |           |  |
|  |             | Surplus (Shortfall)             | 0              |           |           | 0         |           |           | (0)        |           |           | (0)       |           |           | 0         |           |  |



## Capital Improvement Program

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### *Narrative Description*

#### **Next Year's Purchases & Projects - Highlights**

In FY2021, the Town will replace a color copier, upgrade one of its 3 main host servers & storage, upgrade the Town Office broadcast system, start the downtown property revaluation research to revise the assessments, contract for Ortho photos of the Town parcels, replace the Code vehicle, focus on the update of the Comprehensive Plan, replace its oldest ambulance (2008), replace a fire rescue tool, refurb part of Fire Engine 2, replace a Police cruiser, replace the PD's rifles, replace Dispatch 911 recording system, schedule replacement for certain Harbor floats and gangways, continue with Ferry Terminal improvements such as paving, replace some Town Pier pilings, rebuild the tennis courts and pay the first capital lease payment on the LED streetlight conversion project. Additionally, there is the normal annual appropriations for road overlay and sidewalk construction.

Our bond payments will total some \$1,486,205 next year in FY21, or about 37% of our annual total CIP appropriation. \$55,000 of this year's appropriation will come from General Fund balance for accelerating above the past annual appropriations to replace Fire Engine #2; \$195,111 will be transferred from Cruise Ship fees to help fund those related capital projects and debt service and \$1,140,933 from the newly established Parking Fund to fund its related debt as well as other capital needs. These transfers in total amount to assisting funding 34% of the total CIP appropriations from non-tax revenues.

In the School Department, the main focus for FY2021 is continued immediate school renovation work.

### **How the Capital Improvement Program Works**

In order to better understand our Capital Improvement Program, it may be helpful to explain its purpose and function. As required by Section C-30A of the Town Charter, the CIP is "a program consisting of projects any one of which costs more than \$5,000 and meets one or more of the following requirements:

- construction time extends to two or more fiscal years;
- includes planning for, construction of or major renovation of a Town building, wharf, public way, sewer, drain or appurtenant equipment; or
- replacement or acquisition of equipment with life expectancy of five years or longer.

Contemporary thinking further suggests that the CIP Fund should help the Town to avoid surprises by forcing us to look ahead for the next five years or even longer. Typically, this helps stabilize the CIP tax rate, so that it does not exhibit wild swings from year to year despite large changes in expenditures.

Because we should have plenty of notice when to expect most of our large capital expenditures, proper use of the CIP can help us avoid paying unnecessary financing costs, since we can begin raising needed capital a little bit at a time. If we plan it right, we should be able to pay cash for most things, other than buildings and major road/sidewalk projects, thereby reducing our interest expense.

In order to maintain a pay-as-you-go system, it is necessary to plan ahead farther than the five years in the CIP. Accordingly, the budget also includes an "Equipment Replacement Schedule" listing all major equipment and buildings, depreciation rates and proposed replacement dates. The CIP also contains some contingent purchases and projects which will be undertaken only if we are able to obtain the needed additional funds from grants or bonds. Other than *Enterprise Fund* assets (Water/Sewer) all Town capital assets are tracked through this fund, which is why purchases of assets for the benefit of Cruise Ship/Parking Funds are appropriated and recorded here but funded by those funds.

## **Capital Improvement Program**

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### *Narrative Description*

It is also important to note that for capital accounts, appropriations (authorizations to spend) are "continuing appropriations". That is, once Town Meeting authorizes spending capital funds, the authorization to spend the money continues from year to year. The appropriation does not lapse at the end of the year like it does with operating budgets. This funding mechanism has the additional advantage of creating an emergency source of funds, since accumulated reserves can be spent for major repairs or emergency replacements, without the delay inherent in calling a Special Town Meeting.

### **Debt Management Policy**

In 2008 Council adopted, and later amended in 2010, a *Debt Management Policy* that basically states that debt will be issued for a capital project only when it is an appropriate means to achieve a fair allocation of costs between current and future beneficiaries or users. Additionally, the policy states that the asset should have a life of at least five years and will be used only for capital projects or equipment and the debt issuance period will not exceed the average useful life of the project. The complete policy is on the Town's website.

### **Fund Balance Policy**

The Town's fund balance policy encourages the Town Manager and Council to annually review any fund balance surplus generated each year from the prior year's operations to consider a nominal drawdown in order to accelerate funding a specific CIP project. In FY21, that drawdown is \$55,000 for the tennis courts.

### **Terminology**

This capital plan covers five fiscal years, the first of which is often referred to as Year One. Although it starts on July 1, 2020, Year One is designated as Fiscal Year 2021, since it ends on June 30, 2021. Fiscal Year 2021 is usually referred to as FY21 on most schedules. This year's Capital Improvement Program covers the five years from FY21 to FY25. Years 2 thru 5 are budgetary estimates and are not voted on, nor committed with appropriation votes at the annual Town Meeting.

## **Revenues**

### **Non-Tax Revenues**

**State DOT – Local Road Assistance Program (LRAP)** – State Law, 23 MRSA 1803-B(1-A-2) limits the use of LRAP funds to capital improvements related to roads.

**Sale of Assets** – Reflects any direct asset sales, such as used vehicles that are not budgeted as trade-ins.

**Fire Station Cell Phone Antenna Lease** – The revenue from the Fire Station cell phone tower lease has been earmarked for maintenance of the Public Safety Building.

**Lease Payments by Water Fund** – The rent was calculated as follows: The Water Division will occupy approximately 37.5% of the Public Works Complex space. However, since a portion of the debt service costs includes the pole barn and salt shed we reduce the percentage chargeable to the water division to 33.3%. We use a 5 year average of debt costs and equals a lease transfer of \$77,682 per year.

**Lease from Atlantic Fleet/Bay Ferries** – This potential future revenue source could represent the annual proceeds from a 5 year lease on the use of the land at the Ferry Terminal property. The \$205,000 placed in the revenues to reflect the anticipated revenue from the lease and to cover the submerged land

## **Capital Improvement Program**

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### *Narrative Description*

lease budgeted in the Harbor's operating budget.

**CIP Property Taxes Transferred in** – CIP funding from taxes is the net result to balance out the proposed appropriations to CIP (for all projects, equipment replacements, debt, etc.) after we consider all other CIP income sources coming in.

### **Inter-Fund Transfers In:**

**G/F Transfer In from Fund Balance** – Slowly declining amounts are planned for future years, to protect the General Fund Balance, with \$55,000 budgeted for FY21 to fund for the accelerated purchase of Fire Engine #2. By Council policy, if the General Fund balance grows beyond its needs, then any draw-down of funds is transferred to the CIP Fund.

**Parking Meter Fund:** This is the second year of a transfer from the Parking Fund to pay for creating a capital reserve for parking related equipment & vehicle (\$48,433) and meter debt service (\$134,500), with the remainder (\$1,378,000) being transferred for related parking, sidewalk, lighting and road improvements. These items, wholly, or partially funded by the Parking Meter Fund, are denoted with a single \* in the line item description along with the \$dollars PF transferred to the CIP Fund.

**Cruise Ship Fund: Port Development Fees** – Annually we will transfer Port Development Fees from the Cruise Ship Fund to the CIP Fund for use on Town owned projects reasonably related to capital improvements or debt service that benefit in whole or in part the cruise ship passengers. The Cruise Ship Committee makes the recommendation earlier in the budgetary process. These items, partially or wholly funded by the Cruise Ship Fund, are denoted with an \*\* in the line item description along with the \$dollars CS transferred to the CIP Fund.

## **Expenditures**

### **Technology Division - #22**

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**Copy Machines** – #6114 - We have three copy machines in the Town Office that churn out the nearly 150,000 copies needed each year to serve the Town Council, Warrant Committee, Planning Board, Appeals Board, Design Review Board, Harbor Committee, Marine Resources Committee, FOA requests and a dozen other boards, committees and task forces, not to mention staff administrative needs. A fourth copy machine is located at the Police Department. We gain the ability to redeploy the older copiers to Finance where less volume is required. We expect to replace the Town Clerk's Department copier in FY21.

**Fiber Engineering Study** – #6115 - This was a project to study providing secure data connections to all the Town facilities. It is still undetermined at this point if the Town will lose access to *Charter Communication's* network, presently "free", but maintenance is not guaranteed. With a detailed engineering study now completed for connecting most municipal facilities, the Town could eventually build and extend the fiber connection to all these Town facilities. This \$50,000 study was completed in late 2019. The Town was informed this Spring that *Charter* does not wish to continue providing "I-Net" free fiber to the Town's facilities, including the schools & library, as part of renewing the franchise agreement, which expired in March of 2015. It wishes to charge \$43,200 lease for the use of the existing fiber. This account funds a placeholder account of monies in case the Town wishes to actively seek bids to

## **Capital Improvement Program**

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### *Narrative Description*

build its own network of dark fiber, but would likely partner with a private party to run the system.

**Virtual Desktop Service - #6117** – This item will assist in officers from either Town communicate directly and efficiently between the Bar Harbor and Mount Desert police offices; with an estimated purchased date by FY22.

**Fire Protection System (server Room) – #6119** - Special emergency fire suppression system that will put out a fire while not destroying the critical electrical equipment. This systems protections our vital communications and thousands of dollars of equipment.

**Wide Area Network, Broadcast & Wifi Systems – #6120** - Some of our broadcasting equipment used for the G channel was replaced in FY13 but an upgrade needs to occur after a franchise agreement is signed and perhaps funded by that renewal; or by FY21 if no agreement is signed. Renovation of much of our wide area network (WAN) system occurred in FY14 with some switch replacement completed in 2019. The WAN is the communication system utilizing the fiber optic cable system between all Town buildings and facilities which is owned by *Charter Communications*. There is also in the plans a design concept plan to renovate the auditorium which would include a completely new broadcast system at that location.

**Computer Servers & Video Storage: – #6124** - The Town facilities are linked by our fiber-optic Wide Area Network (WAN) allowing all departments to share information and files, such as digital archiving, assessing, maps, the property and GIS database, word processing, spreadsheets, the Finance's Munis system, e-mail backup, scanners, security cameras, PD video, SCADA systems; 16 VM systems are running and are hosted on 3 servers. We replace these three critical servers every three years at the replacement rate of one per year as well as 3 storage devices (NAS's) that hold all data and video storage that make up everything we do. In FY21, expansion of video storage will occur due to the in-car police video recording systems.

**Website Improvements – #6126** - A website rebuild with a new vendor was completed in FY14 and an upgrade/redesign was completed in FY2018. We are funding the next replacement/upgrade for FY26.

**Town Phone System – #6128** - The Town has a VOIP system with 76 licenses installed in all its facilities. It is expected to have a 10 year life with an anticipated replacement in 2024. It is still in reasonably good operating condition.

**Security Camera System - #6231** - This was a Sony based system with 23 active cameras at most department locations. The software license has been end of lifed and in FY19 or FY20, we anticipate a necessary upgrade to the software for a cost of under \$4000. The next major replacement cycle for some cameras should be in FY23. The system generally records 2 -3 weeks of video data before it recycles.

## **Municipal Building - #24**

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**Building Renovations – #6130** - There are various other targeted improvements recognized in the Municipal building. The first most pressing item would be replacing one of the 2 boilers, the oldest being over 21 years old. The other boiler failed at 18 years. In FY20 improvements are being made to the lower floor by the elevator and a new design concept plan contract is in process for a complete renovation of the auditorium into a future Council Chambers. In FY2020, we are also replacing the aging and

## **Capital Improvement Program**

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### *Narrative Description*

critical A/C system that keeps our server room cool and functioning at a cost of \$8200.

**Building Energy Audit /Improvements - #6136** – This is a new account added by the Town Council this year that will explore alternative energy uses, likely with a focus on less dependence on fossil fuels. The first focus will be on the current status of the building’s usage of heat and electric sources. This will entail an energy audit, sourcing previous studies but recognizing new technologies available.

### **Code Enforcement Division - #30**

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**Code Officer Vehicle** – #6150 - This 2007 vehicle was purchased used and is scheduled to be replaced with a more efficient AWD hybrid vehicle in FY2021 before it becomes less reliable and requires extensive repairs.

### **Assessing Division - #32**

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**Geographic Information System Equipment/Vision Assessing Software** – #6115 - Many of the Town’s maps, surveys and plans are stored digitally for our archives and Geographic Information System (GIS). Think of GIS as a digital, computerized map linked to all kinds of documents in a computer data base: lot lines, deeds, building locations, topographical features, water shutoffs, sewer connections and maintenance records. GIS software allows several Town departments to share our GIS database and generate, edit and retrieve maps and data for Town facilities and other local features. A reserve has been funded to allow replacement of scanning, plotting and field GPS equipment as it wears out or justifies upgrading. A replacement plotter (\$12,000) is scheduled for purchase in FY24.

**Property Revaluation** – #6116 – A prior Council goal and more current analysis from the Assessor indicates a need for a corrective revaluation of all downtown properties is warranted to reduce any inequities discovered and adjust for market conditions. Funds have been raised each year and to hire professional assessing firm (with seasonal community experience) in FY20 to start the project with a completion scheduled within 2 years. It is anticipated that this review will be coordinated by Assessing with its ongoing in house review of all residential properties to be effective in the same tax year.

**Assessing/TSA Vehicle Reserve** – #6150 - This 2012 Subaru is scheduled for replacement in 2024, likely with a hybrid vehicle since there is much idling done at parcel sites. It is used extensively by the assessor’s in the spring for field inspections for certifying dimensions, buildings and values in the field created by Code permits issued within the past year. It is also used year round for required travel by the Technology (TSA) for field repairs at the department locations.

**Ortho Photo Update** – #6160 - These distortion-free aerial photos of the town are an invaluable tool for our taxpayers, real estate agents, surveyors, contractors and Town staff. Our Ortho photos were last updated in FY14/FY15 as part of a *League of Towns/County* collaboration project which reduced our cost significantly. The next State Ortho Photo collection in our area is scheduled for the spring of 2020 (delayed from 2019), and the Town will participate with 6 inch pixel photography, the same level as in 2014. For comparison, Google utilizes 18” resolution but does not always use a Spring leafless flyover. This is survey grade quality and will maintain a consistent resolution flight database. A newer technology called Pictometry is planned for FY21. This imagery takes pictures of the community from a side angle to the ground, which enables the viewer to see the sides as well as the top of structures. This addition will allow more comprehensive data to be easily available, especially for emergency/public safety

## **Capital Improvement Program**

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### *Narrative Description*

reasons. Additionally, this data will make software called “Change Finder” to be used to compare any changes in the structures from a previous flyover that were not in the Town’s assessing database. The current estimate is \$31,000 for 3” resolution.

### **Planning Department - 34#**

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**Comprehensive Plan** – #6162 - The 2008 Comprehensive Plan approved by Town Meeting is approaching 12 years and a fund reserve has been established to build up monies for that project. The 2008 document cost \$94,000, which included a consultant, copy materials and various public meeting costs. FY20 included an appropriation of \$50,000 with \$5,000 of that being funded by the Cruise Ship fund. The first steps in this process is for a professional review of Housing Needs Assessment, Identify Zoning Barriers to Housing and seeking LMI Housing through Zoning opportunities; all as approved in the Housing Strategy report approved by the Town Council on October 1, 2019.

**Lower Main St. Streetscape** – #6164 - Design work on a streetscape years ago and the next step in the process was with Lark Studio, so that long term construction costs and planning could be completed. Engineering studies and estimates for various options also need to be completed on what is anticipated to be a multi-million-dollar project. FY21 is funded by Parking fees.

**Cottage St. Streetscape** – #6166 - Design work on a streetscape was completed in FY17 by Lark Studio and the next step was to fund a more detailed engineering study so that long term construction costs and planning can be better ascertained. This is a multi-million-dollar project. FY21 is funded Parking fees.

### **Ambulance Division - 40#**

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**Ambulance** – #6200 - Our 2008 ambulance will need to be replaced when it is thirteen years old in FY21. The purchase price includes any related equipment. Because of the demand created by the cruise ship passengers, a small portion of the funding each year comes from the Cruise Ship fees.

**Defibrillators/Chest Compressor**– #6202 - A defibrillator is a piece of ambulance equipment which electrically stimulates the heart to restore the correct pulse. The 2 new units purchased in 2017 also interpret heart rhythms, monitor a patients oxygen saturation and act as a log for administering medications and maintains the patient information electronically that is downloaded to our run reporting software. This information is then used for mandatory reporting and for subsequent e-billing by Finance. Additionally, a chest compressor system was purchased in FY20 and is included in this reserver.

**Patient Simulator Dummy** - #6204 – A patient simulator dummy was purchased for in house professional training in FY18 with an expected 8 year life.

### **Fire Department - #42**

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**Turnout Gear** – #6204 - The Department currently has 20 sets of turnout gear funded by a grant in 2015. We are funding the eventual replacement on a ten year life cycle for 23 sets.

**Hose & Couplings** – #6206 - A reserve for this equipment that was purchased with a federal grant.

## **Capital Improvement Program**

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### *Narrative Description*

**Rescue Tools** – #6212 - We have two units with attachments in the fire trucks and anticipate replacing one of them in FY21.

**Fire Engine Tanker #2** - #6214 - This pumper was purchased in 2003, now with an expected 25 year life and is located at the Town Hill Fire Station. \$15,000 to be spent in FY21 for a midlife refurb to help offset future unanticipated maintenance issues, making it more reliable until the 2028 replacement.

**Fire Engine #3** - #6216 – This 2009 unit is kept at the downtown Fire Station and will not be replaced after its useful life.

**Fire Engine #4 Ladder Truck/Quince** – #6218 – This ladder truck was purchased from Greenwood Emergency Vehicles (E-One) through the normal bid process in FY18. It is being used as the primary responder vehicle and has an expected 22 year life in that capacity.

**Fire Engine #5 Reserve** – #6220 - This 1994 unit is being replaced in FY20 (25 year life) from FY20 transfers from both engine #2 and #4. Replacement was expedited due to reliability issues.

**Portable Radios** - #6222 – The department has 20 portable radios that should have a reserve set up for replacement in six years....where the replacement will be 23 portable radios.

**Pickup Trucks/Trailer** – #6224 - Two pickups and a mass casualty trailer are funded on this line. One is the Fire Chief truck that is used exclusively by the Chief on a 24/7 basis. The Chief's truck was replaced in FY19 with a SUV and the old is used for Fire inspection duties, travel, hauling the Mass Casualty trailer, etc. The old inspection truck was transferred to the Harbormaster. The Mass Casualty trailer has a 20 year life with replaced in FY30.

**Thermal Imaging Cameras (2)** – #6226 - One of the two cameras was replaced in FY20 due to failure.

**SCBAs & Cascade Compressor System** – #6227 - A 2009 Port Security Grant provided 75% funding for twenty high-volume self-contained breathing apparatus units and a cascade compressor system to fill them. All 20 SCBAs are scheduled for replacement in FY29, at 20 years of age, and the Cascade Compressor System is scheduled for replacement in FY34, when it is 25 years old. The SCBA bottles need to be replaced before they reach 15 years old in FY2024. However, due to updated hardware technology, the SCBAs may need to be replaced closer to the 15 year SCBA bottles.

## **Police Department – 45#**

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**Parking Enforcement Vehicle** - #6228 -The Hybrid vehicle reserve and its attached license plate reader system cameras (LPR) are funded solely by parking fees.

**Parking Meter Equipment** - #6229 – This is the reserve account for eventual replacement of all equipment related to the Parking Meter system. It is funded entirely by transferred in funds from the Parking Fund and funds 319 meters, 27 kiosks.

**Cruiser Equipment** - #6230 - Each time we purchase a cruiser, the equipment in it, which has a four year life expectancy, gets replaced. This equipment included is the console, cage, charge guard,

## Capital Improvement Program

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### *Narrative Description*

graphics, antenna and wiring, trunk tray, computer dock top, siren control and related labor. The remaining equipment in a cruiser is expected to last eight years, or through the life of two cruisers and includes the radar, video system, light bar, gun rack, radio & AED units. At the end of that eight year cycle those items need replacement. Labor for this equipment is included with the 4 year equipment.

**Electronic Fingerprint Scanner - #6231** - All people who are arrested or criminally summoned are legally required to provide their fingerprints. Our Police Officer arrests and/or summons approximately 300 people annually. Additionally, citizens and visitors routinely rely on the P.D. to have their fingerprints taken in support of brokerage licenses, employment compliance matters and travel documents. The PD relies on ink pads and paper print cards to collect fingerprints, techniques used 50 years ago. Modern booking facilities often rely on electronic fingerprinting machines which eliminate the need for ink, paper, the associated mess and mailing them out along with the associated delays caused by each step. The electronic fingerprinting machine will connect us to the state and national fingerprint databases which could help us identify wanted persons or assist in investigations in a timely manner. We need to conform to the make and model prescribed by the Maine State Bureau of Identification to ensure integration with the state and federal systems.

**Port Security Boat – #6233** - Purchased with the FY08 Port Security Grant. Starting in FY12, we funded a reserve with cruise ship Port Development Fees, which will allow replacement of the boat when it is twenty three years old in FY32.

**Cruiser Replacement – #6234** - We put approximately 132,500 miles on our fleet annually. With five funded cruisers we rely on four front line cars with an adequately equipped spare. Our plan is to have our cruisers reaching the end of life as a front line patrol car at around 100,000 miles, at that point they become our spare cruiser. To stay on track with this plan, we will purchase one car a year for three years and every fourth year we purchase two. \$10,000 of each year's appropriation will come from Cruise Ship fees due to their Cruise Ship related usage.

**Records Management System-*Spillman* – #6236** - *Spillman* is the common system used by the other local agencies. All law enforcement agencies and dispatch operations in Hancock County utilize *Spillman* through a shared server located in Ellsworth. Fire agencies are beginning to join on our shared server; Bar Harbor and Mount Desert are the pilot agencies for the fire service. The shared *Spillman* server allows all agencies using it to seamlessly share data and information during emergencies and for long term record keeping which enhances public safety. Funds in the CIP are for our share of future server maintenance, module upgrades and other improvements made as this regional system grows.

**Portable Radios – #6237** - Most Police radios were purchased with a federal grant in 2012. With an estimated life cycle of approximately 10 years we expect to replace 20 portables in FY2025, the same year as Mount Desert. This will ensure equipment compatibility between PD's.

**Tasers – #6238** - Purchased in FY17. We purchased the most Tasers through a program that calls for us to make five equal annual payments with the first 4 payments already made. One final payment @ \$5184 is scheduled in FY20. Replacement schedule for Tasers is aligned with the Mount Desert PD replacement cycle to ensure consistency with equipment between the agencies. 13 tasers are designated for replacement in FY22.

**Firearms – #6240** - 18 handguns replaced every 10 years and 12 rifles replaced every 12 years, with the



## **Capital Improvement Program**

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### *Narrative Description*

rifles on schedule to be replaced in FY21. Replacement schedule for firearms is aligned with the Mount Desert PD replacement cycle to ensure consistency with equipment between the agencies.

**Speed & Traffic Trailers** – #6241 – The radar trailer was purchased in 2008 and was upgraded to a radar/message board trailer and the 2015 unit is also used as a radar/message board.

### **Dispatch Department – 47#**

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**Voice Recording System** - #6231 – This is the Dispatch recording equipment for 911 calls scheduled for replacement in FY21.

**Radio Dispatch Command Console** - #6232 – The 2 units and components are scheduled for replacement in 2022 at this time, with \$20,000 each in funding coming from the Parking & Cruise Ship funds.

**Ireson Hill Radio Bldg & Generator** - #6235 – Replacement/upgrade is scheduled for 2029 when the building is 35 years old and the generator is 20 years old. The Tower on the property is owned by the Housing Authority with their equipment inside the Town owned radio building.

**Radio Equipment** - #6239 - This equipment is broken down in 5 components and are scheduled for replacement at various times as listed on the Equipment Replacement Schedule. We have funded a replacement reserve based on the depreciation table, so that each piece of equipment can be replaced as it wears out.

### **Public Safety Building – 49#**

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**Public Safety Building Generator & Shelter Generator Reserve** – #6242 - The Public Safety Building has a generator installed in 2000 with 30 year life; rated at 35KW, fueled by LPgas. The Shelter generator located at the school is rated at 140kw and was installed in 2009; also fueled by LPgas.

**Public Safety Building Renovations** – #6244 - Income from the cell phone antenna lease has been dedicated to renovation of this century old building and the adjacent Police Station. Much work needs to be done, but our priorities are to renovate the Fire Station kitchen, continue work on an air conditioning system for the second floor of the Fire Station, install an updated internal communications system for the Fire Station, and replace some windows on the back side of the Police Station. The steam baseboard heating system was installed in 1997 and is anticipated to be upgraded by 2027.

**Public Safety Building Renovations** –Police Department - #6246 – Internal renovations were completed at the end of FY2020. There is some monies budgeted in future years for other needed renovations.

**Public Safety-Workout Equipment** - #6248 – Replacement reserve for equipment to help maintain physical readiness for the Police, Dispatch & fire staff.

### **Harbor Department – 53#**

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**Boat & Trailer** – #6250 - We expect to continue to use and maintain this boat due to the unique service

## Capital Improvement Program

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### *Narrative Description*

it can provide compared to the larger Port Security Boat. Money is appropriated to continue either a replacement fund or for maintenance overhaul of the *Mrs. B* to extend its life.

**Floats** – #6252 - There are 25 floats of various sizes and uses on the equipment list. Two fisherman's floats and four finger floats are scheduled to be replaced in the next few years.

**Gangways** – #6254 - There are four 50' gangways with the next replacements scheduled as needed. ADA regulations mandate any new replacements to be 80' long.

**Fishermen's Hoists** – #6256 - Two hoists are currently in operation; one with a 200 lb capacity and a larger one that was donated to the Town in FY16 with a 500 lb lift capacity. The smaller one is scheduled for a FY23 replacement.

**Ferry Terminal Improvements** – #6258 - The portion of the property that is dedicated for public use is initially anticipated to be used for public parking starting in CY2020 and will need to be graded and paved. However, other capital costs of an immediate need for the property is budgeted here. Most of the funding is sourced from the Parking fund.

**Port Security Building** - #6260 – A reserve to set up for any future kind of replacement maintenance which is now partially funded by the Parking Fund starting in FY21 as that is where the Parking staff and some equipment is located.

**Breakwater** - #6264 – The original breakwater was never completed. The Cruise Ship Committee set up initial funding for this account, but currently research is being done with the Core of engineers as to the condition and options to upgrade the breakwater.

**Pier Renovations** - #6266 – A reserve for any future kind of replacement maintenance, including Pier fencing & granite wall facing; this is primarily funded from Cruise Ship funds. In FY21, there is scheduled a replacement of certain oak pilings for \$12,000.

**Boat Pump Out System** - #6268 – This is a reserve for eventual replacement of the boat pump out. This was funded by a grant received in FY18.

**Harbor Comm. Ferry Terminal Plan** - #6269 – This is partially funded with cruise ship monies to support any and all future contract, landscape, consultants, engineering studies, etc., for the future use of the Ferry Terminal property, as instructed by the expanded Harbor Committee.

### **Parks Section – 59#**

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**Museum in the Streets** – #5448 - Interpretive signs designating historical points of interest around the downtown were erected in FY13 and more added during FY19. Cruise Ship Port Development Fees are partially funding annual payments into a maintenance reserve account.

**Benches, Bike Racks, Pergola, etc.** – #6300 - a line item to provide capital reserves as these park components age. Funded by Cruise Ship and Parking Fund monies

**Grant Park Renovations** – #6302 – This was renovated in the summer of 2017, with some donations

## **Capital Improvement Program**

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### *Narrative Description*

from the V.I.S, the Cruise Ship Funds and taxes. An annual replacement reserve has been funded primarily using cruise ship Port Development Fees.

**Tree Planting** – #6304 - Annual funding of replacement of old and diseased trees.

**Park Irrigation Systems** – #6306 - This reserve funds future replacements of the four irrigation systems installed in Barker Park, Village Green, Agamont Park and Grant Park.

**Skate Park Reserve** – #6308 – The privately funded skate park at the ballfield was accepted by the Town in 2017. This is a new maintenance reserve account. Initial reserve funding of \$3,613 came from residual donated monies. In FY19, another \$1,000 was donated to this reserve. Landscaping and benches are still on the “to do” list.

**Mount Desert Street Cemetery** – #6310 - During FY03 we received a bequest from the estate of Crystal T. Sprague, on the condition that the funds be used only for the maintenance and repair of the Mount Desert Street Cemetery. Headstones have been cleaned and a gate was installed at the north end. We anticipate building paths; regrading and reseeding the sod; replacing overgrown shrubs; installing an irrigation system; repointing the stone wall, installing fencing; and possibly illuminating the Civil War Memorial. A boundary survey indicates the need for a line agreement between the Town and the westerly abutter. Once this is completed we would like to select a designer and finalize design improvements, with construction to follow.

**Playground Equipment** – #6312 - This account was established for the purchase of new park equipment or the replacement of worn-out equipment as the need arises for either Park Street or Town Hill. The renovation to Park St. Playground was completed in the summer of 2017 and was funded by Rotary and private donations.

**Launch Ramp** – #6314 - This was installed at Hadley Point in 2006 and funds a reserve for FY2036.

**Tennis & Basketball Courts** – #6316 - Reserve set up for renovations of the tennis court facilities in FY20/21 at an estimated cost of \$130,000.

**Village Green Bandstand** – #6318 - The bandstand was completely rebuilt in FY10, and the replacement reserve uses Cruise Ship Port Development Fees.

**Glen Mary Pool Renovations** – #6332 - This facility located on Village Improvement Society land was last fully renovated in 2009 (with a filter upgrade in FY18) and is estimated to have a 25 year life. It is also used as a skating rink during the winter.

**Harborview Park** – #6334 – Some work was completed in FY2018 and monies are now primarily raised and transferred from the Cruise Ship Fund. There is \$12,562 restricted to the account from a prior 2010 bond issue and the balance of funds transferred in after the Grant Park upgrade was completed.

**Downtown Wayfinding Signage Reserve** – #6336 - Originally funded by a 2014 bond with the debt service now being paid by annual transfers from the Cruise Ship fund’s Port Development fees.

## **Capital Improvement Program**

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### *Narrative Description*

#### **Comfort Stations – 70#**

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**Restroom Reserve – #6350** - There are four comfort stations funded by this replacement reserve; the Ballfield, the Pier, Newport Drive and Village Green. This reserve account is partially funded each using Cruise Ship Fund's Port Development Fees for Newport Dr & Pier facilities.

#### **Highway Division -77#**

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**Air Compressors / Welder unit– #6400** - Highway has one compressor located at the Public Works facility and a mobile one it borrows from the Water Division on a trailer. The old welder will be replaced in FY2024.

**Backhoes – #6402** - We have one backhoe at the Highway Division.

**Brush Chipper - #6404** - This was replaced in FY2019 with a *Vermeer BC1500* unit.

**Bikeway/Pedestrian Improvements - #6404** – This is a new account to use towards making these transportation modes safer in the congested downtown. All funds are transferred in from the Parking Fund.

**Road Grader – #6408** - Due to lack of funds, replacement of our old grader has been deferred to FY22, when it will be thirty-one years old and will be replaced with a used grader.

**Parking Lot Acquisition - #6410** – This is a new placeholder account to accumulate funds to acquire any possible downtown parking space in the future and is funded by Parking Fund fees.

**Hydraulic Truck Lifts - #6412** - We have a 15 ton truck lift purchased in 2000 and a 5 ton car lift purchased in 2004 and we expect the 15 ton to be replaced in FY2022.

**Front End Loader – #6414** - A new wheel loader was purchased in FY15.

**Excavator – #6416** - This was a new Bobcat excavator purchased in FY17. It is a more efficient machine than a backhoe to do ditching and culvert replacements.

**Snowblower – #6418** - Purchased in FY16; the 234hp unit attaches to the Front End Loader.

**Road Improvement Program – #6420** - An annual contracted paving program of at least \$250,000 per year is included in the budget, but the Town has deferred its borrowing for major road re-construction projects that use to be detailed in a 5 year consolidated work plan. However, the Parking Fund has enabled a transfer of \$200,000 this year to assist in this road improvement effort.

**Fuel Pump System – #6422** - This was a new system installed in 2018, primarily the software & components only. However, the reserve includes both the pump system equipment and the software.

**Sidewalk Plow – #6424** - This is a 2013 piece of equipment that also has sanding, sweeping and snowblower duties in addition to plowing. Replacement is in FY23.

## Capital Improvement Program

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### *Narrative Description*

**Sidewalk Reconstruction** – #6426 - This receives funding from the Cruise Ship Port Development fees each year. Generally, monies spent here aligns with the approved road construction projects, so some projects have now been deferred in conjunction with the deferred road projects that were previously identified in the December 2014 Consolidated Work Plan. However, there is anticipated to be Lower Main St., Cottage St. and Town Hill sidewalk improvements.

**Steamer/Pressure Washer** – #6430 - This unit was replaced in FY2019 with an *Alkota* unit.

**Eden Path Lighting** – #6434 – This is an account to coordinate with the neighbors and purchase a proportionate set of matching sidewalk lights for bikers and pedestrians. This is 100% funded by the Parking Fund.

**Street Sweeper** – #6436 - This is a vacuum sweeper, purchased new in 2018. It has a 5 year effective life due to its heavy use.

**Public Works Building / Solar Panels** – #6438 - It is anticipated that the Town will entertain purchasing the panels during 7th year of use by the owner at a to be determined FMV price from *Revision Energy*. *Revision* installed the 288 panels and has a purchased power agreement (PPA) with the Town. This is the reserve to make that purchase during FY22 (after December 2021) with the panels still having a useful life of at least another 20 years.

**School Parking Lot** - #6440 – A placeholder reserve for monies transferred in from the Parking Fund to be allocated towards the future costs of paving, repaving, ground work, etc. related to possible use of the School lot being used for Town satellite parking.

**Tag Trailer** – #6442 - flat trailer for 20 tons purchased in 2000 with an estimated 25 year life.

**Brine Mixing Equipment** - #6444 – a reserve account for this winter accessory.

**Liquid Anti-Icer Tank** – #6446 - This is a removable 1600 gal tank that was purchased in FY16. It rides in the back of a dump truck and is used in the summer (washing sidewalks) and winter (salt brine).

**Street Lights/LED Light Conversion** – #6448 – This funds a 3 year capital lease to convert all the Town's streetlights (including parking lots, decorative lights, etc.) to LED's. This project will be completed in FY20 at an approximate cost of \$372,000. This is 100% funded by the Parking Fund monies. Additional funds are included to start a replacement reserve.

**Light Trucks** – #6450 - There are six trucks of 1.5 tons or less available to the crew, plus a used truck handed down that the PWDirector utilizes.

FY22 – A seven year 1 Ton Dump will need replacement.

**Plow Trucks** – #6452 - The Town owns five large dump trucks; 4 active trucks, plus the spare. Experience has shown that, on average, they become unreliable after about eight years of service, so we put one of the older ones in reserve, while running four on the road. Typically, these trucks have been replaced on a fifteen year cycle. The price shown for each truck includes all appurtenant equipment, such as plow, wing, rigging, radio, beacons, sander, etc. As with our light trucks, our preferred replacement schedule has been stretched, due to large price increases.

## **Capital Improvement Program**

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### *Narrative Description*

**Bobcat Loader & Equipment** – #6453 - The “Bobcat” fills the same function as a forklift, but with the proper attachments, will also sweep, load, dig, bore and plow snow when needed as a backup support to our sidewalk plow that allows snow removal in a timely manner.

**Vibratory Roller** – #6454 - This was replaced in FY20.

### **Solid Waste Division**

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**Waste Oil Furnace** – #6455 - This is used to burn the used motor vehicle oil as a source of heat and was transferred to the Solid Waste location to supplement the propane heat.

**Single Sort Units** – #6456 – 2 of these units are in the completed facility. A canopy over these units is funded to be possibly added in the future.

**Transfer Station Renovations** – #6458 – A new reserve is being established for any needed major repairs/replacements. The transfer station was rebuilt in 2018.

**Three 48’ Trailers** – #6460 – Three trailers were purchased from the bonded project in FY18.

**Compactor Unit** – #6462 – This includes the hopper which is included in the original 2018 renovated project.

**Skid Steer** – #6464 – This unit is utilized at the newly renovated facility instead of the forklifts.

**Solar Panels** - #6468 – The Town is raising funds to add solar panels by FY23. This was in the original design, but was cut when other costs exceeded the bonded construction budget of the transfer station.

**Truck** - #6470 – reserve to replace a 3/4 Tn pickup truck purchased in FY20.

## **~ School Capital Projects ~**

### **School Department**

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**A.D.A. Act Renovations** – #6602 - This is a continuation of a multi-year project to bring both buildings up to ADA standards. We have students enrolled with physical challenges which make this an on-going need. Currently, we are making plans for to replace the handicap accessible lift in the Connors Building. At some point the kindergarten ramp leading from the classroom to the playground will need to be replaced, as well as the ramps leading from the upper Emerson Hall.

**Capital Outlay Reserve** – #6604 - Any school CIP appropriations leftover at the end of a project are closed to this account. Similarly, projects that cost more than expected draw down this account. These funds can also be used when an unexpected emergency arises.

**Asbestos Removal** – #6605 - We have maintained funding in this line item for unexpected removal of asbestos during any renovation or repair.

**Furniture and Equipment** – #6606 - In order to replace school furnishings in an orderly fashion while

## **Capital Improvement Program**

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### *Narrative Description*

keeping costs reasonable, we plan to purchase new furniture for one classroom in each building every year. In addition, we will also replace cafeteria tables and other general program large furniture items for the music room, library, etc. as needed. The expenditures will vary by need and cost.

**Computers & Technology** – #6608 - Ongoing implementation of AOS #91 technology program and infrastructure support for 7<sup>th</sup> and 8<sup>th</sup> grade MLTI program, as well as replacement of older computers.

**Copier Lease/Purchase** – #6610 - This figure is for 5 copiers which are located in both offices, library and work rooms.

**Pickup Truck Replacement** – #6618 - FY14 we purchased a new truck with plow. We will maintain this line item in order to replace our truck in FY21.

**Roof Repair Reserve** – #6624 - Money is being put aside which will cover any unanticipated large repairs.

**Technology** – #6628 – A line item needed for various technology upgrades.

**Connors/Emerson Bldg Repairs** - #6648 – This is for the past appropriation account to track all the capital repairs such as the initial water main costs.

**Safety & Access Control** – #6650 - This is a line in the CIP account to address any safety/security issues, which may arise from new state and federal recommendations. The plan is to upgrade school security through recommendations with the BHPD and BHFD – currently we are exploring a second set of entry doors with Connors and keyless entries.

**Building Concept Design Drawings** - #6654 – Tracks all concept, landscape and design drawings as well as possible detail renovation related drawings for improvements.

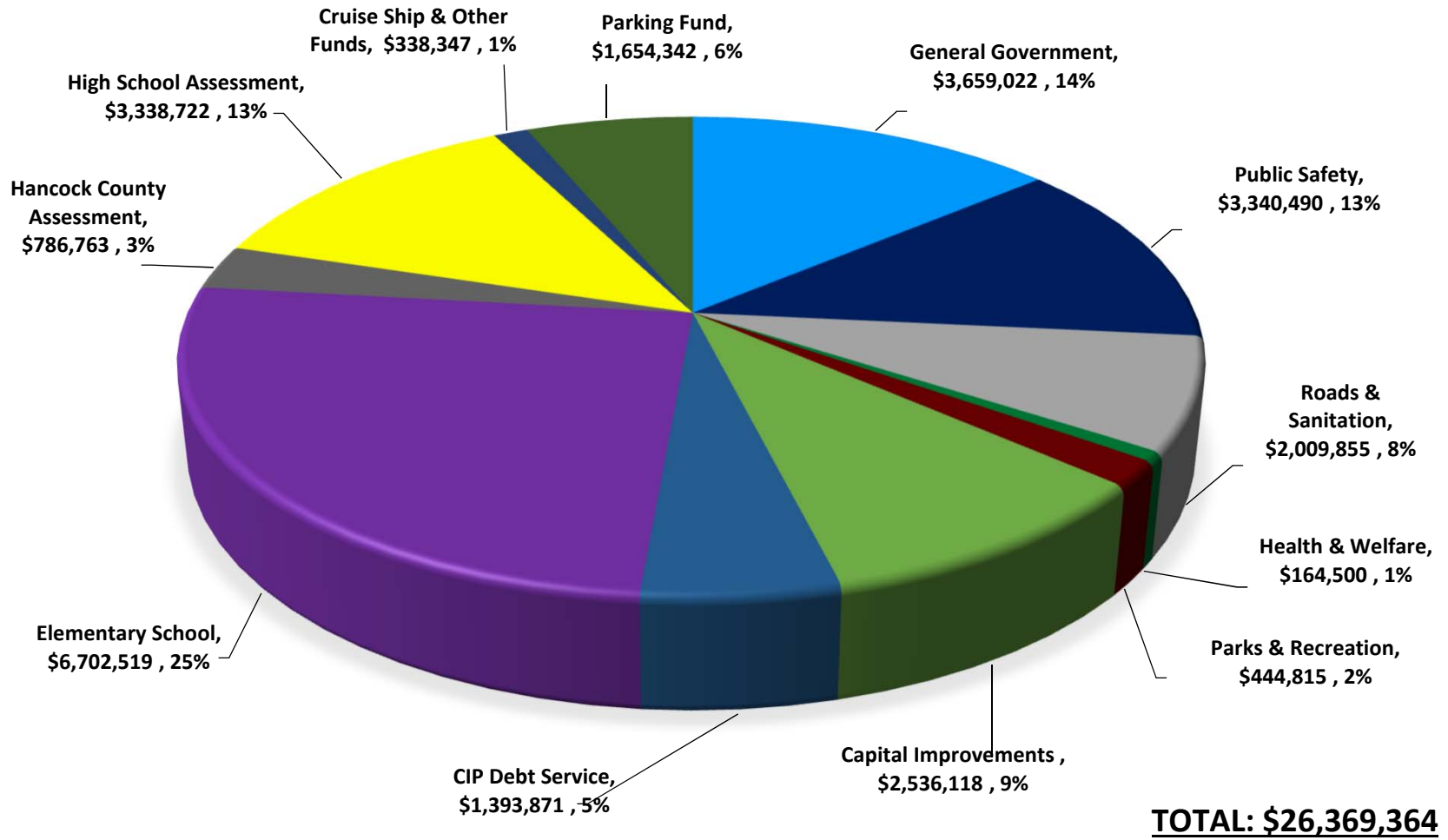
**Tractor/Plow Reserve** – #6662 - This is to replace the tractor/plow when needed by FY-21.

## **School Debt Service**

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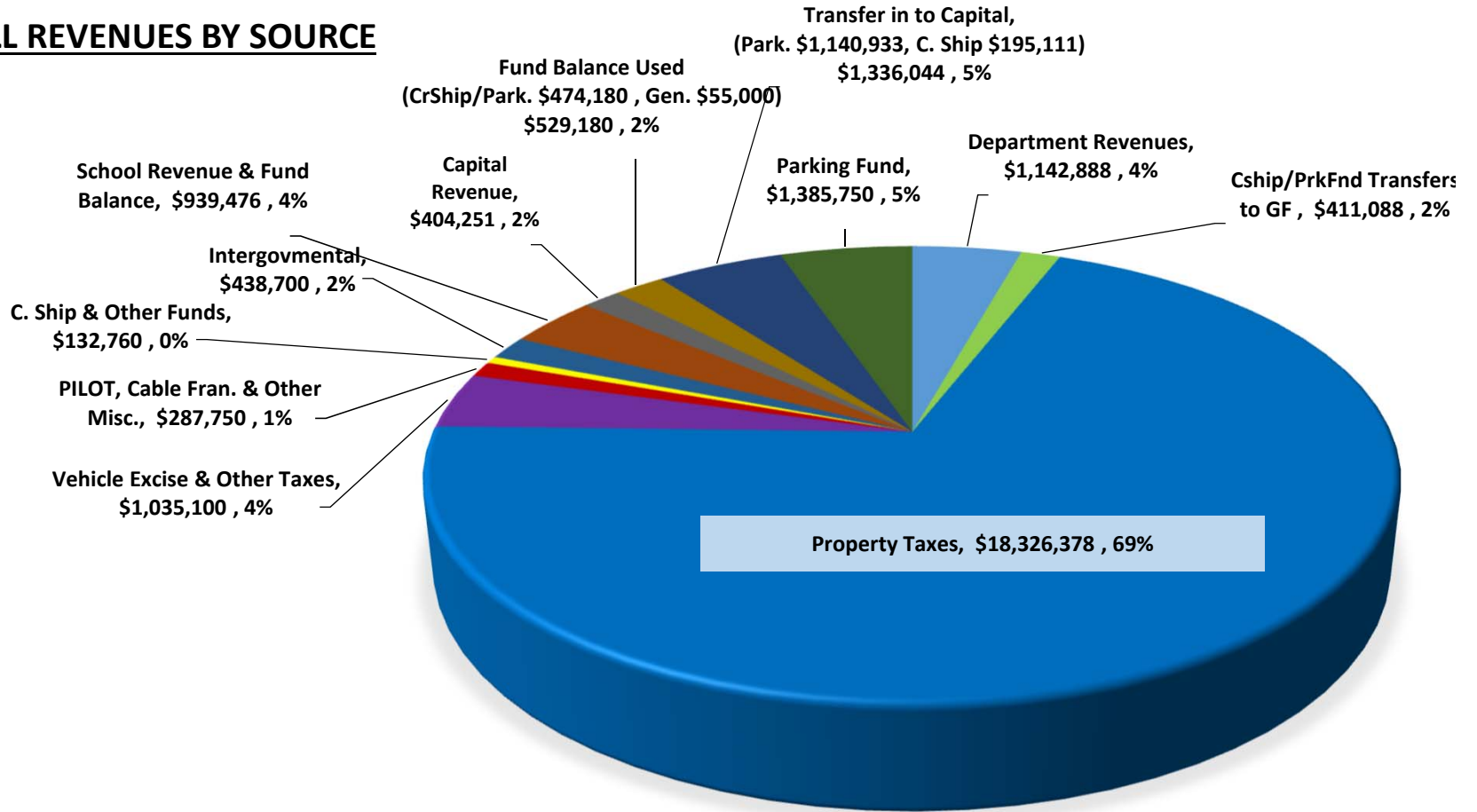
**Bond Issue – 2004 Heating System Payments** – #6706 - Heating system renovations approved at Town Meeting in 2004. The last payment on Bond is in FY25.

**BREAKOUT OF ALL EXPENDITURES**





**ALL REVENUES BY SOURCE**



**TOTAL: \$26,369,364**

**TOWN OF BAR HARBOR  
NEXT YEAR BUDGET DETAIL REPORT  
2021 FISCAL YEAR 2020 BUDGET**

|   | QUANTITY | PER UNIT COST | UNIT COST  | DETAIL | FY 21 TWN COUN    |
|---|----------|---------------|------------|--------|-------------------|
| <b>1010 TOWN COUNCIL</b>                        |          |               |            |        |                   |
| 1010 5808 - PROFESSIONAL DUES & LICENSES        |          |               |            | \$     | 11,580            |
| MMA   | 1        |               | \$ 10,100  |        |                   |
| ME Service Center Coalition                     | 1        |               | \$ 660     |        |                   |
| League Of Towns                                 | 1        |               | \$ 820     |        |                   |
| <b>TOTAL TOWN COUNCIL</b>                       |          |               |            |        | <b>\$ 36,562</b>  |
| <b>1012 TOWN MANAGER</b>                        |          |               |            |        |                   |
| 1012 5808 - PROFESSIONAL DUES & LICENSES        |          |               |            | \$     | 1,070             |
| ICMA  | 1        |               | \$ 900     |        |                   |
| MTCMA   | 1        |               | \$ 170     |        |                   |
| <b>TOTAL TOWN MANAGER</b>                       |          |               |            |        | <b>\$ 132,461</b> |
| <b>1014 TOWN CLERK</b>                          |          |               |            |        |                   |
| 1014 5105 - WAGES-HOURLY                        |          |               |            | \$     | 109,325           |
| Town Clerk - 1.6%                               | 1        | \$ 32.50      | \$ 67,600  |        |                   |
| Deputy Clerk -2%                                | 1        | \$ 20.06      | \$ 41,725  |        |                   |
| <b>TOTAL TOWN CLERK</b>                         |          |               |            |        | <b>\$ 126,771</b> |
| <b>1016 FINANCE</b>                             |          |               |            |        |                   |
| 1016 5100 - WAGES-SALARIES                      |          |               |            | \$     | 167,106           |
| Treas./Fin Dir +1.6%                            | 1        |               | \$ 101,394 |        |                   |
| Tax Coll/PR Sprvsr. + 2.7%                      | 1        |               | \$ 65,712  |        |                   |
| 1016 5105 - WAGES-HOURLY                        |          |               |            | \$     | 143,187           |
| Amb Agent/DMV Agent 2% incr + .25 longevity     | 1        | \$ 24.10      | \$ 50,128  |        |                   |
| Accountant/Dpty TC 3% incr                      | 1        | \$ 22.79      | \$ 47,403  |        |                   |
| Accounts Payable + 2% .25 longevity             | 1        | \$ 21.95      | \$ 45,656  |        |                   |
| 1016 5115 - WAGES-PART TIME                     |          |               |            | \$     | 6,080             |
| Backup - Scanning - Filing                      | 320      | \$ 19.00      | \$ 6,080   |        |                   |
| 1016 5368 - CONT SRV-COMPUTER LIC & SPPT        |          |               |            | \$     | 38,500            |
| GUI MUNIS users                                 | 1        |               | \$ 1,100   |        |                   |
| 12 MUNIS software modules                       | 1        |               | \$ 28,100  |        |                   |
| MUNIS oper system OSDBA                         | 1        |               | \$ 7,200   |        |                   |
| MUNIS Host CitizenSelfServe                     | 1        |               | \$ 2,100   |        |                   |
| 1016 5808 - PROFESSIONAL DUES & LICENSES        |          |               |            | \$     | 905               |
| GFOA Membership                                 | 1        |               | \$ 175     |        |                   |
| Wall St. Journal sub.                           | 1        |               | \$ 460     |        |                   |
| Various staff memberships                       | 1        |               | \$ 270     |        |                   |
| <b>TOTAL FINANCE</b>                            |          |               |            |        | <b>\$ 366,578</b> |
| <b>TOTAL LEGAL COUNSEL</b>                      |          |               |            |        | <b>\$ 47,950</b>  |
| <b>1020 ELECTIONS</b>                           |          |               |            |        |                   |
| 1020 5364 - CONT SRV-LEASE VOTE MACH            |          |               |            | \$     | 3,600             |
| Need 2 addt'l machines for Pres. Election       | 2        | \$ 1,500      | 3000       |        |                   |
| Lease renew. through SOS for 2 current machines | 1        |               | \$ 600     |        |                   |
| <b>TOTAL ELECTIONS</b>                          |          |               |            |        | <b>\$ 22,227</b>  |

|  | QUANTITY | PER UNIT COST | UNIT COST | DETAIL | FY 21 TWN COUN    |
|--|----------|---------------|-----------|--------|-------------------|
| <b>1022 TECHNOLOGY DIVISION</b>        |          |               |           |        |                   |
| 1022 5334 - CONT SRV-GEN'L & PROF FEES |          |               |           | \$     | 3,500             |
| Gen'l support labor-Grohs              | 1        |               | \$ 500    |        |                   |
| Email support labor-Paramo             | 1        |               | \$ 500    |        |                   |
| BMC Phone labor                        | 1        |               | \$ 1,000  |        |                   |
| VMWare-BranchPond                      | 1        |               | \$ 1,500  |        |                   |
| 1022 5368 - CONT SRV-TECH. LIC & SPPT  |          |               |           | \$     | 13,515            |
| CISCO IOS -Teracai                     | 1        |               | \$ 450    |        |                   |
| dotgov.gov domain                      | 1        |               | \$ 400    |        |                   |
| DNS host & Mail server mt-Paramo       | 1        |               | \$ 260    |        |                   |
| Laserfiche maint.-GenCode              | 1        |               | \$ 3,800  |        |                   |
| VMWare Spprt-Prod level                | 1        |               | \$ 3,500  |        |                   |
| Mitel phone lics.-BMC                  | 1        |               | \$ 400    |        |                   |
| Symantec-CDW anti virus                | 1        |               | \$ 1,250  |        |                   |
| Firewall -CXTEC (placeholder)          | 1        |               | \$ 100    |        |                   |
| NENA 911 fee-ph# locations             | 1        |               | \$ 255    |        |                   |
| Exchange email for staff               | 50       | \$ 20         | \$ 2,500  |        |                   |
| Teamviewer remote sport                | 1        |               | \$ 600    |        |                   |
| 1022 5390 - CONT SRV-WEB SITE SERVICES |          |               |           | \$     | 15,450            |
| People's GIS Maps on Line              | 1        |               | \$ 3,000  |        |                   |
| People's Forms/Document Mgr            | 1        |               | \$ 4,000  |        |                   |
| CivicPlus hosting & sup                | 1        |               | \$ 5,150  |        |                   |
| Web broadcast streaming                | 12       | \$ 275        | \$ 3,300  |        |                   |
| 1022 5512 - UTIL-INTERNET/WEB ACCESS   |          |               |           | \$     | 2,500             |
| AOS91 internet access                  | 1        |               | \$ 1,500  |        |                   |
| UNIV OF ME-IP lease                    | 12       |               | \$ 100    |        |                   |
| Spectrm-backup & free WIFI             | 12       | \$ 75.00      | \$ 900    |        |                   |
| 1022 5700 - EQP PURCH-COMPUTER/PRNTRS  |          |               |           | \$     | 24,000            |
| Replace/add 7 PC's; avg cost           | 8        | \$ 1,000      | \$ 8,000  |        |                   |
| Cradlepoint for PD 505&2               | 2        | \$ 1,000      | \$ 2,000  |        |                   |
| CF-31 Toughbk tablet-FD&Amb            | 2        | \$ 4,700      | \$ 9,400  |        |                   |
| Fire-ID Maker                          | 1        |               | \$ 2,600  |        |                   |
| Hwy tablet & Hdrive                    | 1        |               | \$ 925    |        |                   |
| Contingency                            | 1        |               | \$ 1,075  |        |                   |
| <b>TOTAL TECHNOLOGY DIVISION</b>       |          |               |           |        | <b>\$ 159,654</b> |
| <b>1024 MUNICIPAL BUILDING</b>         |          |               |           |        |                   |
| 1024 5115 - WAGES-PART TIME            |          |               |           | \$     | 21,965            |
| 2% cola                                | 1        | \$ 19.20      | \$ 21,965 |        |                   |
| 1024 5300 - CONT SRV-FIRE/SECRTY ALARM |          |               |           | \$     | 1,785             |
| Eagle F-ann'l elevtr tests             | 1        |               | \$ 275    |        |                   |
| Eagle-ann'l fire monitoring            | 1        |               | \$ 375    |        |                   |
| Eagle-Full fire inspection             | 1        |               | \$ 870    |        |                   |
| Eagle-Panic Alarms monitoring          | 1        |               | \$ 265    |        |                   |
| 1024 5324 - CONT SRV-ELEVATORS         |          |               |           | \$     | 3,800             |
| Contract - Qtrly inspections           | 1        |               | \$ 3,600  |        |                   |
| Otis - Annual State test               | 1        |               | \$ 200    |        |                   |
| 1024 5370 - CONT SRV-SPRINKLERS        |          |               |           | \$     | 2,245             |
| Ann'l 6" Water div fee                 | 1        |               | \$ 1,020  |        |                   |
| Johnsn Contrl-ann'l inspection         | 1        |               | \$ 775    |        |                   |
| Interstate Fire-server room            | 1        |               | \$ 450    |        |                   |
| <b>TOTAL MUNICIPAL BUILDING</b>        |          |               |           |        | <b>\$ 81,632</b>  |

|   | QUANTITY | PER UNIT COST | UNIT COST  | DETAIL     | FY 21 TWN COUN      |
|---|----------|---------------|------------|------------|---------------------|
| <b>TOTAL TOWN OFFICES</b>                 |          |               |            |            | <b>\$ 44,045</b>    |
| <b>TOTAL EMPLOYEE BENEFITS</b>            |          |               |            |            | <b>\$ 1,828,895</b> |
| <b>1030 CODE ENFORCEMENT DIV</b>          |          |               |            |            |                     |
| 1030 5105 - WAGES-HOURLY-CEO              |          |               |            | \$ 121,472 |                     |
| CEO 2% .50 longevity                      | 1        | \$ 31.88      | \$ 66,310  |            |                     |
| ASST. CEO                                 | 1        | \$ 26.52      | \$ 55,162  |            |                     |
| <b>TOTAL CODE ENFORCEMENT DIV</b>         |          |               |            |            | <b>\$ 135,662</b>   |
| <b>1032 ASSESSING</b>                     |          |               |            |            |                     |
| 1032 5105 - WAGES-HOURLY                  |          |               |            | \$ 46,592  |                     |
| New CMA certification                     | 1        | \$ 22.40      | \$ 46,592  |            |                     |
| 1032 5368 - CONT SRV-COMPUTER LIC & SPPT  |          |               |            | \$ 12,100  |                     |
| ESRI-Arview Pad, Prim & Runtm             | 1        |               | \$ 3,500   |            |                     |
| VISION-5 users & GIS Maint                | 1        |               | \$ 6,600   |            |                     |
| WebAssessor, People Forms                 | 1        |               | \$ 2,000   |            |                     |
| <b>TOTAL ASSESSING</b>                    |          |               |            |            | <b>\$ 152,455</b>   |
| <b>1034 PLANNING</b>                      |          |               |            |            |                     |
| 1034 5105 - WAGES-HOURLY- OF.MGR & PLANNR |          |               |            | \$ 101,317 |                     |
| OFFICE MANAGER                            |          | \$ 21.25      | \$ 44,200  |            |                     |
| ASST PLANNER                              |          | \$ 27.46      | \$ 57,117  |            |                     |
| <b>TOTAL PLANNING</b>                     |          |               |            |            | <b>\$ 212,897</b>   |
| <b>1036 MISCELLANEOUS</b>                 |          |               |            |            |                     |
| 1036 5334 - CONT SRV-POLCO/BH ENTERPRS    |          |               |            | \$ 10,000  |                     |
| Polco annual fee                          | 1        |               | \$ 1,500   |            |                     |
| Nina St. Germain/BH Enterp.               | 1        |               | \$ 8,500   |            |                     |
| <b>TOTAL MISCELLANEOUS</b>                |          |               |            |            | <b>\$ 262,900</b>   |
| <b>1042 FIRE</b>                          |          |               |            |            |                     |
| 1042 5105 - WAGES-HOURLY (12)             |          |               |            |            |                     |
| Assistant Chief w/ stipends               | 1        |               | \$ 58,471  | \$ 649,913 |                     |
| Captain w/ stipends                       | 1        |               | \$ 56,876  |            |                     |
| Captain w/ stipends                       | 1        |               | \$ 56,220  |            |                     |
| Paramedic w/ longevity and stipend        | 1        |               | \$ 55,140  |            |                     |
| Paramedic w/ longevity & educ. stipend    | 1        |               | \$ 55,285  |            |                     |
| EMT - Advanced w/ educ. stipend           | 1        |               | \$ 53,218  |            |                     |
| EMT - Basic                               | 3        | \$ 50,875     | \$ 152,625 |            |                     |
| Paramedic w/ educ. stipend                | 1        |               | \$ 54,320  |            |                     |
| Paramedic w/ longevity                    | 1        |               | \$ 54,127  |            |                     |
| Paramedic                                 | 1        |               | \$ 53,631  |            |                     |
| 1042 5110 - WAGES-OVERTIME                |          |               |            | \$ 72,714  |                     |
| Scheduled OT and call-back                | 1        |               | \$ 72,714  |            |                     |

|  | QUANTITY | PER UNIT COST | UNIT COST | DETAIL | FY 21<br>TWN COUN |
|--|----------|---------------|-----------|--------|-------------------|
| <i>1042 FIRE CONTINUED</i>               |          |               |           |        |                   |
| 1042 5368 - CONT SRV-COMPUTER LIC & SPPT |          |               |           | \$     | 18,385            |
| I am responding                          | 1        |               | \$ 900    |        |                   |
| Image trend Amb run reprtng              | 2        | \$ 175        | \$ 350    |        |                   |
| NEMESIS Brid prgrm-Tritch Amb            | 1        |               | \$ 500    |        |                   |
| Tritech Amb support-ImgTrnd              | 1        |               | \$ 2,732  |        |                   |
| Medicare Internet bill-Ability           | 1        |               | \$ 2,485  |        |                   |
| CAD for 5 emerg vehicles                 | 5        | \$ 114        | \$ 570    |        |                   |
| Cellular connect-Netmotion               | 6        | \$ 60         | \$ 360    |        |                   |
| Spillman - Fire Modules                  | 1        |               | \$ 1,300  |        |                   |
| NSure-amb database search                | 1        |               | \$ 7,188  |        |                   |
| Spillman-Emerg. Reprtnng Sys.            | 1        |               | \$ 2,000  |        |                   |
| 1042 5378 - CONT SRV-TESTNG-EQUIPMENT    |          |               |           | \$     | 5,840             |
| Flow testing of SCBA regulators          | 21       | \$ 60         | \$ 1,260  |        |                   |
| Air compressor; air quality              | 1        |               | \$ 750    |        |                   |
| Ground ladders                           | 1        |               | \$ 500    |        |                   |
| Apparatus pump test                      | 4        | \$ 400        | \$ 1,600  |        |                   |
| Zoll mmonitor/defib calibrtn             | 2        | \$ 255        | \$ 510    |        |                   |
| Aerial ladder test                       | 1        |               | \$ 845    |        |                   |
| IV pumps AED calibrations                | 1        |               | \$ 375    |        |                   |
| 1042 5410 - SUPPLIES-UNIFORMS & CLOTHING |          |               |           | \$     | 9,755             |
| Fulltime staff clothing                  | 13       | \$ 675        | \$ 8,755  |        |                   |
| Uniforms - call firefighters             | 1        |               | \$ 1,000  |        |                   |
| 1042 5458 - SUPPLIES-VEHICLE SUPPLIES    |          |               |           | \$     | 7,600             |
| Tires for vehicles                       | 2        | \$ 600        | \$ 1,200  |        |                   |
| Other recurring Fire Trks                | 1        |               | \$ 3,400  |        |                   |
| Amb vehicles                             | 1        |               | \$ 3,000  |        |                   |
| 1042 5658 - REPAIRS-VEHICLE REPAIRS      |          |               |           | \$     | 7,450             |
| Annual Ladder Maint.                     | 1        |               | \$ 750    |        |                   |
| Fleet maintenance                        | 1        |               | \$ 6,700  |        |                   |
| 1042 5704 - EQP PURCH-OPERATING          |          |               |           | \$     | 6,370             |
| Other ambulance equipment                | 1        |               | \$ 1,000  |        |                   |
| Tower light/charge kit                   | 2        | \$ 615        | \$ 1,230  |        |                   |
| Port. rechargeable flashlights           | 4        | \$ 285        | \$ 1,140  |        |                   |
| Fire department equipment                | 1        |               | \$ 1,000  |        |                   |
| Axe, halligan and strap                  | 2        | \$ 300        | \$ 600    |        |                   |
| Battery reciprocating resc saw           | 1        |               | \$ 600    |        |                   |
| Replacement ballistic panels for EMS     | 4        | \$ 200        | \$ 800    |        |                   |
| Ballistic vest                           |          |               |           |        |                   |
| 1042 5808 - PROFESSIONAL DUES & LICENSES |          |               |           | \$     | 3,509             |
| Intern'l Assoc. of Fire Chiefs           | 1        |               | \$ 239    |        |                   |
| Nat'l Fire Prot. Assoc. online           | 1        |               | \$ 1,395  |        |                   |
| National Fire Prot Association           | 1        |               | \$ 175    |        |                   |
| ME State Fed. of Firefighters            | 1        |               | \$ 300    |        |                   |
| Hancock Cty Fighters Assoc.              | 1        |               | \$ 125    |        |                   |
| Atlantic Partners(EMS)                   | 1        |               | \$ 900    |        |                   |
| Maine Fire Chiefs Association            | 1        |               | \$ 95     |        |                   |
| EMS Service Fees                         | 1        |               | \$ 280    |        |                   |
| 1042 5844 - TRAINING/WORKSHOPS/ETC       |          |               |           | \$     | 6,175             |
| 1 call ff's to the academy               | 1        |               | \$ 450    |        |                   |
| Capt. to Fire Officer I & II             | 1        |               | \$ 1,200  |        |                   |
| Misc FF training & classes               | 1        |               | \$ 1,000  |        |                   |
| Vol. Combination F Chief Symp.           | 1        |               | \$ 400    |        |                   |
| EMS certs training                       | 1        |               | \$ 1,000  |        |                   |
| Child safety conference                  | 1        |               | \$ 125    |        |                   |
| Advanced EMT training                    | 1        |               | \$ 2,000  |        |                   |

TOTAL FIRE

\$ 986,544

|  | QUANTITY | PER UNIT COST | UNIT COST  | DETAIL     | FY 21 TWN COUN      |
|--|----------|---------------|------------|------------|---------------------|
| <b>TOTAL PUBLIC FIRE PROTECTION</b>            |          |               |            |            | <b>\$ 585,602</b>   |
| <b>1045 POLICE</b>                             |          |               |            |            |                     |
| 1045 5105 - WAGES-HOURLY (12)                  |          |               |            | \$ 715,912 |                     |
| Lieutenant w/.50 longevity                     | 1        | \$ 34.59      | \$ 71,947  |            |                     |
| Captain w/.40 Longevity                        | 1        | \$ 36.20      | \$ 75,296  |            |                     |
| Sergeant w/.25 longevity                       | 1        | \$ 29.78      | \$ 61,943  |            |                     |
| On Duty Supervisor Compensation                | 365      | \$ 15.00      | \$ 5,475   |            |                     |
| Patrol Officer w/.25 longevity                 | 2        | \$ 26.78      | \$ 111,405 |            |                     |
| Patrol Officer w/.40 longevity                 | 1        | \$ 26.93      | \$ 56,014  |            |                     |
| 6 Patrol Officers                              | 6        | \$ 26.53      | \$ 331,094 |            |                     |
| Capt. On Call - \$7.50 daily                   | 365      | \$ 7.50       | \$ 2,738   |            |                     |
| Special Svc Sergeant                           | 0        | \$ 29.53      | \$ -       |            |                     |
| 1045 5108 - WAGES-PD ADMIN ASST                |          |               |            | \$ 49,587  |                     |
| Admin. Assitant                                | 1        | \$ 23.59      | \$ 49,067  |            |                     |
| Longevity                                      | 1        | \$ 0.25       | \$ 520     |            |                     |
| 1045 5122 - WAGES - MDEA                       |          |               |            | \$ 72,411  |                     |
| Base wage                                      | 1        | \$ 33.40      | \$ 69,472  |            |                     |
| Holiday pay                                    | 88       | \$ 33.40      | \$ 2,939   |            |                     |
| 1045 5310 - CONT SRV-CLEANING/TRASH P/UP       |          |               |            | \$ 12,318  |                     |
| 2 wks x 26 times = \$393                       | 26       | \$ 393        | \$ 10,218  |            |                     |
| 4 Floor Refinish                               | 4        | \$ 300        | \$ 1,200   |            |                     |
| Ireson Hill Maint                              | 12       | \$ 75         | \$ 900     |            |                     |
| 1045 5368 - CONT SRV-COMPUTER LIC & SPPT       |          |               |            | \$ 13,178  |                     |
| Annual Arbitrator Support (In-Car Video Sys.)  | 5        | \$ 188        | \$ 940     |            |                     |
| Spillman Annual maintenance                    | 1        | \$ 5,738      | \$ 5,738   |            |                     |
| Cradlepoint Annual Support                     | 5        | \$ 120        | \$ 600     |            |                     |
| Speed trailer/message board - All Traffic Sol. | 2        | \$ 1,300      | \$ 2,600   |            |                     |
| Cellular connect.-Netmotion                    | 5        | \$ 100        | \$ 500     |            |                     |
| Power DMS-Docmnt Mgt Syste increase            | 1        | \$ 2,250      | \$ 2,250   |            |                     |
| New Netmotion lic for #502                     | 1        | \$ 550        | \$ 550     |            |                     |
| 1045 5704 - EQP PURCH-OPERATING                |          |               |            | \$ 12,000  |                     |
| Armour vests, flashlights, misc. equip.        | 1        |               | \$ 5,000   |            |                     |
| New equipment - 3 Part-Time officers           | 1        |               | \$ 7,000   |            |                     |
| <b>TOTAL POLICE</b>                            |          |               |            |            | <b>\$ 1,319,975</b> |
| <b>1047 DISPATCH</b>                           |          |               |            |            |                     |
| 1047 5105 - WAGES-HOURLY                       |          |               |            | \$ 194,875 |                     |
| Dispatchers                                    | 4        | \$ 23.36      | \$ 194,355 |            |                     |
| Longevity Adjst                                | 1        | \$ 0.25       | \$ 520     |            |                     |
| 1047 5150 - WAGES-HOLIDAY LEAVE                |          |               |            | \$ 8,223   |                     |
| 4 staff 11 holidays                            | 352      | \$ 23.36      | \$ 8,223   |            |                     |
| 1047 5368 - CONT SRV-COMPUTER LIC & SPPT       |          |               |            | \$ 1,644   |                     |
| 911 Call recorder-Acorn                        | 1        |               | \$ 1,300   |            |                     |
| DMV Network Access-Openfox                     | 2        | \$ 172        | \$ 344     |            |                     |
| <b>TOTAL DISPATCH</b>                          |          |               |            |            | <b>\$ 246,174</b>   |
| <b>1049 PUBLIC SAFETY</b>                      |          |               |            |            |                     |
| 1049 5602 - REPAIRS-BUILDINGS                  |          |               |            | \$ 3,100   |                     |
| Modern Pest Control                            | 1        |               | \$ 900     |            |                     |
| Building repairs                               | 1        |               | \$ 2,200   |            |                     |
| <b>TOTAL PUBLIC SAFETY BLDG</b>                |          |               |            |            | <b>\$ 45,232</b>    |

|   | QUANTITY | PER UNIT COST | UNIT COST  | DETAIL     | FY 21 TWN COUN      |
|---|----------|---------------|------------|------------|---------------------|
| <b>TOTAL STREET LIGHTS</b>  |          |               |            |            | <b>\$ 20,000</b>    |
| 1053 5105 - WAGES-HOURLY-HARBORMASTER<br>Includes .50 longevity pay     | 1        | \$ 28.28      | \$ 58,822  | \$ 58,822  |                     |
| <b>TOTAL HARBOR</b>   |          |               |            |            | <b>\$ 136,964</b>   |
| <b>TOTAL PARKS &amp; RECREATION</b>                                     |          |               |            |            | <b>\$ 444,815</b>   |
| <b>TOTAL GENERAL ASSISTANCE</b>   |          |               |            |            | <b>\$ 2,460</b>     |
| <b>TOTAL COOPERATING AGENCIES</b>                                       |          |               |            |            | <b>\$ 58,267</b>    |
| <b>TOTAL COMFORT STATIONS</b>   |          |               |            |            | <b>\$ 103,773</b>   |
| <b>1075 PUBLIC WORKS</b>  |          |               |            |            |                     |
| 1075 5105 - WAGES-HOURLY<br>2% + .40 Longevity                          | 1        | \$ 23.34      | \$ 48,547  | \$ 48,547  |                     |
| 1075 5368 - CONT SRV-COMPUTER LIC & SPPT<br>Secondry Lic-ESRI Arcview   | 1        |               | \$ 300     | \$ 760     |                     |
| AutoCAD & Arcview Engine  | 1        |               | \$ 460     |            |                     |
| <b>TOTAL PUBLIC WORKS</b>   |          |               |            |            | <b>\$ 158,889</b>   |
| <b>1077 HIGHWAY DIV</b>   |          |               |            |            |                     |
| 1077 5105 - WAGES-HOURLY (10)<br>Foreman                                | 1        | \$ 24.61      | \$ 51,189  | \$ 462,613 |                     |
| Mechanic  | 2        | \$ 23.74      | \$ 98,758  |            |                     |
| Eq Oprtr  | 2        | \$ 22.15      | \$ 92,144  |            |                     |
| Driver A  | 2        | \$ 21.15      | \$ 87,984  |            |                     |
| Driver B  | 3        | \$ 20.94      | \$ 130,666 |            |                     |
| Longevity   | 1        |               | \$ 1,872   |            |                     |
| 1077 5368 - CONT SRV-COMPUTER LIC & SPPT<br>Online HD Truck data access | 1        |               | \$ 195     | \$ 9,592   |                     |
| MV Reporter Data-All Data LLC   | 1        |               | \$ 1,500   |            |                     |
| Vehicle Scan Tool -CoastalAuto-Encore                                   | 1        |               | \$ 697     |            |                     |
| Fuel System Maint-SynTech   | 1        |               | \$ 1,200   |            |                     |
| PeopleGIS-Stormwtr module   | 1        |               | \$ 3,000   |            |                     |
| Heavy Truck scan tool update-yearly                                     | 1        |               | \$ 2,600   |            |                     |
| SEMS Asset Mgt System   | 1        |               | \$ 400     |            |                     |
| 1077 5370 - CONT SRV-SPRINKLERS<br>Town Flat Sprinkler fee-3"           | 1        |               | \$ 510     | \$ 885     |                     |
| Annual Sprinkler test   | 1        |               | \$ 375     |            |                     |
| 1077 5704 - EQP PURCH-OPERATING<br>Mechanic's Tool Replacement          | 1        |               | \$ 1,500   | \$ 5,000   |                     |
| Hand Tool Replacement   | 1        |               | \$ 1,000   |            |                     |
| New chainsaw  | 1        |               | \$ 1,000   |            |                     |
| Air compressor-bus garage   | 1        |               | \$ 1,500   |            |                     |
| <b>TOTAL HIGHWAY DIV</b>  |          |               |            |            | <b>\$ 1,122,436</b> |

|  | QUANTITY | PER UNIT COST | UNIT COST | DETAIL | FY 21<br>TWN COUN    |
|--|----------|---------------|-----------|--------|----------------------|
| <b>1079 SOLID WASTE</b>                    |          |               |           |        |                      |
| 1079 5105 - WAGES-HOURLY                   |          |               |           | \$     | 135,762              |
| Superintendent                             | 1        | \$ 22.91      | \$ 47,653 |        |                      |
| Trx stat/Recyl atndnts                     | 2        | \$ 20.93      | \$ 87,069 |        |                      |
| Longevity                                  | 1        |               | \$ 1,040  |        |                      |
| <b>TOTAL SOLID WASTE</b>                   |          |               |           |        | <b>\$ 728,530</b>    |
| <b>TOTAL ASSESSMENTS</b>                   |          |               |           |        | <b>\$ 4,173,817</b>  |
| <b>TOTAL OPER TRANSFERS TO OTHER FUNDS</b> |          |               |           |        | <b>\$ 7,952,737</b>  |
| <b>GRAND TOTAL</b>                         |          |               |           |        | <b>\$ 21,696,904</b> |



## Debt Service

### A Responsibility of the Finance Department

#### Debt Ratios

State Law restricts the amount of debt that a municipality may incur by limiting it to a percentage of the total assessed value of the Town. This is similar in some sense to the way banks limit the amount an individual may borrow to a debt ratio relating their total indebtedness to their net worth. The following is the quotation from State Law, 30a MRSA 5702.

No municipality may incur debt which would {1} cause its total debt outstanding at any time, exclusive of debt incurred for school purposes, for storm or sanitary sewer purposes, for energy facility purposes or for municipal airport purposes to exceed 7 1/2% of its last full state valuation, ... {2} A municipality may incur debt for school purposes to an amount outstanding at any time not exceeding 10% of its last full state valuation, ... {3} for storm or sanitary sewer purposes to an amount outstanding at any time not exceeding 7 1/2% of its last full state valuation, ... {4} and for municipal airport and special district purposes to an amount outstanding at any time not exceeding 3% of its last full state valuation, ...; {5} provided, however, that in no event may any municipality incur debt which would cause its total debt outstanding at any time to exceed 15% of its last full state valuation, {6} or any lower percentage or amount that a municipality may set.

For the purposes of this section, full state valuation shall mean the state valuation most recently certified by the State Tax Assessor pursuant to Title 36, Section 381, adjusted to 100%.

The statutory debt limits are considered by most investment counselors to be too high. The Maine Municipal Bond Bank does not like to see ratios in excess of 5% of the Full State Valuation. Moody's Investor Service views debt burdens of 3 to 4% as average.

**Bar Harbor's debt to value ratio is well within recommended limits at: 1.2%**

**For details, please see the analysis on page two.**

#### Notes:

- {1} Referred to below as General Purpose Debt
- {2} Referred to below as School Purpose Debt
- {3} Referred to below as Sewer Purpose Debt
- {4} Referred to below as Airport and Special District Purpose Debt
- {5} Referred to below as Total Debt

#### Bond Issues

|   |      |   |
|---|------|---|
| B | 2002 | Underground Water Tank Purchase   |
| C | 2004 | Emerson/Connors Heating System - Conventional   |
| D | 2005 | Agamont Park and Seawall Project  |
| E | 2005 | USDA Rural Development Refunding Issue - Hulls Cove Sewer                                   |
| F | 2010 | Public Works Projects - FY10-Refinanced FY20  |
| G | 2012 | Sewer System Improvements: 2011   |
| H | 2012 | Water System Improvements: 2011   |
| I | 2012 | Water System Improvements: 2012 - SRF   |
| J | 2013 | Public Works Complex: 2013 - Garage, Fueling Station, Salt/Sand Shed, Pole Barn and Offices |
| K | 2014 | Municipal Building Renovations & Downtown Signage: FY15 -                                   |
| L | 2015 | Rte #3 Water Mains & Public Safety Bldg Envelope-FY16                                       |
| M | FY17 | Transfer Station Renovations  |
| M | FY18 | Public Safety Building Slab   |
| M | FY18 | Fire Dept - New Ladder Truck  |
| N | FY19 | Ferry Terminal Land Acquisition   |
| N | FY19 | Parking Meter System  |
| O | FY19 | Ferry Terminal Land Acquisition-Taxable Portion for Bay Ferries                             |
| P | FY20 | LED Streetlight & Park Light Project  |

## Debt Service

### A Responsibility of the Finance Department

#### Schedule of Debt Outstanding

| Bond Issue   | Purpose                                  | Last Payment | Outstanding Principal RNY 6/30/20 | Type Of Obligation              | Creditor                 |
|--|--|--------------|-----------------------------------|---------------------------------|--------------------------|
| <b>General Purpose Debt {1}</b>                      |  |              |                                   |                                 |                          |
| B  | Underground Water Tank Purchase          | FY22         | 93,137                            | G.O. Bond                       | Maine Bond Bank/SRF      |
| n/a  | Hancock County Overlapping Debt          | n/a          | 0                                 |                                 |                          |
| E  | Agamont Park & Seawall '05               | FY25         | 200,000                           | G.O. Bond                       | Roosevelt & Cross, Inc.  |
| F  | Public Works Projects - FY10 (& Water)   | FY30         | 1,865,000                         | G.O. Bond                       | Bank of New York Mell    |
| H  | Water System Improvements: 2011          | FY32         | 1,333,048                         | G.O. Bond                       | Morgan Stanley & Co      |
| I  | Water System Improvements: 2012 SRF      | FY33         | 1,790,559                         | G.O. Bond                       | Maine Municipal Bond E   |
| J  | Public Works Complex: 2013               | FY34         | 2,550,000                         | G.O. Bond                       | Robert W. Baird, Co. Inc |
| K  | Muni Bldg Renov & Signage                | FY35         | 1,820,000                         | G.O. Bond                       | Morgan Stanley & Co      |
| L  | Public Safety Bldg & Rte #3 Water Mains  | FY36         | 1,680,000                         | G.O. Bond                       | Roosevelt & Cross, Inc.  |
| M  | Transfer Stat, PubSaf Bldg, Ladder Truck | FY38         | 2,750,000                         | G.O. Bond                       | Eastern Bank             |
| N  | Ferry Terminal Land & Parking Meters     | FY39         | 2,645,000                         | G.O. Bond                       | Roosevelt & Cross, Inc.  |
| O  | Ferry Terminal Land - Taxable Portion    | FY39         | 1,225,000                         | G.O. Bond                       | Robert W. Baird, Co. Inc |
| P  | LED Streetlight Project-capital lease    | FY22         | 372,762                           | G.O. Bond                       | BCI Capital, Inc.        |
| Total General Purpose Debt                           |  |              | 18,324,506                        |                                 |                          |
| <b>School Purpose Debt {2}</b>                       |  |              |                                   |                                 |                          |
| n/a  | MDI High School Overlapping Debt         | n/a          | 524,075                           | Our 38.29% share of \$1,368,700 |                          |
| C  | Emerson/Conners Heating System '04       | FY25         | 278,084                           | G.O. Bond                       | Maine Municipal Bond E   |
| Total School Purpose Debt                            |  |              | 802,159                           |                                 |                          |
| <b>Sewer Purpose Debt {3}</b>                        |  |              |                                   |                                 |                          |
| D  | USDA Refunding Issue - Hulls Cove        | FY28         | 365,000                           | G.O. Bond                       | Roosevelt & Cross, Inc.  |
| G  | Sewer System Improvements: 2011          | FY32         | 851,952                           | G.O. Bond                       | Morgan Stanley & Co      |
| Total Sewer Purpose Debt                             |  |              | 1,216,952                         |                                 |                          |
| <b>Airport and Special District Purpose Debt {4}</b> |  |              |                                   |                                 |                          |
| n/a  | None                                     |              | 0                                 |                                 |                          |
| Total Airport & Special Dist. Debt                   |  |              | 0                                 |                                 |                          |
| <b>TOTAL DEBT {5}</b>                                |  |              | 20,343,617                        |                                 |                          |

#### Notes:

- A. 2019 Full State Valuation - \$1,633,500,000  
2018 - \$1,577,200,000

| DEBT RATIOS *              | Total | Statutory Limit | Statutory Limit Exceeded? | ME Bond Bank Recommended Maximum | Town Policy Recommended Maximum |
|----------------------------|-------|-----------------|---------------------------|----------------------------------|---------------------------------|
| {1} General Debt           | 1.1%  | 7.5%            | No                        |                                  |                                 |
| {2} School Debt            | 0.0%  | 10.0%           | No                        |                                  |                                 |
| {3} Sewer Debt             | 0.1%  | 7.5%            | No                        |                                  |                                 |
| {4} Airport & Spec.Dist.De | 0.0%  | 3.0%            | No                        |                                  |                                 |
| {5} Total Debt *           | 1.2%  | 15.0%           | No                        | 5.0%                             | 5.0%                            |

\* As a percent of Estimated Full State Valuation Next Year

Town of Bar Harbor

Past & Proposed Bonding Activity

| Projects  | Date              | Amount               | Years | Outstanding Balance @ 6/30/20 | Who Pays?  | Avg Annual Debt Service \$ Impact                 |
|---|-------------------|----------------------|-------|-------------------------------|--|---|
| <b>Bonds already issued:</b>                              |                   |                      |       |                               |  |   |
| Concrete water Storage Tank                               | 2/1/2002          | \$ 750,000           | 20    | \$ 93,137                     | Water users  | \$ 49,000   |
| Emerson Connors Heating System                            | 5/1/20004         | \$ 805,000           | 20    | \$ 278,084                    | Taxpayers  | \$ 61,000   |
| Agamont Park & Seawall                                    | 2/1/2005          | \$ 800,000           | 20    | \$ 200,000                    | Taxpayers  | \$ 48,000   |
| Hulls Cove Sewer Plant upgrade                            | 2/1/2005          | \$ 800,000           | 20    | \$ 365,000                    | Sewer Users  | \$ 54,000   |
| Pub.Wrks-Roads & Sidewalks, etc.<br>(water portion-mains) | 5/1/2010          | \$ 3,700,000         | 20    | \$ 1,459,470                  | Taxpayers  | \$ 225,000  |
| ( Newprt Comf Station)                                    |                   | \$ 600,000           | 20    | \$ 260,233                    | Water Users  | \$ 38,000   |
|   |                   | \$ 335,000           | 20    | \$ 145,297                    | Cr.Ship Fees   | \$ 21,000   |
| Sewer Mains   | 9/15/2011         | \$ 1,316,000         | 20    | \$ 851,952                    | Sewer users  | \$ 93,000   |
| Ref. Water Co. Purchase & Mains                           | 9/15/2011         | \$ 2,515,000         | 10    | \$ 1,333,048                  | Water users  | \$ 336,000  |
| Duckbrook Pumphouse/UV Treatment                          | 10/1/2012         | \$ 2,662,957         | 20    | \$ 1,790,559                  | Water users  | \$ 154,000  |
| Public Works Complex<br>(water portion-lease)             | 8/15/2013         | \$ 3,350,000         | 20    | \$ 2,550,000                  | Taxpayers 2/3<br>Water users 1/3                         | \$ 155,000<br>\$ 78,000                           |
| Municipal Building Renovations                            | 8/15/2014         | \$ 2,200,000         | 20    | \$ 1,650,000                  | Taxpayers  | \$ 168,000  |
| Wayfinding Signage  | 8/15/2014         | \$ 242,000           | 15    | \$ 170,000                    | Cr.Ship Fees   | \$ 22,000   |
| Public Safety Building                                    | 8/25/2015         | \$ 400,000           | 20    | \$ 320,000                    | Taxpayers  | \$ 32,000   |
| Rte #3 Water main replacement                             | 8/25/2015         | \$ 1,700,000         | 20    | \$ 1,360,000                  | Water users  | \$ 134,000  |
| SolW Station & Fire Station & Ladder                      | 10/31/2017        | \$ 3,070,000         | 15-20 | \$ 2,750,000                  | Taxpayers  | \$ 272,000  |
| Ferry Terminal Land & Park Meters                         | 3/31/2019         | \$ 2,275,000         | 20/5  | \$ 2,165,000                  | Taxpayers<br>Cr.Ship Fees<br>Parking Fees<br>Bay Ferries | \$ 36,000<br>\$ 25,000<br>\$ 50,000<br>\$ 110,000 |
| Parking Meters  | 3/31/2019         | \$ 600,000           | 5     | \$ 480,000                    | Parking Fees   | \$ 135,000  |
| Ferry Terminal Land-Taxable                               | 3/31/2019         | \$ 1,225,000         | 20    | \$ 1,225,000                  | Bay Ferries  | \$ 90,000   |
| <b>Totals - Bonds Issued &amp; Outstanding</b>            | <b>@6/30/2020</b> | <b>\$ 29,345,957</b> |       | <b>\$ 19,446,780</b>          |  | <b>\$ 2,386,000</b>                               |

Debt Service is:

|   |             |               |                  |              |      |
|---|-------------|---------------|------------------|--------------|------|
| By Fund: General Fund (\$21 million annual Approp.) | -5% of bud  | \$ 11,372,554 | Taxpayers        | \$ 999,000   | 44%  |
| Cruise Ship Fd (\$1.0 million annual Approp.)       | -7% of bud  | \$ 315,297    | Cruise Ship Fees | \$ 67,000    | 3%   |
| Sewer Fund (\$2.1 million annual Approp.)           | -7% of bud  | \$ 1,216,952  | Sewer users      | \$ 147,000   | 6%   |
| Water Fund (\$2.0 million annual Approp.)           | -40% of bud | \$ 4,836,977  | Water Users      | \$ 788,000   | 33%  |
| Parking Fund (\$1.6 million annual Approp.)         | -12% of bud | \$ 480,000    | Parking Fees     | \$ 185,000   | 6%   |
|   |             | \$ 1,225,000  | Bay Ferry Lease  | \$ 200,000   | 8%   |
|   |             | \$ 19,446,780 |                  | \$ 2,386,000 | 100% |

Town Meeting

| Proposed Bonds-FY2021: | Vote     |      |    |           |      |
|------------------------|----------|------|----|-----------|------|
| School Renovations     | Nov '20? | \$ - | 20 | Taxpayers | \$ - |

Reconciliation to All Debt:

|                        |                      |
|------------------------|----------------------|
| Bond Activity (above)  | \$ 19,446,780        |
| Capital Lease          | 372,762              |
| MDI HS Debt            | 524,075              |
| = Schedule of All Debt | <u>\$ 20,343,617</u> |

## Tax Cap Compliance - FY2021

### Impact of LD#1\* on the Bar Harbor Municipal Budget

#### Property Tax Limit This Year

|   |                    |
|---|--------------------|
| FY20 Tax Cap as approved at last year's Town Meeting (See Note A) | <b>\$8,016,991</b> |
|---|--------------------|

#### Adjustment for Growth Limitation Factor

|  |       |       |
|--|-------|-------|
| State Average Real Personal Income Growth (Note B) | 2.89% |       |
| Town Property Growth Factor (See Note C)           | 0.86% |       |
| <b>Total Growth Limitation Factor</b>              |       | 3.75% |

#### Adjustment for Change in Municipal Revenue Sharing

|  |         |         |
|--|---------|---------|
| <b>Fiscal year 2019 Actual</b>                 |         |         |
| July 2018 - June 2019                          | 135,186 |         |
| <b>Fiscal Year 2019 Projected</b>              |         |         |
| July 2019 - June 2020, per MMA est             | 178,000 |         |
| Increase or (Decrease) of Revenue Sharing      | 42,814  |         |
| <b>Fiscal year 2019 Actual x Growth Factor</b> |         | 5,069   |
| Net increase in Revenue Sharing                |         | 140,255 |

#### Calculate This year's Municipal Property Tax Levy Limit

|  |             |
|--|-------------|
| Growth Factor times last year's limit    | \$8,317,628 |
| Subtract the Increase in Revenue Sharing | -\$37,745   |
| Add the Decrease in Revenue Sharing      |             |

|  |                    |
|--|--------------------|
| <b>This Year's Municipal Property Tax Levy</b> | <b>\$8,279,884</b> |
|--|--------------------|

|  |                |                           |
|--|----------------|---------------------------|
| <b>Maximum Municipal Property Tax Levy Next Year</b> | <b>Tax Cap</b> | <b><u>\$8,279,884</u></b> |
|--|----------------|---------------------------|

|   |                            |
|---|----------------------------|
| <b>Proposed Municipal Property Tax Levy Next Year</b> | <b><u>\$ 8,389,517</u></b> |
|---|----------------------------|

|                                       |                           |
|---------------------------------------|---------------------------|
| <b>Amount Under or (Over) Tax Cap</b> | <b><u>(\$109,633)</u></b> |
|---------------------------------------|---------------------------|

#### Notes:

- A. This is the Municipal (not school) Tax Cap approved last year by Town Meeting @ 6/4/2019.
  - B. Average Real Growth in Total Personal Income for the State as a whole. The Town used the State Economist who provided a 0.0277 Personal Income Growth for 2018--released in october 2019. TPI many not exceed 2.75% County used 0.0% growth rate for 1/1/20 budget
  - C. Tax Base Growth. For the FY21 Budget: growth for tax year April 1, 2018 - March 31, 2019.
- \* LD #1 has been codified as 30-A MRSA 5721-A



| BAR HARBOR SCHOOL DEPARTMENT |                               |           |           |             |           |            |            |                                      |
|------------------------------|-------------------------------|-----------|-----------|-------------|-----------|------------|------------|--------------------------------------|
|                              |                               | 18-19     | 19-20     | 19-20       | 20-21     |            |            |                                      |
|                              |                               | Actual    | Current   | Anticipated | Proposed  | \$         | %          |                                      |
| Regular Instruction          |                               | Expend.   | Budget    | Expend.     | Budget    | Difference | Difference | Explanation                          |
| Regular Instruction          |                               |           |           |             |           |            |            |                                      |
| 1100-1000-510100             | Teacher's Salaries: 3-8       | 1,207,121 | 1,329,260 | 1,344,995   | 1,403,060 | 73,800     | 5.55%      |                                      |
| 1100-1000-510101             | RTI/Behavior Specialist       | -         | -         | -           | -         | -          | #DIV/0!    | RTI/Behavior Specialist              |
| 1100-1000-510200             | Ed. Tech. Salaries            | 24,554    | 32,175    | 31,125      | 34,368    | 2,193      | 6.82%      | 2 Ed. Techs. Minus Title I Grt       |
| 1100-1000-512300             | Substitutes                   | 48,115    | 70,000    | 65,000      | 65,000    | (5,000)    | -7.14%     | \$100/day                            |
| 1100-1000-515000             | Stipends - Learning Labs      | 1,739     | 2,000     | 2,000       | 2,000     | -          | 0.00%      |                                      |
| 1100-1000-520000             | Benefits - Learn. Labs        | 90        | 112       | 112         | 112       | -          | 0.00%      |                                      |
| 1100-1000-520100             | Benefits - Teachers 3-8       | 65,273    | 74,580    | 75,454      | 78,712    | 4,132      | 5.54%      | MePers Ret 4.16% & Medicare          |
| 1100-1000-520200             | Benefits - Ed. Techs          | 1,398     | 1,805     | 1,746       | 1,928     | 123        | 6.81%      | MePers Ret 4.16% & Medicare          |
| 1100-1000-520300             | Benefits - Subs/Tutors        | 2,980     | 5,200     | 4,972       | 5,355     | 155        | 2.98%      |                                      |
| 1100-1000-521100             | BC/BS: Tchrs. : 3-8           | 337,383   | 325,384   | 310,941     | 328,397   | 3,013      | 0.93%      | 6% Proj Rate Incr/82% S1000          |
| 1100-1000-521200             | BC/BS: Ed. Techs.             | 11,758    | 35,798    | 32,544      | 34,497    | (1,301)    | -3.63%     | 6% Proj Rate Incr/82% S1001          |
| 1100-1000-510101             | BC/BS: Opt Out                | -         | -         | -           | -         | -          | #DIV/0!    | Included in Tchr BC line (\$5K per)  |
| 1100-1000-521101             | Deductible Coverage           | -         | 30,080    | 22,880      | 22,880    | (7,200)    | -23.94%    | Fully funding differential in deduct |
| 1100-1000-525100             | Tuition Reimb.: Taxable       | 21,667    | 3,000     | 8,000       | 8,000     | 5,000      | 166.67%    |                                      |
| 1100-1000-525101             | Tuition Reimb.: Non-Tax.      | 8,884     | 17,000    | 17,000      | 17,000    | -          | 0.00%      |                                      |
| 1100-1000-526300             | Unemployment-Subs/Tutors      | 91        | 5,000     | 2,500       | 2,500     | (2,500)    | -50.00%    |                                      |
| 1100-1000-527100             | Worker's Comp. - Tchrs.       | 20,187    | 22,000    | 22,000      | 23,500    | 1,500      | 6.82%      | Based on Salaries & Mod Rate         |
| 1100-1000-534000             | Prof. Svcs.: Counsel/ELL      | -         | 1,500     | 1,500       | 1,500     | -          | 0.00%      |                                      |
| 1100-2190-534000             | Other Prof. Svcs.: 504        | -         | 1,500     | 1,500       | 1,500     | -          | 0.00%      |                                      |
| 1100-1000-543000             | Repairs & Maint. - Equipm.    | 369       | 1,500     | 1,500       | 1,500     | -          | 0.00%      | Musical Instr/ Other Reg. Equip      |
| 1100-1000-558000             | Staff Travel                  | 1,046     | 2,500     | 2,500       | 2,500     | -          | 0.00%      |                                      |
| 1100-1000-561000             | Teaching Supplies: 3-8        | 28,281    | 27,000    | 27,000      | 27,000    | -          | 0.00%      |                                      |
| 1100-1000-561230             | Instr. Supplies: Sci Kits 3-8 | 574       | 1,500     | 1,500       | 1,500     | -          | 0.00%      | Replenish Supplies                   |
| 1100-1000-564000             | Books & Periodicals: 3-8      | 3,163     | 7,500     | 7,500       | 6,500     | (1,000)    | -13.33%    |                                      |
| 1100-1000-564001             | Curric Adopt Texts: 3-8       | 6,659     | 15,000    | 8,000       | 8,500     | (6,500)    | -43.33%    | Eng NY/Step Stones                   |
| 1100-1000-573000             | Repl/Purch of Equip: 3-8      | 1,672     | 1,500     | 1,500       | 5,000     | 3,500      | 233.33%    | Musical Instr/ Other Reg. Equip      |
| 1100-1000-581000             | Dues, Fees, Conf.: 3-8        | 3,724     | 4,000     | 4,000       | 4,000     | -          | 0.00%      |                                      |
| 1100-1000-589001             | Special Academic Progr.       | 2,700     | 12,000    | 8,000       | 5,000     | (7,000)    | -58.33%    | SERC                                 |
| 1100-1000-589002             | Music & Art Enrichment        | 6,766     | 15,000    | 15,000      | 12,000    | (3,000)    | -20.00%    | Both Music & Art Week                |
| 1100-1000-590000             | Contingency                   | -         | 8,500     | 8,500       | 8,500     | -          | 0.00%      |                                      |
| 1120-1000-510100             | Teacher Sal: K-2              | 482,163   | 511,900   | 512,900     | 520,800   | 8,900      | 1.74%      |                                      |
| 1120-1000-520100             | Benefits - Teachers K-2       | 25,118    | 28,720    | 28,774      | 29,217    | 497        | 1.73%      | MePers Ret 4.16% & Medicare          |
| 1120-1000-521100             | BC/BS: Tchrs. : K-2           | 134,334   | 141,780   | 126,679     | 137,721   | (4,059)    | -2.86%     | 6% Rate Incr/82% S1000               |
| 1120-1000-521101             | Deductible Coverage           | -         | 12,000    | 8,000       | 8,000     | (4,000)    | -33.33%    | Fully funding differential in deduct |
| 1120-1000-558000             | Staff Travel - K-2            | 130       | 1,250     | 1,250       | 1,250     | -          | 0.00%      |                                      |
| 1120-1000-561000             | Teaching Supplies: K-2        | 8,235     | 9,000     | 10,000      | 10,000    | 1,000      | 11.11%     |                                      |
| 1120-1000-561230             | Instr. Supplies: Sci Kits K-2 | -         | 1,500     | 1,500       | 1,500     | -          | 0.00%      | Stem Scope Kits                      |
| 1120-1000-564000             | Books & Periodicals: K-2      | 2,798     | 3,500     | 3,500       | 4,000     | 500        | 14.29%     |                                      |
| 1120-1000-564001             | Curric Adopt Texts: K-2       | 5,289     | 4,000     | 4,000       | 4,000     | -          | 0.00%      | Step.Stones-Fundations               |
| 1120-1000-573000             | Repl/Purch of Equip: K-2      | 1,186     | 1,000     | 1,000       | 1,000     | -          | 0.00%      |                                      |
| 1120-1000-581000             | Dues, Fees, Conf.: K-2        | 1,698     | 2,000     | 2,000       | 2,000     | -          | 0.00%      |                                      |
|                              |                               |           |           |             |           |            |            |                                      |
|                              |                               |           |           |             |           |            |            |                                      |
| 5/27/2020                    | 11:41 AM                      |           |           | FY21 BUDGET |           |            |            | SCHOOL - 2                           |

| BAR HARBOR SCHOOL DEPARTMENT |                                  |                            |                  |                  |                     |                   |                   |                                     |
|------------------------------|----------------------------------|----------------------------|------------------|------------------|---------------------|-------------------|-------------------|-------------------------------------|
|                              |                                  | 18-19                      | 19-20            | 19-20            | 20-21               |                   |                   |                                     |
|                              |                                  | Actual                     | Current          | Anticipated      | Proposed            | \$                | %                 |                                     |
| <b>Regular Instruction</b>   |                                  | <b>Expend.</b>             | <b>Budget</b>    | <b>Expend.</b>   | <b>Budget</b>       | <b>Difference</b> | <b>Difference</b> | <b>Explanation</b>                  |
| 4900-1000-510100             | Salaries: G & T (Options)        | 49,326                     | 55,950           | 54,000           | 56,500              | 550               | 0.98%             |                                     |
| 4900-1000-520100             | Medicare/Retire: G & T           | 2,721                      | 3,150            | 3,029            | 3,170               | 20                | 0.63%             | MePers Ret 4.16% & Medicare         |
| 4900-1000-521100             | BC/BS: Tchrs.: G & T             | 3,327                      | 5,000            | 5,000            | 5,000               | -                 | 0.00%             | 6% Proj Rate Incr/82% S1000         |
| 4900-1000-556000             | Tuition: G & T                   | -                          | 500              | 500              | 500                 | -                 | 0.00%             |                                     |
| 4900-1000-558000             | Staff Travel - G & T             | -                          | 250              | 500              | 500                 | 250               | 100.00%           |                                     |
| 4900-1000-561000             | Teaching Supplies: G & T         | 116                        | 300              | 300              | 300                 | -                 | 0.00%             |                                     |
| 4900-1000-561001             | Testing Materials - G & T        | 335                        | 350              | 350              | 350                 | -                 | 0.00%             |                                     |
| 4900-1000-564000             | Textbooks: G & T                 | 258                        | 250              | 250              | 250                 | -                 | 0.00%             |                                     |
| 4900-1000-581000             | Dues, Fees, Conf. : G & T        | 414                        | 800              | 800              | 800                 | -                 | 0.00%             |                                     |
|                              |                                  |                            |                  |                  |                     |                   |                   |                                     |
|                              | <i>Total Regular Instruction</i> | <i>2,523,638</i>           | <i>2,835,594</i> | <i>2,793,601</i> | <i>2,899,167</i>    | <i>63,573</i>     | <i>2.24%</i>      |                                     |
|                              |                                  |                            |                  |                  |                     |                   |                   |                                     |
|                              | <b>Article C</b>                 | <b>Regular Instruction</b> |                  |                  | <b>\$ 2,899,167</b> |                   |                   | <i>From Italicized Totals Above</i> |

| BAR HARBOR SCHOOL DEPARTMENT |                               |         |         |             |          |            |            |                                      |
|------------------------------|-------------------------------|---------|---------|-------------|----------|------------|------------|--------------------------------------|
|                              |                               | 18-19   | 19-20   | 19-20       | 20-21    |            |            |                                      |
|                              |                               | Actual  | Current | Anticipated | Proposed | \$         | %          |                                      |
| Special Education            |                               | Expend. | Budget  | Expend.     | Budget   | Difference | Difference | Explanation                          |
| 2100-1000-510200             | Ed. Tech. Salaries - Reg. Pla | 316,551 | 327,284 | 351,391     | 370,080  | 42,796     | 13.08%     | 17 Ed. Techs                         |
| 2100-1000-515000             | Safety Care Stipends          | -       | -       | 11,000      | 11,000   | 11,000     | #DIV/0!    | Safety Care Training Stipends        |
| 2100-1000-520200             | Benefits-Ed. Techs.-Reg. Pla  | 16,986  | 18,360  | 19,713      | 20,762   | 2,402      | 13.08%     | MePers Ret 4.16% & Medicare          |
| 2100-1000-520000             | Benefits: Safety Care Stip    | -       | -       | 618         | 618      | 618        | #DIV/0!    |                                      |
| 2100-1000-521200             | BC/BS-Ed. Techs.-Reg. Plac    | 219,794 | 208,748 | 203,538     | 216,645  | 7,897      | 3.78%      | 6% Rate Incr/82% S1000               |
| 2100-1000-521201             | Deductible Coverage           | -       | 16,800  | 17,600      | 17,600   | 800        | 4.76%      | Fully funding differential in deduct |
| 2200-1000-510100             | Teacher Salaries: Res.Rm.     | 231,691 | 252,500 | 252,500     | 264,400  | 11,900     | 4.71%      |                                      |
| 2200-1000-520100             | Benefits.-Tchrs. - Res. Rm.   | 12,610  | 14,200  | 14,165      | 14,833   | 633        | 4.46%      | MePers Ret 4.16% & Medicare          |
| 2200-1000-521100             | BC/BS-Tchrs- Res. Rm.         | 33,748  | 57,572  | 53,247      | 55,842   | (1,730)    | -3.00%     | 6% Rate Incr/82% S1000               |
| 2200-1000-521101             | Deductible Coverage           | -       | 4,000   | 4,000       | 4,000    | -          | 0.00%      | Fully funding differential in deduct |
| 2200-2150-543000             | Repair & Maint-Equip-Res. R   | -       | 500     | 500         | 500      | -          | 0.00%      |                                      |
| 2200-1000-556000             | Tuition - Res. Rm./Reserve    | 5,000   | 1,000   | 1,000       | 1,000    | -          | 0.00%      | Special Ed Reserve Bal \$ 157,863    |
| 2200-1000-558000             | Staff Travel-Res Rm           | 963     | 1,500   | 1,500       | 1,000    | (500)      | -33.33%    |                                      |
| 2200-1000-561000             | Instr.Supplies - Res. Rm.     | 2,152   | 3,000   | 3,000       | 2,500    | (500)      | -16.67%    |                                      |
| 2200-1000-561001             | Testing Materials - Res. Rm.  | 2,676   | 3,500   | 3,500       | 3,500    | -          | 0.00%      |                                      |
| 2200-1000-564000             | Books&Periodicals - Res Rm    | 3,459   | 3,200   | 3,500       | 3,500    | 300        | 9.38%      |                                      |
| 2200-1000-565000             | Software/Apps - Res. Rm.      | -       | 1,200   | 1,200       | -        | (1,200)    | -100.00%   | Moved to Techn Budget                |
| 2200-1000-573000             | Replace/Purchase of Equip.    | -       | 1,000   | 1,000       | 1,000    | -          | 0.00%      |                                      |
| 2200-1000-581000             | Dues, Fees, Conf-Res. Rm.     | 1,771   | 2,500   | 2,500       | 2,500    | -          | 0.00%      |                                      |
| 2200-1000-530000             | AOS 91 Prof Dev.              | -       | 2,000   | 2,000       | 2,000    | -          | 0.00%      | Safety Care Training & Certification |
| 2200-1000-590000             | Contingency                   | -       | 10,000  | 10,000      | 10,000   | -          | 0.00%      | 1% of budg between O&M & Sped        |
| 2200-1000-591000             | Tranfer - AOS Spec. Ed. Res   | 6,176   | 6,176   | 6,176       | 6,176    | -          | 0.00%      | & Reg. Ed.                           |
| 2500-2330-581200             | IEP Anywhere/ Enome Fees      | 1,437   | 1,750   | 1,700       | 1,800    | 50         | 2.86%      |                                      |
| 2800-2150-510100             | Teacher Salaries: Speech      | 125,607 | 133,400 | 133,400     | 137,400  | 4,000      | 3.00%      |                                      |
| 2800-2150-520100             | Medicare/Retire: Speech       | 6,773   | 7,500   | 7,484       | 7,708    | 208        | 2.77%      | MePers Ret 4.16% & Medicare          |
| 2800-2150-521100             | BC/BS: Tchrs.: Speech         | 35,878  | 35,757  | 32,506      | 34,456   | (1,301)    | -3.64%     | 6% Rate Incr/82% S1000               |
| 2800-2150-521101             | Deductible Coverage           | -       | 3,200   | 3,200       | 3,200    | -          | 0.00%      | Fully funding differential in deduct |
| 2800-2150-543000             | Repair & Maint-Equip-Speech   | -       | 700     | 700         | 500      | (200)      | -28.57%    |                                      |
| 2800-2150-561000             | Instr.Supplies - Speech       | 454     | 750     | 750         | 750      | -          | 0.00%      |                                      |
| 2800-2150-564000             | Books&Periodicals-Speech      | 99      | 200     | 200         | 350      | 150        | 75.00%     |                                      |
| 2800-2150-565000             | Software/Apps.                | -       | 300     | 300         | -        | (300)      | -100.00%   | Moved to Techn Budget                |
| 2800-2150-573000             | Equipment                     | -       | 600     | 600         | 600      | -          | 0.00%      |                                      |
| 2800-2150-581000             | Dues, Fees, Conf - Speech     | 988     | 1,000   | 1,600       | 1,300    | 300        | 30.00%     |                                      |
| 2800-2110-510100             | Salary: Social Worker         | 45,838  | 45,839  | 47,442      | 49,278   | 3,439      | 7.50%      | 80% Position                         |
| 2800-2110-520100             | Benefits: Social Worker       | 2,540   | 2,600   | 2,662       | 2,765    | 165        | 6.35%      | MePers Ret 4.16% & Medicare          |
| 2800-2110-521100             | BC/BS: Social Worker          | 1,600   | 4,000   | 4,000       | 4,000    | -          | 0.00%      | 6% Proj Rate Incr/82% S1000          |
| 2800-2110-558000             | Staff Travel: SW              | -       | 200     | 1,000       | 500      | 300        | 150.00%    |                                      |
| 2800-2110-561000             | Supplies: SW                  | -       | 1,000   | 500         | 500      | (500)      | -50.00%    |                                      |
| 2800-2110-581000             | Dues,Fees, Conf: SW           | -       | 500     | 500         | 500      | -          | 0.00%      |                                      |



| BAR HARBOR SCHOOL DEPARTMENT    |                                |                                       |                  |                  |                     |                                     |               |                                     |
|---------------------------------|--------------------------------|---------------------------------------|------------------|------------------|---------------------|-------------------------------------|---------------|-------------------------------------|
|                                 |                                | 18-19                                 | 19-20            | 19-20            | 20-21               |                                     |               |                                     |
|                                 |                                | Actual                                | Current          | Anticipated      | Proposed            | \$                                  | %             |                                     |
|                                 |                                | Expend.                               | Budget           | Expend.          | Budget              | Difference                          | Difference    | Explanation                         |
| 2810-1000-510100                | Sal-Teacher-SPED Summ          | 10,316                                | 15,000           | 11,000           | 12,000              | (3,000)                             | -20.00%       |                                     |
| 2810-1000-520100                | Benefits-Teacher-SPED Sum      | 559                                   | 850              | 505              | 675                 | (175)                               | -20.59%       | MePers Ret 4.16% & Medicare         |
| 2800-2140-534400                | Other Prof. Svcs.: Psychol.    | 7,992                                 | 16,000           | 10,000           | 12,000              | (4,000)                             | -25.00%       | Evals and counsel/Extra AOS Exp     |
| 2800-2150-534400                | Other Prof. Svcs.: Speech      | 4,987                                 | 3,500            | 5,000            | 10,000              | 6,500                               | 185.71%       | Evals                               |
| 2800-2160-534400                | Other Prof. Svcs.: O.T.        | 29,018                                | 30,000           | 33,000           | 33,000              | 3,000                               | 10.00%        |                                     |
| 2800-2180-534400                | Other Prof. Svcs.: P.T.        | 16,474                                | 21,000           | 19,000           | 18,000              | (3,000)                             | -14.29%       |                                     |
| <i>Total Special Education</i>  |                                | <i>1,144,135</i>                      | <i>1,260,686</i> | <i>1,280,697</i> | <i>1,340,738</i>    | <i>80,052</i>                       | <i>6.35%</i>  |                                     |
| <b>Office of Superintendent</b> |                                |                                       |                  |                  |                     |                                     |               |                                     |
| 2500-2330-534400                | Other Prof Svcs-Spec Svcs      | 84,764                                | 92,429           | 92,429           | 135,955             | 43,526                              |               | Part of Supt's Office Assessment    |
| <i>Total Office of Supt.</i>    |                                | <i>84,764</i>                         | <i>92,429</i>    | <i>92,429</i>    | <i>135,955</i>      | <i>43,526</i>                       | <i>47.09%</i> |                                     |
| <b>Article D</b>                |                                | <b>Special Education</b>              |                  |                  | <b>\$ 1,476,693</b> | <i>From Italicized Totals Above</i> |               |                                     |
| <b>Article E</b>                |                                | <b>Career and Technical Education</b> |                  |                  | <b>\$0</b>          | <i>From Italicized Totals Above</i> |               |                                     |
| <b>Other Instruction</b>        |                                |                                       |                  |                  |                     |                                     |               |                                     |
| <b>Co-Curricular</b>            |                                |                                       |                  |                  |                     |                                     |               |                                     |
| 9100-1000-515000                | Co-Curric.- Stipends           | 18,678                                | 21,500           | 28,000           | 30,121              | 8,621                               | 40.10%        | Civil Rights,DI,Math Counts, Lit Cl |
| 9100-1000-520000                | Co-Curric.- Benefits - Stipend | 894                                   | 1,225            | 1,680            | 1,807               | 582                                 | 47.51%        |                                     |
| 9100-1000-534000                | Co-Curric.- Prof. Svcs.        | -                                     | 1,500            | 1,500            | 1,500               | -                                   | 0.00%         | UMO, SPED aware, Visit Artists      |
| 9100-1000-560000                | Co-Curric. - General Suppl.    | 87                                    | 500              | 500              | 1,750               | 1,250                               | 250.00%       |                                     |
| 9100-1000-573000                | Co-Curric. - Equipment         | -                                     | 1,000            | 1,000            | 1,000               | -                                   | 0.00%         | Robotics                            |
| 9100-1000-581000                | Co-Curric.- Dues & Fees        | 1,861                                 | 5,000            | 3,500            | 3,500               | (1,500)                             | -30.00%       | DI, Math Counts, Stock Mark         |
| 9100-2700-551000                | Co-Curric.- Transportation     | -                                     | 1,000            | 1,000            | 1,000               | -                                   | 0.00%         | State Competitions                  |
| <i>Total Co-Curricular</i>      |                                | <i>75,374</i>                         | <i>81,575</i>    | <i>94,021</i>    | <i>102,569</i>      | <i>20,994</i>                       | <i>25.74%</i> |                                     |
| <b>Other Instruction</b>        |                                |                                       |                  |                  |                     |                                     |               |                                     |
| <b>Summer School</b>            |                                |                                       |                  |                  |                     |                                     |               |                                     |
| 4300-1000-510100                | Summ Schl - Tchrs. - Reg. In   | 5,338                                 | 5,000            | 6,500            | 6,500               | 1,500                               | 30.00%        |                                     |
| 4300-1000-520100                | Benefits - Summ Schl Tchrs     | 341                                   | 280              | 365              | 365                 | 85                                  | 30.36%        | MePers Ret 4.16% & Medicare         |
| <i>Total Summer School</i>      |                                | <i>5,680</i>                          | <i>5,280</i>     | <i>6,865</i>     | <i>6,865</i>        | <i>1,585</i>                        | <i>30.02%</i> |                                     |
| <b>Article F</b>                |                                | <b>Other Instruction</b>              |                  |                  | <b>\$ 109,434</b>   | <i>From Italicized Totals Above</i> |               |                                     |

| BAR HARBOR SCHOOL DEPARTMENT |                                      |                |                |                |                |                 |                |                                  |
|------------------------------|--------------------------------------|----------------|----------------|----------------|----------------|-----------------|----------------|----------------------------------|
|                              |                                      | 18-19          | 19-20          | 19-20          | 20-21          |                 |                |                                  |
|                              |                                      | Actual         | Current        | Anticipated    | Proposed       | \$              | %              |                                  |
| Student & Staff Support      |                                      | Expend.        | Budget         | Expend.        | Budget         | Difference      | Difference     | Explanation                      |
|                              | <b>Guidance</b>                      |                |                |                |                |                 |                |                                  |
| 0000-2120-510100             | Salaries: Guidance Counsel.          | 65,330         | 66,950         | 66,950         | 68,450         | 1,500           | 2.24%          |                                  |
| 0000-2120-520100             | Benefits - Guidance Couns.           | 3,530          | 3,775          | 3,756          | 3,840          | 65              | 1.72%          | MePers Ret 4.16% & Medicare      |
| 0000-2120-521100             | BC/BS - Guidance Couns.              | 7,959          | 7,933          | 7,212          | 7,645          | (288)           | -3.63%         | 6% Rate Incr/82% S1000           |
| 0000-2120-521101             | Deductible Coverage                  | -              | 800            | -              | -              | (800)           | -100.00%       |                                  |
| 0000-2120-561000             | Instr. Supplies - Guidance           | 188            | 250            | 250            | 250            | -               | 0.00%          |                                  |
| 0000-2120-564000             | Books & Periodicals                  | 52             | 300            | 300            | 300            | -               | 0.00%          |                                  |
| 0000-2120-573000             | Equipment - Guidance                 | -              | -              | -              | -              | -               | #DIV/0!        |                                  |
| 0000-2120-581000             | Dues/Fees/Conf - Guidance            | 400            | 550            | 550            | 600            | 50              | 9.09%          |                                  |
|                              | <i>Total Guidance</i>                | <i>77,458</i>  | <i>80,558</i>  | <i>79,018</i>  | <i>81,085</i>  | <i>527</i>      | <i>0.65%</i>   |                                  |
|                              | <b>Health Services</b>               |                |                |                |                |                 |                |                                  |
| 0000-2130-510100             | Salaries: Nurse                      | 42,277         | 47,000         | 62,200         | 64,700         | 17,700          | 37.66%         |                                  |
| 0000-2130-520100             | Benefits - Nurse                     | 2,366          | 2,650          | -              | 3,630          | 980             | 36.98%         | MePers Ret 4.16% & Medicare      |
| 0000-2130-521100             | BC/BS - Nurse                        | 5,639          | 5,000          | 19,782         | 20,969         | 15,969          | 319.38%        | 6% Proj Rate Incr/82% S1000      |
| 0000-2130-521101             | Deductible Coverage                  | -              | -              | 1,600          | 1,600          | 1,600           | #DIV/0!        |                                  |
| 0000-2130-534000             | Physician & Physicals                | -              | 1,200          | 1,200          | 1,200          | -               | 0.00%          |                                  |
| 0000-2130-543000             | Repair & Maint - Equipment           | 85             | 150            | 150            | 175            | 25              | 16.67%         | Calibrate Machines               |
| 0000-2130-552000             | Malpractice Insurance                | 109            | 120            | 120            | 120            | -               | 0.00%          |                                  |
| 0000-2130-558000             | Staff Travel                         | -              | 100            | 100            | 100            | -               | 0.00%          |                                  |
| 0000-2130-560000             | General Supplies - Nurse             | 241            | 1,500          | 1,750          | 1,500          | -               | 0.00%          | EPI Pens                         |
| 0000-2130-564000             | Books & Periodicals - Nurse          | -              | 150            | 150            | 150            | -               | 0.00%          |                                  |
| 0000-2130-573000             | Equipment - Nurse                    | -              | 200            | 200            | 200            | -               | 0.00%          | Digital Therm. / BP Cuffs        |
| 0000-2130-581000             | Dues/Fees/Conf. - Nurse              | 65             | 400            | 250            | 650            | 250             | 62.50%         |                                  |
| 0000-2130-589001             | Misc. Exp. - Flu Shots               | -              | -              | -              | -              | -               | #DIV/0!        |                                  |
|                              | <i>Total Health Services</i>         | <i>50,782</i>  | <i>58,470</i>  | <i>87,502</i>  | <i>94,994</i>  | <i>36,524</i>   | <i>62.47%</i>  |                                  |
|                              | <b>Office of Superintendent</b>      |                |                |                |                |                 |                |                                  |
| 0000-2200-530000             | Assess.: Curric. & Techn.            | 120,509        | 126,691        | 126,691        | 115,887        | (10,804)        |                | Part of Supt's Office Assessment |
|                              | <i>Total Office of Supt.</i>         | <i>120,509</i> | <i>126,691</i> | <i>126,691</i> | <i>115,887</i> | <i>(10,804)</i> | <i>-8.53%</i>  |                                  |
|                              | <b>Improvement of Instruction</b>    |                |                |                |                |                 |                |                                  |
| 0000-2210-510100             | Stipends - Instruct. Grants          | 7,828          | 11,000         | 11,000         | 11,000         | -               | 0.00%          | \$9K District                    |
| 0000-2210-515000             | Stipends-Cert Comm/Mentor            | 6,339          | 10,000         | 8,000          | 7,000          | (3,000)         | -30.00%        | 3 Cert Comm/ Mentors/1 Induction |
| 0000-2210-520000             | Benefits - Stipends                  | 336            | 561            | 450            | 400            | (161)           | -28.70%        |                                  |
| 0000-2210-520100             | Benefits - Instruct. Grants          | 458            | 620            | 620            | 620            | -               | 0.00%          |                                  |
| 0000-2210-533002             | Reading Recovery Cont. Hrs           | 2,000          | 4,000          | 4,000          | 4,000          | -               | 0.00%          | Addtl Trained Personnel          |
| 0000-2210-533003             | Local Workshops/Speakers             | -              | -              | -              | -              | -               | #DIV/0!        |                                  |
| 0000-2210-561000             | Improve Instr.: Supplies             | -              | -              | -              | -              | -               | #DIV/0!        |                                  |
| 0000-2210-564000             | Improve Instr.: Books/Period.        | -              | 500            | 500            | 500            | -               | 0.00%          | Book Studies                     |
| 0000-2212-533000             | Curriculum/Summer Work               | 4,056          | 4,500          | 4,044          | 4,080          | (420)           | -9.33%         | \$12/Student                     |
|                              | <i>Total Improve. Of Instruction</i> | <i>21,017</i>  | <i>31,181</i>  | <i>28,614</i>  | <i>27,600</i>  | <i>(3,581)</i>  | <i>-11.48%</i> |                                  |



| BAR HARBOR SCHOOL DEPARTMENT    |                                  |                                   |                |                |                   |                                     |              |                                      |
|---------------------------------|----------------------------------|-----------------------------------|----------------|----------------|-------------------|-------------------------------------|--------------|--------------------------------------|
|                                 |                                  | 18-19                             | 19-20          | 19-20          | 20-21             |                                     |              |                                      |
|                                 |                                  | Actual                            | Current        | Anticipated    | Proposed          | \$                                  | %            |                                      |
|                                 |                                  | Expend.                           | Budget         | Expend.        | Budget            | Difference                          | Difference   | Explanation                          |
| <b>System Administration</b>    |                                  |                                   |                |                |                   |                                     |              |                                      |
| <b>School Committee</b>         |                                  |                                   |                |                |                   |                                     |              |                                      |
| 0000-2310-515000                | Stipends - School Comm.          | 2,050                             | 2,100          | 2,100          | 2,100             | -                                   | 0.00%        |                                      |
| 0000-2310-520000                | Benefits - School Comm.          | 157                               | 160            | 160            | 160               | -                                   | 0.00%        |                                      |
| 0000-2310-534000                | Prof. Svcs.: Audit               | 6,394                             | 6,300          | 6,500          | 6,600             | 300                                 | 4.76%        |                                      |
| 0000-2310-534001                | Prof. Svcs.: Legal               | 6,440                             | 5,000          | 5,000          | 5,000             | -                                   | 0.00%        |                                      |
| 0000-2310-581000                | Dues / Fees / Conf-Schl Com      | 1,525                             | 1,750          | 1,750          | 1,750             | -                                   | 0.00%        |                                      |
|                                 | <i>Total School Committee</i>    | <i>16,566</i>                     | <i>15,310</i>  | <i>15,510</i>  | <i>15,610</i>     | <i>300</i>                          | <i>1.96%</i> |                                      |
|                                 | <b>Article H</b>                 | <b>System Administration</b>      |                |                | <b>\$ 146,739</b> | <i>From Italicized Totals Above</i> |              |                                      |
| <b>School Administration</b>    |                                  |                                   |                |                |                   |                                     |              |                                      |
| <b>Office of Principal</b>      |                                  |                                   |                |                |                   |                                     |              |                                      |
| 0000-2410-510400                | Salaries: Principal              | 108,452                           | 112,248        | 112,248        | 116,592           | 4,344                               | 3.87%        |                                      |
| 0000-2410-510500                | Salaries: Asst. Principal        | 79,975                            | 84,775         | 84,775         | 88,056            | 3,281                               | 3.87%        |                                      |
| 0000-2410-511800                | Salaries: Secretaries            | 82,337                            | 85,654         | 88,000         | 90,254            | 4,600                               | 5.37%        | 4.25% Aggr. Incr for Supp Staff      |
| 0000-2410-520400                | Benefits - Principal             | 5,842                             | 6,084          | 6,297          | 6,541             | 457                                 | 7.51%        | MePers Ret 4.16% & Medicare          |
| 0000-2410-520500                | Benefits - Asst. Principal       | 4,266                             | 4,490          | 4,756          | 4,940             | 450                                 | 10.02%       | MePers Ret 4.16% & Medicare          |
| 0000-2410-520800                | Benefits - Secretaries           | 5,784                             | 6,552          | 11,404         | 11,763            | 5,211                               | 79.53%       | SS/Med./ PLD Ret                     |
| 0000-2410-521400                | BC/BS - Principal                | 7,959                             | 7,933          | 7,212          | 7,645             | (288)                               | -3.63%       | 6% Proj Rate Incr/82% S1000          |
| 0000-2410-521500                | BC/BS - Asst. Principal          | 21,834                            | 21,760         | 19,782         | 20,969            | (791)                               | -3.64%       | 6% Proj Rate Incr/82% S1001          |
| 0000-2410-521800                | BC/BS - Secretaries              | 29,793                            | 29,693         | 26,994         | 28,614            | (1,079)                             | -3.63%       | 6% Proj Rate Incr/82% S1002          |
| 0000-2410-521401                | Deductible Coverage              | -                                 | 4,800          | 4,800          | 4,800             | -                                   | 0.00%        | Fully funding differential in deduct |
| 0000-2410-525401                | Tuition Reimb.: Non-Taxable      | -                                 | 4,000          | 4,000          | 4,000             | -                                   | 0.00%        |                                      |
| 0000-2410-554000                | Advertising                      | 1,787                             | 4,200          | 3,500          | 2,500             | (1,700)                             | -40.48%      |                                      |
| 0000-2410-558000                | Staff Travel                     | 1,820                             | 2,200          | 2,200          | 2,500             | 300                                 | 13.64%       |                                      |
| 0000-2410-560000                | Office Supplies / Postage        | 7,773                             | 7,000          | 7,500          | 7,500             | 500                                 | 7.14%        |                                      |
| 0000-2410-564000                | Books & Periodicals              | 40                                | 500            | 500            | 500               | -                                   | 0.00%        |                                      |
| 0000-2410-573000                | Equipment                        | -                                 | 2,000          | 2,000          | 2,000             | -                                   | 0.00%        |                                      |
| 0000-2410-581000                | Dues / Fees / Conf - Princ.      | 2,851                             | 3,500          | 3,500          | 3,500             | -                                   | 0.00%        |                                      |
| 0000-2410-589000                | Misc. - School Supports          | 2,660                             | 2,000          | 2,500          | 2,500             | 500                                 | 25.00%       | Student Supports - Field Trips, Etc  |
|                                 | <i>Total Office of Principal</i> | <i>363,173</i>                    | <i>389,389</i> | <i>391,968</i> | <i>405,174</i>    | <i>15,785</i>                       | <i>4.05%</i> |                                      |
|                                 | <b>Article I</b>                 | <b>School Administration</b>      |                |                | <b>\$ 405,174</b> | <i>From Italicized Totals Above</i> |              |                                      |
| <b>Transportation and Buses</b> |                                  |                                   |                |                |                   |                                     |              |                                      |
| <b>Student Transportation</b>   |                                  |                                   |                |                |                   |                                     |              |                                      |
| 0000-2700-551000                | Transportation Contract          | 267,000                           | 284,000        | 284,000        | 300,000           | 16,000                              | 5.63%        | Year 4 of 5                          |
| 0000-2700-562600                | Fuel                             | 25,444                            | 30,000         | 28,000         | 30,000            | -                                   | 0.00%        |                                      |
| 0000-2750-551400                | Transp Purch fr Private-Spec     | 990                               | 2,000          | 1,000          | 1,000             | (1,000)                             | -50.00%      | Spec. Ed. Transportation             |
|                                 | <i>Total Transportation</i>      | <i>293,434</i>                    | <i>316,000</i> | <i>313,000</i> | <i>331,000</i>    | <i>15,000</i>                       | <i>4.75%</i> |                                      |
|                                 | <b>Article J</b>                 | <b>Transportation &amp; Buses</b> |                |                | <b>\$ 331,000</b> | <i>From Italicized Totals Above</i> |              |                                      |

| BAR HARBOR SCHOOL DEPARTMENT           |  |   |                |                |                     |                                     |               |                                      |
|--|--|---|----------------|----------------|---------------------|-------------------------------------|---------------|--------------------------------------|
|  |  | 18-19                                     | 19-20          | 19-20          | 20-21               |                                     |               |                                      |
|  |  | Actual                                    | Current        | Anticipated    | Proposed            | \$                                  | %             |                                      |
|  |  | Expend.                                   | Budget         | Expend.        | Budget              | Difference                          | Difference    | Explanation                          |
| <b>Facilities Maintenance</b>          |  |   |                |                |                     |                                     |               |                                      |
| <b>Operation &amp; Maint. Of Plant</b> |  |   |                |                |                     |                                     |               |                                      |
| 0000-2600-511800                       | Salaries: Custodians                             | 203,746                                   | 207,251        | 206,251        | 214,370             | 7,119                               | 3.43%         | 4.25% Aggr. Incr for Supp Staff      |
| 0000-2600-520800                       | Benefits - Custodians                            | 28,929                                    | 36,600         | 30,000         | 32,000              | (4,600)                             | -12.57%       | SS/Med./ PLD Ret                     |
| 0000-2600-521800                       | BC/BS - Custodians                               | 49,406                                    | 58,452         | 53,138         | 56,326              | (2,126)                             | -3.64%        | 6% Proj Rate Incr/82% S1000          |
| 0000-2600-521801                       | Deductible Coverage                              | -   | 4,800          | 1,600          | 3,200               | (1,600)                             | -33.33%       | Fully funding differential in deduct |
| 0000-2600-541000                       | Utility Svcs.: Sewer / Water                     | 14,792                                    | 24,000         | 19,000         | 22,000              | (2,000)                             | -8.33%        |                                      |
| 0000-2600-552000                       | Insurance: Building/Equip.                       | 13,798                                    | 14,500         | 15,750         | 17,000              | 2,500                               | 17.24%        |                                      |
| 0000-2600-553200                       | Telephone  | 11,012                                    | 7,000          | 8,000          | 9,000               | 2,000                               | 28.57%        |                                      |
| 0000-2600-560000                       | Gen. Supplies                                    | 35,695                                    | 34,000         | 35,000         | 35,000              | 1,000                               | 2.94%         |                                      |
| 0000-2600-562200                       | Electricity                                      | 51,653                                    | 48,000         | 50,000         | 50,000              | 2,000                               | 4.17%         |                                      |
| 0000-2600-562300                       | L. P. Gas  | 1,171                                     | 1,750          | 1,750          | 1,750               | -                                   | 0.00%         |                                      |
| 0000-2600-562400                       | Heating Oil                                      | 81,789                                    | 80,000         | 80,000         | 60,000              | (20,000)                            | -25.00%       | 31000 Gal@\$1.25 plus overage gal    |
| 0000-2600-573000                       | Equipment  | 4,229                                     | 3,500          | 3,500          | 3,500               | -                                   | 0.00%         | Floor Cleaner/Vacuum/Snowblower      |
| 0000-2600-581000                       | Dues / Fees / Conf - Cust.                       | 200                                       | 500            | 500            | 500                 | -                                   | 0.00%         |                                      |
| 0000-2600-589005                       | Miscellaneous - Uniforms                         | 704                                       | 800            | 800            | 800                 | -                                   | 0.00%         |                                      |
| 0000-2600-590000                       | Contingency                                      | 17,727                                    | 27,000         | 27,000         | 27,000              | -                                   | 0.00%         | 1%of bdgt betw.Reg.,O&M & Sped       |
| 0000-2620-543000                       | Repair & Maint - Building                        | 62,399                                    | 80,000         | 80,000         | 80,000              | -                                   | 0.00%         | Siemens/Floor/Fire Protection, etc.  |
| 0000-2630-543000                       | Repair & Maint - Grounds                         | 9,508                                     | 13,000         | 13,000         | 13,000              | -                                   | 0.00%         | Modern Pest/Capital Outlay           |
| 0000-2630-543001                       | Repair & Maint - Rubbish                         | 2,713                                     | 3,000          | 3,000          | 3,000               | -                                   | 0.00%         |                                      |
| 0000-2640-543000                       | Repair & Maint - Equipment                       | 9,054                                     | 6,000          | 6,000          | 7,000               | 1,000                               | 16.67%        |                                      |
|  | <i>Total Oper. &amp; Maint.</i>                  | <i>598,524</i>                            | <i>650,153</i> | <i>634,289</i> | <i>635,446</i>      | <i>(14,707)</i>                     | <i>-2.26%</i> |                                      |
|  | <b>Article K</b>                                 | <b>Facilities Maintenance</b>             |                |                | <b>\$ 635,446</b>   | <i>From Italicized Totals Above</i> |               |                                      |
|  | <b>Article L</b>                                 | <b>Debt Service and Other Commitments</b> |                |                | <b>\$0</b>          | <i>In Municipal CIP Budget</i>      |               |                                      |
| <b>All Other Expenditures</b>          |  |   |                |                |                     |                                     |               |                                      |
| <b>Food Services</b>                   |  |   |                |                |                     |                                     |               |                                      |
|  | Food Services Transfer                           | 115,000                                   | 115,000        | 115,000        | 105,000             | (10,000)                            | -8.70%        |                                      |
| 0000-3100-591000                       | <i>Total Food Services</i>                       | <i>115,000</i>                            | <i>115,000</i> | <i>115,000</i> | <i>105,000</i>      | <i>(10,000)</i>                     | <i>-8.70%</i> |                                      |
|  | <b>Article M</b>                                 | <b>All Other Expenditures</b>             |                |                | <b>\$ 105,000</b>   | <i>From Italicized Totals Above</i> |               |                                      |
| <b>Total Expenditures</b>              |  |   |                |                |                     |                                     |               |                                      |
|  | <b>Grand Totals:</b>                             | 5,892,980                                 | 6,502,577      | 6,455,686      | 6,702,519           | 199,942                             | <b>3.07%</b>  |                                      |
|  | <b>Additional Item included in Cost Centers:</b> |   |                |                |                     |                                     |               | <b>Included in Cost Center:</b>      |
|  | <i>RTI / Behavior</i>                            | 0   | 0              | -              | 78,210              | 78,210                              | <b>1.20%</b>  | Regular Instruction                  |
|  | <b>Article P</b>                                 | <b>Total Expenditures</b>                 |                |                | <b>\$ 6,702,519</b> | <i>Total of Articles C - M</i>      |               |                                      |

|  |   |  |  |  |                  |  |  |   |
|--|---|--|--|--|------------------|--|--|---|
|  |   |  |  |  |                  |  |  |   |
|  |   |  |  |  |                  |  |  |   |
|  |   |  |  |  |                  |  |  |   |
|  | <b>Using 2020-21 Prelim. State Subsidy Printout</b>               |  |  |  |                  |  |  |   |
|  | <b>Article N Essential Programs &amp; Services</b>                |  |  |  |                  |  |  |   |
|  | State Subsidy (Per State Printout)                                |  |  |  | 585,536          |  |  | Not Shown in Warrant                    |
|  | Local Share (Minimum to Receive State Subsidy)                    |  |  |  | <u>3,479,088</u> |  |  | Raised from Property Tax                |
|  | <b>Total Essential Programs &amp; Services Funding Model</b>      |  |  |  | 4,064,624        |  |  | Total EPS                               |
|  | <b>Article O Additional Local Funds</b>                           |  |  |  |                  |  |  |   |
|  | Total Budgeted Expenditures                                       |  |  |  | \$ 6,702,519     |  |  | From Article P                          |
|  | Plus Difference in Subsidy (State Printout vs. Budget)            |  |  |  | 35,536           |  |  |   |
|  | Less Carryover (Fund Balance)                                     |  |  |  | 356,476          |  |  |   |
|  | Less Tuition Receipts   |  |  |  | 33,000           |  |  |   |
|  | Less Miscellaneous Revenue  |  |  |  | -                |  |  |   |
|  | Less Essential Programs & Services Funding Model                  |  |  |  | <u>4,064,624</u> |  |  |   |
|  | <b>Additional Local Funds Recommended</b>                         |  |  |  | 2,283,955        |  |  | Raised from Property Tax                |
|  | Total Property Taxes Raised for the Education Budget Plus Subsidy |  |  |  | 6,348,579        |  |  | Total from Property Tax & State Subsidy |
|  | Less State's EPS Funding Allocation Model (100% EPS)              |  |  |  | <u>4,064,624</u> |  |  | Not shown in Warrant                    |
|  | <b>Amount Exceeding State's EPS Funding Allocation Model</b>      |  |  |  | 2,283,955        |  |  |   |
|  |   |  |  |  |                  |  |  |   |
|  |   |  |  |  |                  |  |  |   |